

PY 2013-2014
LOCAL GOVERNMENT PARTNERSHIPS
VALUE AND EFFECTIVENESS STUDY
APPENDICES
VOLUME II OF II



**Energy Division
California Public Utilities Commission**

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PY 2013–2014 Local Government Partnerships Value and Effectiveness Study

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The first two appendices (A-B) are located in Volume I for ease of use.

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There are no figures in this volume.

Appendix C. Findings by Research Question

Table 1 links the research question to findings outlined in this report.

Table 1. Findings for Research Questions to Inform Value and Effectiveness Assessment

Research Questions	Sub-Questions	
<p>1) What mechanisms do the IOUs use to determine eligibility for funding of Strategic Plan Projects?</p>	<p>a) How do the IOUs decide who is/what initiatives are eligible for funding? b) What criteria do the IOUs use to determine appropriate funding awards for projects already determined to be eligible?</p>	<p>Funding Process Flow Mechanisms: Across the IOUs, there are three separate processes – one for projects funded through embedded funds (i.e., included as part of the total compliance budget for an LGP), one for projects included in SCE’s RFP process, and one for non-Partner LGs within SDG&E. At the direction of the CPUC, the SCE process is a rigorous competitively bid process, while the other IOUs’ process is generally a more iterative process with LGP Implementers with whom they have existing relationships. (Note that for SCG, the majority of funding for Strategic Plan Projects is directed by SCE since their projects are generally jointly funded projects.) Funding Criteria and Selection of Projects: For all but the seven Emerging Cities projects, the IOUs decide who and what to fund based on the Strategic Plan Menu (list of 20 items approved by the CPUC). The Strategic Plan Menu is the guiding document for project selection. Overall, the IOUs tend to act as a gatekeeper for the funds (ensuring that projects funded meet eligibility requirements) and less as an idea generator. Besides fitting into the Menu items, budget, and guidance from the CPUC, the IOUs allow the LGs to determine what should be funded, since they feel that local representatives are in the best position to determine what projects would be most important for their community.</p>

Findings by Research Question

Research Questions	Sub-Questions	
<p>2) How aligned are the Strategic Plan Projects with the energy efficiency and climate change goals within the Strategic Plan?</p>	<p>a) What are the characteristics of Strategic Plan Projects that receive funding to support Strategic Plan activities?</p> <p>b) How are the Strategic Plan Projects using the funding?</p> <p>c) How do Strategic Plan Projects define and set success goals? What are the goals?</p>	<p>Alignment: For the purposes of this study, projects that directly contribute to the five CEESP goals are seen as providing value to California’s overall energy efficiency and GHG reduction efforts. All IOUs provided funds for LGs to conduct Strategic Plan Projects across the five goals within the CEESP. The largest percentage of funds (41%) went toward helping LGs lead by example and take energy-saving actions in their own facilities. Notably, the examination of the projects against the Strategic Plan Menu items demonstrated that many projects may be misaligned (indicating that the outcomes may be different than expected). Based on a review of the bi-annual project reporting by the IOUs, 85% of projects appear to support CEESP goals (as defined by the Strategic Plan Menu items). Some projects, however, do not appear to fall within the defined and approved categories and, as such, the value of these projects is unclear.</p> <p>Success criteria seem primarily focused on activity tracking, rather than metrics that measure value or accomplishment (for example, success criteria counts number of workshops, number of people attending workshops vs. other metrics related to what the workshop may have achieved).</p>
<p>3) How much have the Strategic Plan Projects contributed toward Strategic Plan goals?</p>	<p>a) What have Strategic Plan Projects accomplished (plans adopted, plans implemented, and projects completed) over what time period?</p> <p>b) In what stage of completion are these Strategic Plan Projects?</p>	<p>Contribution: Within the program cycle, the Consultant Team estimates that about 37% of projects were completed. Note that this estimate is based on interviews regarding a sample of projects. Many others (46% of all projects) are still in progress. To date, accomplishments include workshops, trainings, CAP templates, EAPs, and engagement of LG officials. Given the accomplishments to date, the Strategic Plan Projects have not fully reached their potential in terms of contributing to the CEESP, but much of the effort is still under way.</p>
<p>4) What have LGPs and Strategic Plan Projects accomplished compared to the original scopes of work for these efforts?</p>	<p>None</p>	<p>Accomplishments: To date, accomplishments include workshops, trainings, CAP templates, EAPs, and engagement of LG officials.</p>
<p>5) What barriers and challenges have the LGPs and Strategic Plan Projects encountered in implementing their work scope?</p>	<p>None</p>	<p>Success Factors and Barriers: According to respondents to the survey, having engaged city officials is the most important factor for successful completion of a project. Staff resources, technical skills, and subject matter expertise are also very important. These success factors are further supported by responses about barriers. Organizations that have not completed their Strategic Plan Projects to date face subject matter</p>

Findings by Research Question

Research Questions	Sub-Questions	
6) What factors and metrics led to perceived “successes” within LGP and Strategic Plan Projects implementation?	None	expertise and technical skill barriers more often than those that have completed them. This suggests that these are particularly intense barriers to completing Strategic Plan Projects.
7) How do the IOUs administer the LGPs/Strategic Plan Projects?	<ul style="list-style-type: none"> a) How and how often do the IOUs communicate with the LGPs? b) What activities, if any, do the IOUs provide in terms of capacity building within the LGPs? c) What activities, if any, do the IOUs encourage or discourage within the LGPs? d) Are there issues with IOU program administration that might lead to California’s not capturing its full EE goals and potential? e) What might be done to aid the LGPs to help their Member Governments reach their full potential? 	<p>Communication: The IOUs and LGP Implementers typically communicate at least once per month. Among the IOUs, PG&E appears to have the most frequent communication with the LGP Implementers. The LGP Implementers indicated high satisfaction with their communication with the IOUs (8.3 out of 10).</p> <p>Services and Capacity Building: According to LGP Implementers, the most frequent services include sharing best practices, providing subject matter expertise, and providing marketing and outreach materials. On average, LGP Implementers felt that the services that they received from the IOU are important, and gave an average importance value of 8.5 out of 10. These services align with the barriers that incomplete projects face. Further, many of the services that the IOUs provide (such as sharing best practices and internal staff training) result in capacity building for the LGP Implementers. Overall, LGP Implementers gave moderate to high satisfaction scores for capacity building services from the IOUs (average score of 7.2 out of 10).</p> <p>Satisfaction and Suggestions for Improvement: LGP Implementers’ satisfaction with their IOU is moderate to high. Average satisfaction with the overall relationship was 8.1 (generally high), and satisfaction with communication and capacity building was also high (8.3 and 7.2, respectively). While they were generally satisfied with their relationship with the IOU, a little more than half of LGP Implementers had suggestions for how the IOUs could improve their support. Typically, their suggestions regarded more resources and support, data access, and communication.</p> <p>IOU Program Administration: For the most part, the IOUs seem to be able to provide the funding, capacity building, and technical expertise needed to support Strategic Plan Projects. However, in some instances, the IOU project selection and fund disbursement projects may lead to delays in projects starting, and, in other instances, the IOUs may not have the exact expertise needed to optimally support the project. While these issues may delay project completion, they, by themselves, would not necessarily prevent the state from capturing its full energy efficiency potential.</p>

Findings by Research Question

Research Questions	Sub-Questions	
8) How are the Strategic Plan Projects managed?	a) Who provides oversight/follow-through/guidance on execution? What metrics are used to manage the partnerships? Not just who manages, but how is it managed?	<p>Management of Strategic Plan Projects: The LGP Implementers conduct most of the Strategic Plan Projects, though there are some instances where member governments or Non-Partner LGs without an LGP receive direct funding from the IOUs to conduct their own projects. In each of these cases, the IOUs provide direct oversight of projects. LGP Implementers and member governments that receive Strategic Plan Projects funding must report on the progress of their projects bi-annually, in March and September, via the Strategic Plan Menu semiannual update. This update is the most used document to track progress toward project completion and to alert the IOUs and the CPUC should there be issues with projects. However, the update itself has limitations in terms of clarity that make tracking over time difficult.</p> <p>According to survey respondents, when LGPs conduct Strategic Plan Projects, most of their member governments become involved with Strategic Plan activities. However, the bulk of dedicated staff and FTEs for projects remains within the LGP Implementer.</p>

Table 2 provides the findings for the secondary policy questions posed by the CPUC.

Table 2. Findings for Research Questions to Inform Policy Assessment

Research Questions	
1) Should the CPUC use prior LG energy efficiency program performance—such as an energy efficiency savings threshold or the adoption of related enabling policy language—as a prerequisite to making Strategic Plan Projects funds available to LGs, and how might such a reform support CEESP goals?	<p>While the study did not cover this in depth, the Consultant Team did glean insight in this area.</p> <p>LGP Implementers indicated that the funding was valuable in helping them start projects and ramp up to where they can save energy in local facilities or communities. This funding enabled them to establish trainings, workshops, and policies that were needed to design program and projects and to get stakeholders on board. As such, this is an early step in building LG abilities to meet CEESP goals.</p> <p>Because the funding goes to key efforts, it does not make sense to use prior performance as a prerequisite to funding. For repeat organizations, however, this would be worth reviewing. Note, however, that several projects funded in the 2013–2014 cycle built on prior (incomplete) work from the last cycle.</p>
2) Can a predictive tool be developed to identify LGs that have the highest potential for success as sponsors of Strategic Plan goals? Are there correlates with effective implementation?	<p>With the current information, it is not possible to develop a predictive tool. This is due in part to the small number of projects completed as of the date of this study, as well as the quality and completeness of the data provided on these projects. (Note that many were misaligned with Strategic Plan Menu items.)</p>
3) Across California, how does IOU program administration of their LGP portfolios affect the LGs’ ability to meet Strategic Plan goals?	<p>The quantitative data did not support comparisons across IOUs (given the small sample sizes).</p>

Appendix D. Stakeholder Comments on Draft Report and Evaluator Response

Stakeholders received four weeks to comment on the draft study (between September 4 and October 6, 2015). The draft study received 91 stakeholder comments. The Evaluation Consultant made changes in the final report based on 41% of the comments (37 of the 91) as noted in the table below.

Comment #	Commenter	Page	Comment	Evaluator's Response
1	PG&E, SCE, SoCalGas	Page 1:	What about embedded funds? Can you add an explanation of how they fit into this?	We know that some of the strategic plan projects are funded through "embedded funding". However, for this first page in the executive summary, it is not included to reduce complexity at this level.
2	PG&E, SCE, SoCalGas	Page 2:	Please provide examples on how this is so. IOUs do not believe that we act merely as financial or administrative gatekeepers, because we are active partners with the LGPs. For example, the IOUs participate in finding projects for municipal facilities, and solutions for strategic plan support. The IOUs also assist with community outreach events to help promote EE offerings and coordinate with other programs within their IOU.	While the IOUs may perform these activities, this paragraph is specific to the funding of the strategic plan projects. The gatekeepers terminology is compared to instigator or idea promoter. This is based on IOU discussions where we heard that funding ideas originate with the local governments. Therefore, we made no changes.
3	PG&E, SCE, SoCalGas	Page 2:	Can you please clarify whether this was "estimated" from the survey data, or whether this was taken from the semiannual updates?	The data on page two regarding completed projects are based on survey results.
4	PG&E, SCE, SoCalGas	Page 2:	Can you expand on the complexity of the data transfer issue? IOUs believe that we provide the LGs with their own data without any issues. However, there may be time and confidentiality challenges when an LG requests community set of data in the aggregate form.	Unfortunately, we cannot expand on the data transfer issue beyond what is provided in the report.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
5	PG&E, SCE, SoCalGas	Page 3:	Please expand on how the 15% fall outside the Strategic Plan Menu items. Also, can you define what projects these are?	We discuss this in more detail in Section 4.3. Examples of projects outside of the Strategic Plan Menu items are shown in Table 21 with others described on page 40, prior to this table.
6	PG&E, SCE, SoCalGas	Page 3:	Please specify the specific type of technical support that LGPs are requesting.	Table 29 lists the technical support challenges described by the LGP implementers. Below Table 29 are additional descriptions of what is desired.
7	PG&E, SCE, SoCalGas	Page 3:	Within capacity building, please provide specific examples of what the LGPs are dissatisfied with.	Please review the last paragraph under Section 4.4 Capacity Building. Dissatisfaction revolved around the timing of program cycles and the local government fiscal years.
8	PG&E, SCE, SoCalGas	Page 3:	This statement appears to contradict the statement that 15% do not meet the guidelines for the Strategic Plan Project. If the definition is unclear, how can it be determined that 15% do not meet the definition.	The report provided the difficulties around determination of what meets and does not meet the Strategic Plan Projects in Section 4.3. The lack of clarity is noted in this section, leading to the recommendation. We will add language to this conclusion around the 15% not meeting guidelines as determined to the best of our ability.
9	PG&E, SCE, SoCalGas	Page 4:	Are the SMEs lacking in the IOUs or LGs?	The subject matter experts are lacking at the LG level.
10	PG&E, SCE, SoCalGas	Page 4:	This SOW has already been awarded to the BP Coordinator. Also, the 2010-2012 Program Assessment tried to find best practices and concluded that the diversity of the LGPs meant that there were no best practices that could be generalized to all LGPs. Can you please reconcile your current recommendation with the recommendations of previous evaluation reports?	While we are aware that the previous study indicated that development of best practices could not be supported conclusively due to small sample size. The recommendation simply states that best practices should be shared. We will add in language regarding the efforts by the BP Coordinator and that this is specific to a single location, not that it is a best practice that is generalizable to the entire LGP population.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
11	PG&E, SCE, SoCalGas	Page 4:	We would like to understand what the data transfer challenges were that are referenced.	Please see comment 4. Unfortunately, we cannot expand on the data transfer issue beyond what provide in the report.
12	PG&E, SCE, SoCalGas	Page 7:	Please define “Overarching Programs Compliance Budgets” in Table 1	Noted. We will add in table note that defines this term.
13	PG&E, SCE, SoCalGas	Page 7:	Please include a note that the totals do not add up due to rounding.	Noted. We will add in table note that states this.
14	PG&E, SCE, SoCalGas	Page 7:	Please explain how the top five LGPs are determined.	These are the top five LGPs with multiple members based on the number of members. We will rearrange a sentence to clarify.
15	PG&E, SCE, SoCalGas	Page 16:	Please add a note that this table refers only to the 2013-14 cycle.	This table does not reference 2013-2014 only. It is the full group between 2010-2014.
16	PG&E, SCE, SoCalGas	Page 16:	It may be the case that your respondents were talking about projects funded from 2010-2012 that are ongoing. Did you restrict the subject to only projects funded in 2013-2014? Please explain in the text and table heading to avoid confusion.	This data is not based on respondents. It is from the listing of strategic plan projects in the bi-annual files. This table is presenting the population of projects and not specifically which are completed versus ongoing.
17	PG&E, SCE, SoCalGas	Page 18:	Since the sample is small, could you please point out that generalizations should be viewed with the sample size in mind.	As stated in the report, the information from the 11 LPG implementer in-depth interviews was used to inform the later survey, which these 11 also were asked to complete. As such, we do not plan to add in a statement about generalizability.
18	PG&E, SCE, SoCalGas	Page 21:	Please take a look at this number. We don't believe that there are SCG only operated LGPs.	We agree and will update this table. The two shown here are the former institutional partnerships on SCE's side.
19	PG&E, SCE, SoCalGas	Page 22:	Can you please explain why you did this?	As stated in the report, the consultant team limited the number of strategic plan projects that a single respondent would discuss to three to reduce respondent burden.

Stakeholder Comments on Draft Report and Evaluator Response

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20	PG&E, SCE, SoCalGas	Page 22:	It is unclear how some projects were removed from the population sample. Please expand.	This is described on page 21, where we discuss which projects to explore and how we chose them.
21	PG&E, SCE, SoCalGas	Page 22:	Please clarify on what the final distribution of projects for which they had any data.	We will add in a column within Table 13 that shows the sample frame projects that totals to 353.
22	PG&E, SCE, SoCalGas	Page 22:	Please include a breakdown of completes by sub goal, as this will help make recommendations more actionable.	Because there are 20 sub goals and 82 completed projects and recommendations are not specific to sub goal, we will not make this change.
23	PG&E, SCE, SoCalGas	Page 22:	Why were there N/As?	There are N/A's here because these seven projects had no goal categorization. We will add in a table note.
24	PG&E, SCE, SoCalGas	Page 24:	Isn't an effectiveness study more aligned with an impact evaluation for non-resource programs, than a process evaluation? If that is the case, wouldn't the study have additional rigor levels similar to an impact evaluation? Additionally, although not specifically called for in qualitative "type" evaluation some indication of power should be given. Was the sample sufficient to generalize to the population?	This study is funded as a process study. Whether it is an impact study for a non-resource program is an interesting comment, but not one that surfaced during the planning of the study and therefore, additional rigor levels are moot. The Evaluation protocols have no mention of power for any type of assessment within the sampling protocol. They do, however, indicate that a power analysis occur to determine the appropriate sample size. Since the survey is a census attempt, no power analysis is required regardless of the type of study.

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25	PG&E, SCE, SoCalGas	Page 24:	The survey data is primary data, but the review of IOU databases is secondary data. Any conclusions based primarily upon analysis of the IOU databases is essentially relying on self-reported accomplishments (such as completion rates, or quality of the deliverable) that have not been independently verified, due to it being outside the SOW of this study. It's not very clear what you used IOU databases for: can you include a table of the research issues and the sources of data you used to address those issues? That has always been very helpful in past ODC reports.	We are glad that you find these tables helpful. This type of table was included in the research plan (Table 8), but we will add in this information to Tables 3 and 4.
26	PG&E, SCE, SoCalGas	Page 26:	Can you also include the funding for the other IOUs to provide the bigger picture?	Our unit of analysis for the strategic planning projects is based on details in the bi-annual updates. Funding is one parameter in the analysis. SCE is the only IOU with 2010-2012 information in these spreadsheets. As such, we cannot add in this data except as noted below in comment 27.

Stakeholder Comments on Draft Report and Evaluator Response

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27	PG&E, SCE, SoCalGas	Page 26:	<p>This table appears to disproportionately portray the IOUs funding. Although Strategic Plan Projects are funded through program cycles, the previous cycles funding would contribute to the next year’s cycle. Due to the fact that SCG and SDG&E was awarded little to no funding in 2010-12 cycle, they were able to be awarded greater funding in 2013.14. Also, due to the fact that PG&E’s funding isn’t listed or in the analysis from 2010-12, it is imbalanced to label the percentage of funding for the IOUs in the subsequent 2013-14 cycle. Consider producing an alternative table. Additionally, include citations so that we may determine if they are partnership contract budgets (i.e. the implementing partner funds) or filed budgets (i.e. the implementing partner funds + PG&E funds for administering the program). The Bi-Annual SP Reporting includes contract funds; Advice Letters and other regulatory documents include filed budgets.</p> <p>PG&E would also like to clarify that there are stand-alone SP programs like Edison’s competitive solicitation and PG&E’s 2010-2012 Green Communities and Innovator Pilot Programs, but there are also “embedded” SP funds within every LGP in 2010-2012 and 2013-2014. The “embedded” funds, at least in PG&E’s case, were not separately filed in 2010-12 and 2013-14 but rather included within each subprogram budget along with customer incentives, direct implementation budget, etc.</p>	<p>Your comments are noted. All funding budgets in this table are from the bi-annual updates. We will add a table note indicating the source of the funds and that that are contract funds.</p> <p>We understand the point about not including in the two PG&E sources of data to this table. We will include this information in a table note.</p>

Stakeholder Comments on Draft Report and Evaluator Response

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			<p>Stand-alone programs, on the other hand, have their own filed subprogram budget and include Program Administrator costs specific to SP activity.</p> <p>Table 15 is not comprehensive and therefore may be misleading. PG&E's 2010-2012 Green Communities Budget and Innovator Pilot Budget are not included, nor is the "embedded" Strategic Plan funding per LGP in 2010-2012. For this reason, SDG&E's percentage of overall SP funding is artificially inflated. Please see attached Table for suggested edits. We have attempted to update Table 15 below to be more comprehensive (see highlights for new information).</p>	

Stakeholder Comments on Draft Report and Evaluator Response

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28	PG&E, SCE, SoCalGas	Page 26:	The IOUs provided a new table embedded in the comments with PG&E funding amounts for 2010-2012.	We will use data from this table to update Table 15 in the report as described in comment 27.
29	PG&E, SCE, SoCalGas	Page 26:	Would like to see an itemization of the budgets by LGP due to a concern about possible double counting.	Noted. We will include a table of all 389 projects along with their funding amount in an appendix.
30	PG&E, SCE, SoCalGas	Page 26:	Can you expand on why PG&E funding from 2010-12 is not included?	Our unit of analysis for the strategic planning projects is based on details in the bi-annual updates. Funding is one parameter in the analysis. SCE is the only IOU with 2010-2012 information in these spreadsheets. As such, we cannot add in this data except as noted above in comment 27.
31	PG&E, SCE, SoCalGas	Page 27:	Can you expand on this discretion?	We believe that this is described in the following sections of the report. However, the IOUs have discretion in terms of the amount funded to each projects and the projects included.
32	PG&E, SCE, SoCalGas	Page 29:	Please provide examples on how this is so. IOUs do not believe that we act merely as financial or administrative gatekeepers, because we are active partners with the LGPs. For example, the IOUs participate in finding projects for municipal facilities, and solutions for strategic plan support. The IOUs also assist with community outreach events to help promote EE offerings and coordinate with other programs within their IOU.	While the IOUs may perform these activities, this paragraph is specific to the funding of the strategic plan projects. The gatekeepers terminology is compared to instigator or idea promoter. This is based on IOU discussions where we heard that funding ideas originate with the local governments. (Same as comment 2)

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
33	PG&E, SCE, SoCalGas	Page 29:	Please expand on this limitation set by the CPUC. By “implementation activities” we believe you mean energy efficiency retrofit implementation (i.e. construction and equipment costs). Please specify. Many CAPs include implementation measures that are eligible for SP funds. As an example, a CAP may call for the creation or continuous update of a green building ordinance, benchmarking ordinance, benchmarking policy, or point-of-sale energy ordinance. Local governments think of these policy actions as implementing their CAP, but they are also SP menu items. Please also note that the implementation comment is reiterated on Page 47.	We agree that further specification would be helpful. However, this lack of clarity was one of the issues brought up in the report. As such, we do not add further specification here, but we did add in a footnote that these are examples only.
34	PG&E, SCE, SoCalGas	Page 29:	Since SCG has overlapping territories with SCE, PGE, and SCE/PGE, Strategic Plan projects will be funded through the collective group. It would be unfair to say that it is primarily funded through only SCE and PGE. Also, although SCE and PGE are the larger utilities, they are not the primary contact for the project since the projects are still joint projects by the IOUs.	During our interviews, we heard that SCG often funds projects with SCE and PG&E. We agree that SCG could be the primary contact, although do not know which projects SCG may serve in this capacity. We will drop the sentence that made this statement.
35	PG&E, SCE, SoCalGas	Page 29:	PG&E reads the text of 1.1.6 to include any stakeholder in energy efficiency programs, which is why we have allowed programs that educate students, school board members, and facility managers on the value of energy efficiency. As the evaluator points out in other parts of the report, the Menu could use clarification so that PG&E is interpreting the menu items consistently with the other IOUs.	Noted.

Stakeholder Comments on Draft Report and Evaluator Response

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36	PG&E, SCE, SoCalGas	Page 30:	“At least one” could mean one or more than one. Please clarify on whether this is a single instance or more than one.	We do not have full transcripts of our depth interviews, but this was a common thread. We cannot state with certainty how many indicated this, but it was more than one (as stated).
37	PG&E, SCE, SoCalGas	Page 30:	Is this a SCE only project? An SCG and SCE project? An SCE, PGE and SCG project?	Similar to comment 36, we do not have full transcripts, so cannot answer this question.
38	PG&E, SCE, SoCalGas	Page 31:	What about SDG&E Emerging Cities processes? Does CPUC have to approve those studies as well?	Yes, this is described the paragraph on page 30 beginning "According to SDG&E staff..."
39	PG&E, SCE, SoCalGas	Page 32:	Can you please provide the standard deviations or some other measure of variability?	Yes, we will provide standard deviations to tables as appropriate.
40	PG&E, SCE, SoCalGas	Page 32:	Can you please reword this due to the small sample size? Due to this size limitation, it would be difficult to generalize any differences even if there were any differences found.	While there were 25 completions (out of 47 potential completions), the survey response rate was very high at 31%. While not technically correct for a census attempt (since no sampling error occurs), we performed both typical and nonparametric statistical testing (this choice support statistical differences for smaller samples as, when both tests are run, it can support the findings of each other or show clearly that a statistical difference is not relevant.)
41	PG&E, SCE, SoCalGas	Page 32:	It is unclear from the questions and responses if the respondents are referring to the budget decision or scope decision. In PG&E’s case, the LGP receives a set budget for strategic planning and it is at their discretion to scope a set of projects for that budget. We are unclear as to whether they would like more transparency into how LGP budgets are determined or transparency into how one SP scope is approved or denied.	These questions are specific to strategic plan projects, not the full LGP budget. We will add in clarifying language to this last summary paragraph.

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Comment #	Commenter	Page	Comment	Evaluator's Response
42	PG&E, SCE, SoCalGas	Page 35:	Can you expand on how the five largest projects were determined?	These were chosen based on funding level. We will update the table name to reflect this.
43	PG&E, SCE, SoCalGas	Page 35:	Please specify if this is a SCE only or SCG/SCE project.	Noted, we will update to reflect whether this is an SCE only or an SCE/SCG projects. This is from the 2010-2012 cycle and therefore is SCE only.
44	PG&E, SCE, SoCalGas	Page 35:	Please specify if this is a SCE only or SCG/SCE project.	Noted, we will update to reflect whether this is an SCE only or an SCE/SCG projects
45	PG&E, SCE, SoCalGas	Page 35:	Please specify if this is a SCE only or SCG/SCE project.	Noted, we will update to reflect whether this is an SCE only or an SCE/SCG projects
46	PG&E, SCE, SoCalGas	Page 35:	There are not 16 LGs participating in this partnership. There are 6 LG's which are served by SCE and three LG's served by IID, and one Tribe.	Thank you for this clarification. We made an error when summing for this partnership. However, we plan to state there were 12 members as this information is directly from our survey and the implementer's response to our inquiries about members.
47	PG&E, SCE, SoCalGas	Page 35:	Please specify if this is a SCE only or SCG/SCE project.	Noted, we will update to reflect whether this is an SCE only or an SCE/SCG projects. This is from the 2010-2012 cycle and therefore is SCE only.
48	PG&E, SCE, SoCalGas	Page 38:	Please expand on what was included in column 4 "Budget."	It is unclear what could be added here. This is simply the budget of the project (or, as described, a set of projects).
49	PG&E, SCE, SoCalGas	Page 39:	Please specify the percentages for the individual IOUs.	We will add a this information into the report.
50	PG&E, SCE, SoCalGas	Page 41:	Please provide details for the misalignment of the projects so that the IOUs can be informed on how they can improve their process. Was it similar for all IOUs?	We will add in the original and updated goals to the strategic plan projects we list in the appendix which will provide the IOUs the exact projects included in Figure 6.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
51	PG&E, SCE, SoCalGas	Page 42:	We would like to clarify that the benchmarking ordinance is a point-of-sale ordinance, so it is consistent under 1.1.3. It is also considered a 'reach code' because it's higher than code for the existing buildings, so we again reiterate the need for clarification between the menu items but also want to point out that an existing building point-of-sale benchmarking, auditing, and retrofit program like the one cited on Page 43 is at heart a model energy efficiency policy for any progressive community and, mechanics aside, it is consistent with the values and goals of the SP.	Noted.
52	PG&E, SCE, SoCalGas	Page 44:	Is this example typical of the other respondent's responses?	The 16 responses we received from this open-ended question varied considerably. This is one respondent's response that specifically discusses the issue around capacity and timing.
53	PG&E, SCE, SoCalGas	Page 47:	Could you please clarify that these were prompted questions, i.e. the survey presented definitions of the categories, including specifically categorizing CAP/EAP as Dual-Phase?	Yes, the respondent was provided a definition in the survey (see SP2 in the survey instrument located in the appendix). We will add language in the report to state this.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
54	PG&E, SCE, SoCalGas	Page 47:	Can you please explain the reason you are evaluating whether the 2nd phase is completed? This is confusing because as you point out, SP funding cannot be used. The implementation of the non-energy portions of CAP is an LG activity, not an IOU/LGP Partnership activity due to restrictions placed upon the IOUs. In the analysis of internet survey responses, any feedback given on IOU support for CAP implementation needs to be accompanied by clarification that it is appropriate for IOUs NOT to provide support for implementation of the non-energy portions of a CAP. Would you please review the survey data, and make sure you don't include responses that suggest IOUs must support CAP implementation?	We are not evaluating whether the 2nd phase is completed - only a project that has a 2nd phase potential. These are closed ended questions around type of project and status of project. As such, there is nothing around whether or not the IOUs must support CAP implementation.
55	PG&E, SCE, SoCalGas	Page 47:	CAP/EAPs are considered ongoing efforts at SDG&E, because the CAPs/EAPs undergo continuous updates. Please note.	Noted, but made no changes to the report. Please see comment 54.
56	PG&E, SCE, SoCalGas	Page 47:	Does "in progress" for dual-phase projects mean that the 1st phase is not completed, or that the 2nd phase is not completed? First phase completions should appropriately be credited to the LG as fulfilling their scope of work, since per your definition SP funds cannot be used for implementation (2nd phase) of CAP/EAP. Would you please revise your analysis and conclusions to reflect this?	This analysis and tables are on projects with specific characteristics and the status of those projects, it is not about the 1st or 2nd phase.
57	PG&E, SCE, SoCalGas	Page 48:	Can you please give the source of this data? Is this primary data from the surveys, or secondary data from the IOU semiannual updates?	As stated just prior to the table, this data is from the sample of projects in the survey.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
58	PG&E, SCE, SoCalGas	Page 48:	Please clarify why this box is emphasized, especially since the sample is 3 out of 5.	We will add a table note that indicates why this is emphasized.
59	PG&E, SCE, SoCalGas	Page 48:	Please explain how Table 27 shows transitory relationships or loss of momentum...? Also, can you describe the major findings shown in Table 27 in the text?	The major findings are described in the paragraph in which this comment is located and the subsequent paragraph. The transitory nature of elected officials is not shown in Table 27, but the other success factors are. We will move the parenthetical mentioning the Table to a better location.
60	PG&E, SCE, SoCalGas	Page 51:	Can you expand on the complexity of the data transfer issue? IOUs believe that they provide the LGs their own data without any issues. However, there may be time and confidentiality challenges when an LG requests community data in the aggregate form.	Unfortunately, we cannot expand on the data transfer issue beyond what provide in the report.
61	PG&E, SCE, SoCalGas	Page 51:	SDG&E program managers would like it noted that in their experience, there were several instances where customer confidentiality regulations prevent utilities from providing data at the level of granularity that the LGs request. SDG&E has worked with the LGs to get them useful data while complying with those confidentiality regulations.	We will make this a footnote to this section.
62	PG&E, SCE, SoCalGas	Page 51:	In Table 23 and accompanying text, there is no mention of projects being dropped due to delays in data access. How many cases were dropped, specifically? Are these cases considered "cancelled" or "will not be started", per Table 23?	We are unable to answer these questions as it is not present in the survey data.
63	PG&E, SCE, SoCalGas	Page 52:	Good point.	Noted

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
64	PG&E, SCE, SoCalGas	Page 52:	What about the other 2? Table 23 lists 7.	These two projects were cancelled because the vendor was unable to deliver the product they were developing. We have added in this language.
65	PG&E, SCE, SoCalGas	Page 57:	Good analysis.	Thank you
66	PG&E, SCE, SoCalGas	Page 61:	Please provide the standard deviations.	Yes, we will provide standard deviations to tables as appropriate.
67	PG&E, SCE, SoCalGas	Page 62:	Please provide the standard deviations.	Yes, we will provide standard deviations to tables as appropriate.
68	PG&E, SCE, SoCalGas	Page 62:	Can you please clarify how many? And from which IOUs?	Similar to comment 36, we do not have full transcripts, so cannot answer this question.
69	PG&E, SCE, SoCalGas	Page 63:	Can you put the Ns in, as you did in previous tables? 4% =N of 1, correct?	Yes, we will change this table to n's, rather than percentages.
70	PG&E, SCE, SoCalGas	Page 63:	According to Table 39, there were only 2, correct?	We will update the language to indicate the number rather than simply stating "some".
71	PG&E, SCE, SoCalGas	Page 63:	two	We will update the language to indicate the number rather than simply stating "some".
72	PG&E, SCE, SoCalGas	Page 64:	two?	We will update the language to indicate the number rather than simply stating "some".
73	PG&E, SCE, SoCalGas	Page 64:	Could you please add the language you used in Appendix C: "Overall, LGP Implementers gave moderate to high satisfaction scores for capacity building services from the IOUs (average score of 7.2 out of 10)."	While capacity building is discussed in a different section, this statement can easily be placed in this section. We will include it.
74	PG&E, SCE, SoCalGas	Page 66:	Good acknowledgment of study limitations.	Thank you

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
75	PG&E, SCE, SoCalGas	Page 67:	Please note that the Local Government Partnerships are not statewide programs, and thus are not implemented in the same way. In order for recommendations to be actionable, the evaluation team must specify to which IOU the recommendation applies, or even better, which LGP voiced a need. One or two instances of a problem do not necessarily warrant costly changes to existing processes that are working well for the other LGs.	We are aware that LGPs are not statewide programs if defined as "identical intervention occurs throughout the state". However, the study was not designed to provide IOU specific issues and cannot differentiate between them. In all but one case, the statistical testing (see comment 40) indicated no differences by IOU.
76	PG&E, SCE, SoCalGas	Page 67:	Perhaps we are misunderstanding something, but this recommendation does not seem to be supported by the data: Appendix Table QCO4M1 shows that the IOUs provide technical support for the majority of the projects; Table QCC1_2M1 shows that 100% of all LGs say that their IOU is already providing technical support for conducting projects; in the report, Table 39 shows that only 2 LG Implementers say they want more technical support and training. Can you please give us some more information about the source of this recommendation? We would appreciate if you made this recommendation more actionable by specifying which 2 LGs said they want more technical support, and the type of support they want.	<p>The logic behind our recommendation is that although the IOUs are providing this support, many LGPs are still citing it as a barrier. That is one reason why later on we say the support is "beneficial, but not <i>sufficient</i> (i.e., enough)".</p> <p>Please see comment 79 about sharing responses by respondent.</p>

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
77	PG&E, SCE, SoCalGas	Page 68:	<p>Similar to the above comment, can you please provide more details? On the surface, this recommendation doesn't seem to be supported by the data: Per the Appendix C: "The LGP Implementers indicated high satisfaction with their communication with the IOUs (8.3 out of 10)." Table 39 in the report shows that only one LG Implementer requested "Regular updates on all LGP activities." Again, it would help if you could make this recommendation more actionable by specifying which one LG said they wanted more communication. The danger in increasing email blasts if most LGs don't want them is that they may feel spammed, which is not what the IOUs want. Also, the EE BP coordinator and other LG support organizations already send out frequent newsletters about events that affect the LGs.</p>	<p>Noted, but no changes made. Please see comment 79 regarding sharing of respondent information.</p>
78	PG&E, SCE, SoCalGas	Page 68:	<p>BP sharing is already pretty well structured, and this recommendation may be duplicative of the Best Practices Coordinator's scope of work, as well as that of SEEC, which would potentially waste ratepayer dollars. This recommendation may be interpreted as a recommendation that funds be shifted from duplicative BP Coordinator and SEEC activities back to the IOUs, which the LGs may not want. Do the evaluators truly feel that the IOUs are the best entities to take over BP documentation? Why or why not?</p>	<p>We note on page 61 that sharing of best practices already is one of the services provided by the IOUs. However, we also heard from LGP respondents that they desired more information which, although there is a structure, may not be functioning well.</p>

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
79	PG&E, SCE, SoCalGas	Page 68:	Because the IOUs all have slightly different data delivery constraints, this recommendation will be much more actionable if the evaluation team could share with the IOUs the names of the LGPs that have experienced the “noted” challenges, as well as what specific challenges they were. It would be helpful if the evaluators could provide as much detail as possible.	We believe that we obtain the best responses when respondents know that their data will be kept anonymous. This was expressly stated in the internet survey (see the email invitation in the appendix.) and we will not share details around specific responses.
80	PG&E, SCE, SoCalGas	Page 68:	After the LGs have been so active in the STAG meetings, it seems surprising that they are left out of all of the recommendations, since they have a major role in the success of the partnerships. These recommendation should be directed to the LGP Implementers and IOUs jointly, and the evaluators should respect the LGs importance by seeing whether other recommendations should include them as well.	The recommendation is for the IOUs to work with the IOUs and their LGP implementers to improve reporting practices. These points are items for consideration as the three groups work together. However, we will add language to indicate that the LGPs also bear some responsibility for creating better-tracked items.
81	PG&E, SCE, SoCalGas	Page 68:	This would be an onerous burden on the LGs, as they are the ones who have to provide this information. Spending more money on reporting means they would have less money to spend on projects.	Noted. We indicate that the IOUs should work with the IOUs and their LGP implementers to improve reporting practices and that these are items for consideration. We assume that the time and effort required to provide expenditure will be discussed and a joint decision made.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
82	PG&E, SCE, SoCalGas	Page 68:	This recommendation is confusing because it doesn't seem to have been an research issue nor is there any prior discussion of this in the body of the report.. Can the evaluation team please clarify: what finding showed the need for this recommendation? What is the measureable benefit of following this recommendation? Per the Guidelines for CPUC-ED and CA IOU EM&V Reports, "7. Explain clearly how the need for each recommendation is supported by your findings. Specify the measurable benefit that should be the result of following a recommendation. If there are no data showing a need, and if you cannot state a measurable benefit or improvement, do not make that recommendation."	We are fine with dropping this recommendation and will do so.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
83	PG&E, SCE, SoCalGas	PG&E Specific Comment	<p>2. PG&E Strategic Energy Resources vs. Strategic Planning: The report outlines several projects that are stated to be out of alignment with the Strategic Plan (SP) Menu. PG&E would like to clarify that, unlike the other IOUs, PG&E partners are eligible for non-resource expansion activities. From Page 5 of PG&E's filed Master PIP for 2013-14 Partnerships:</p> <p>“Based on direct input and proposals from over 30 local and regional partners, PG&E intends to expand the scope of current Partnership programs with complementary offerings focused on achieving deeper energy efficiency savings on a local and regional level. PG&E and its local and regional partners were in agreement that for a Partnership to expand in 2013-2014, the new initiative must achieve deeper energy efficiency savings while complementing existing and continuing programs. Local and regional partners associated with each Partnership have submitted expansion proposals which meet these criteria.”</p> <p>Expansion activities include mini retro commissioning (RCx), benchmarking, reach codes, and water-energy nexus activities. Expansion activities and SP activities are both funded out of an LGP budget line item called Strategic Energy Resources (SER). At the beginning of the 2013-14 cycle, many PG&E LGPs asked how to decide which SER activities</p>	<p>This is useful information and could be a reason that PG&E has several projects that appear outside of the scope of the strategic plan menu items. We will include the information you just shared here in the same appendix that describes the program (Appendix E).</p>

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
			<p>should be included in the Bi-Annual SP Menu reporting since expansion activities also aligned with SP Menu items in some cases, especially with Goal 5 since the language is broad. PG&E advised partners to complete the Bi-Annual Report at their discretion. Since the Bi-Annual Report is one of the central ways in which LGPs communicate program progress to the CPUC, many Partners chose to include more activities rather than less and include expansion items. This is why PG&E has a high rate of “inconsistency”; the “inconsistent” items in many cases are actually expansion items that Partners would most likely not be able to implement under the SP Menu alone.</p> <p>PG&E agrees with the Evaluator that the SP Menu could benefit from more clarity and expanded activities. The IOUs and CPUC initiated a SP Menu update in 2014. If the Evaluator has time and interest, we are happy to share the draft Menu update and accept input.</p>	

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
84	Ivana Dorin	70	Additional potential questions for consideration: 1. How much flexibility is there in allowing LGs to change their selected SP activity based on changed city priorities? 2. How do misaligned projects move forward and is there flexibility where LG need is identified?	Noted. These are good potential future research areas and will be added to Appendix A.
85	Ivana Dorin	69	Suggested improvements and clarifications made to the template tracking report should help to address implementer omissions/confusion.	Noted. We hope that changes can help.
86	Ivana Dorin	28	Was it taken into consideration that not all implementers were qualified to receive solicited Strategic Plan funding?	No. If this is the case, then this is new information. Our understanding is that any LGP could solicit for a strategic plan project.
87	Ivana Dorin	26	Question: were solicited Strategic Planning funds not included in the analysis and tables in this section?	It is unclear exactly to what 'solicited' is referencing. Table 15 are the strategic plan projects funded in 2013-2014 (and for 2010-2012 for SCE projects only).
88	Ivana Dorin	4	Re. the recommendation "The IOUs should determine a process to overcome the reported data transfer", it would be useful to clarify whether the primary concern was just delay of data distribution from the IOUs or whether communication delays were involved (timelines for data processing & distribution not clearly communicated).	Our understanding is that difficulties arise in both communication and distribution, but we do not have full clarity on exactly where.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
89	Athena Besa	No page	SDG&E appreciates this opportunity to comment on the Commission’s draft “PY 2013-2014 Local Government partnerships Value and Effectiveness Study Draft Report.” SDG&E supports the comments submitted by PG&E, SCE and SoCalGas on the study. SDG&E takes this opportunity to provide additional comments as it pertains specifically to SDG&E and its partnerships. In addition, SDG&E provides recommendations to improve the ongoing implementation of LGP SPs based on its observations with the study.	SDG&E provided six comments and four recommendations on the study within the attached document, none of which recommend specific study changes. However, the document does request additional information be added that briefly describes each partnership to provide the reader context on how strategic plan projects fit into the scope of each LGP. We agree with this and will add in an appendix that provides the description of the LGPs from the program implementation plans (PIPs). Because the PIPs are very long, though, we will excerpt the files to include information about Strategic Planning.

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
90	Jesse Emge	No page	<p>Dear Jeremy, Thank you for providing the California IOUs the opportunity to comment on the Local Government Partnerships Value and Effectiveness Study Draft Report PY 2013 - 2014. We are glad you found the IOUs' suggestion to include satisfaction ratings a useful one, particularly since they turned out to have played a central role in this evaluation. Attached, you will find a spreadsheet with the statewide comments. We will also post to Basecamp, with a document with embedded comments. Overall, we feel the work conducted by Opinion Dynamics was clearly written and well done. We did feel that clarification could be made around the recommendations. Specifically, the recommendations should be more clearly related to the findings of the report, and should include a clarification of the measurable benefit of following that recommendation. Additionally and related, because the Local Government Partnerships are not statewide programs, the recommendations should specify which IOUs they refer to. Thank you again,</p>	<p>Noted. Specific IOU comments are addressed in earlier items.</p>

Stakeholder Comments on Draft Report and Evaluator Response

Comment #	Commenter	Page	Comment	Evaluator's Response
91	Lena Luna	No page	Refer to attached PDF for South Bay Cities Council of Governments' comments.	We appreciate the time taken to provide comments on each of the recommendations. Recommendation 1 does not narrow the potential activities, just recommends that the language more clearly define what is possible. You suggested that local governments are involved in the metric development for strategic plan projects. We have added to more clearly indicate that IOUs and <u>LGP Implementers</u> consider changes to the Strategic Plan updates - among which would be metrics.

Appendix E. List of Local Government Partnerships

Table 3. List of Local Government Partnerships

N	IOU(s)	LGP Name	EESTATS Line Items
1	PG&E	AMBAG Energy Watch	PGE211007
2	PG&E	East Bay Energy Watch	PGE211009
3	PG&E	Fresno Energy Watch	PGE211010
4	PG&E	Great Valley Center	PGE2110051 (LGEAR) ^c
5	PG&E	Madera County Energy Watch	PGE211012
6	PG&E	Marin County Energy Watch	PGE211013
7	PG&E	Mendocino - Lake Energy Watch	PGE211014
8	PG&E	Napa County Energy Watch	PGE211015
9	PG&E	North Valley Energy Watch	PGE2110051 (LGEAR) ^c
10	PG&E	Redwood Coast Energy Watch	PGE211016
11	PG&E	San Francisco Energy Watch	PGE211024
12	PG&E	San Mateo Energy Watch	PGE211019
13	PG&E	Sierra Buttes Partnership	PGE2110051 (LGEAR) ^c
14	PG&E	Sierra Nevada Energy Watch	PGE211021
15	PG&E	Silicon Valley Energy Watch	PGE211023
16	PG&E	Solano Energy Watch	PGE2110051 (LGEAR) ^c
17	PG&E	Sonoma County Energy Watch	PGE211022
18	PG&E	Yolo Energy Watch	PGE2110051 (LGEAR) ^c
19	PG&E/SCE/SCG	Kern County Partnership	PGE211011 SCE-13-L-002K SCG3743
20	PG&E/SCE/SCG	San Joaquin Valley Partnership	PGE2110051 (LGEAR) ^c SCE-13-L-002N SCG3749
21	PG&E/SCG	San Luis Obispo County Partnership	PGE211018 SCG3748
22	PG&E/SCG	Santa Barbara County Energy Watch	PGE211020 SCG3746 ^b
23	SCE	Adelanto Energy Leader Partnership (became the High Desert Regional Energy Leader Partnership in 2015)	SCE-13-L-002S
24	SCE	City of Long Beach Energy Leader Partnership	SCE-13-L-002B
25	SCE	Eastern Sierra Energy Leader Partnership	SCE-13-L-002H
26	SCE/SCG	County of Los Angeles Energy Partnership	SCE-13-L-003C ^a SCG3742
27	SCE/SCG	County of San Bernardino Energy Partnership	SCE-13-L-003E ^a SCG3745
28	SCE/SCG	City of Beaumont Energy Leader Partnership	SCE-13-L-002A SCG3782
29	SCE/SCG	City of Redlands Energy Leader Partnership	SCE-13-L-002C SCG3781

List of Local Government Partnerships

N	IOU(s)	LGP Name	EESTATS Line Items
30	SCE/SCG	City of Santa Ana Energy Leader Partnership	SCE-13-L-002D SCG3778
31	SCE/SCG	City of Simi Valley Energy Leader Partnership	SCE-13-L-002E SCG3780
32	SCE/SCG	Community Energy Leader Partnership	SCE-13-L-002G SCG3752
33	SCE/SCG	Desert Cities Energy Leader Partnership	SCE-13-L-002J SCG3753
34	SCE/SCG	Gateway Cities Energy Leader Partnership	SCE-13-L-002F SCG3776
35	SCE/SCG	Orange County Cities Energy Leader Partnership	SCE-13-L-002L SCG3750
36	SCE/SCG	County of Riverside Energy Partnership	SCE-13-L-003D ^a SCG3744
37	SCE/SCG	San Gabriel Valley Energy Leader Partnership	SCE-13-L-002M SCG3777
38	SCE/SCG	South Bay Energy Leader Partnership	SCE-13-L-002O SCG3747
39	SCE/SCG	South Santa Barbara County Energy Leader Partnership	SCE-13-L-002P SCG3746 ^b
40	SCE/SCG	Ventura County Energy Leader Partnership	SCE-13-L-002Q SCG3754
41	SCE/SCG	West Side Energy Leader Partnership	SCE-13-L-002T SCG3779
42	SCE/SCG	Western Riverside Energy Leader Partnership	SCE-13-L-002R SCG3783
43	SDG&E	City of Chula Vista	SDGE3272
44	SDG&E	City of San Diego	SDGE3273
45	SDG&E	County of San Diego	SDGE3274
46	SDG&E	Port of San Diego	SDGE3275
47	SDG&E	San Diego Association of Governments	SDGE3276

^a. This list includes three SCE Institutional Partnerships that become LGPs in 2015.

^b. SCG co-administers with PG&E and SCE for two separate LGPs in Santa Barbara County. However, only one line item exists for SCG's Santa Barbara Partnership

^c. Several PG&E LGPs are not separate line items in EESTATS, but rather are part of the Local Government Energy Acton Resources (LGREAR) line item.

Appendix F. Description of Local Government Partnerships

The IOUs implement their Local Government Partnerships differently. Description of these differences was outside the scope of this study. However, this appendix contains excerpts relevant to Strategic Plan Support from the 2013-2014 IOU Program Implementation Plans for an interested reader. Excerpts were directly copied from the documents noted below the company name.

Pacific Gas & Electric

(02 2303-14 PGE GP Master PIP 4-23-15 CLEAN.PDF)

Pacific Gas and Electric Company (PG&E) highly values its relationships with local and regional governments and other community partners. During the 2010-2012 portfolio cycle, PG&E and its partners have successfully delivered benefits to customers through Government Partnerships. By leveraging the relationship local governments have with their constituents and their understanding of local community needs, the Partnerships are working to reduce energy use and costs not only in municipal facilities but throughout the community. By using PG&E data analysis techniques to provide targeted and more strategic outreach, the Partnerships are more effectively serving hard-to-reach customers, such as moderate-income and local small and medium business customers, through local and regional turn-key energy efficiency solutions. PG&E proposes to build upon the success of these local and regional government efforts by continuing and expanding the scope of Government Partnerships in 2013-2014.

The Strategic Plan Support element incorporates many program components previously implemented through Green Communities and Innovator Pilots. These programs target local governments and are specifically designed to actualize the vision set forth in the CEESP: California's local governments will be leaders in using energy efficiency to reduce energy use and global warming emissions both in their own facilities and throughout their communities.

Partnerships will continue to play an important role in furthering the CEESP. It is important to note that individual Partnerships vary in terms of how appropriate and/or ready each local jurisdiction is to undertake activities related to supporting the CEESP.

The range of agencies that hold the partnership contracts includes Councils of Governments, Economic Development Councils, County Environment Departments, county general services departments, and regional economic development non-profits. Those partners that directly represent a government entity will have different responsibilities and capabilities than those partners that represent a regional group. For example, governments are appropriate entities to enact policies including stretch codes or ordinances, GHG targets, and general plan updates, but regional groups are better positioned to perform broader functions such as developing regional policies and GHG targets or implementing regional financing mechanisms. In those cases where the individual Partner does not function as a leader for some or all of the CEESP initiatives (codes, climate plans, financing, peer support), the Partner can often still play a supporting role.

Partners exhibit varying readiness to engage in CEESP activities. Some partners have very limited staff and budgets and/or may be engaging in energy efficiency and sustainability issues for the first time. Other partners have been working on these issues for several years and are among the leading municipalities in the country in their sustainability efforts. Therefore, the approach to achieve CEESP initiatives will need to be tailored to suit the individual needs and capabilities of each Partner.

PG&E Comment on Report:

The following text is copied directly from a PG&E comment on the report and is included

Description of Local Government Partnerships

The report outlines several projects that are stated to be out of alignment with the Strategic Plan (SP) Menu. PG&E would like to clarify that, unlike the other IOUs, PG&E partners are eligible for non-resource expansion activities. From Page 5 of PG&E's filed Master PIP for 2013-14 Partnerships:

“Based on direct input and proposals from over 30 local and regional partners, PG&E intends to expand the scope of current Partnership programs with complementary offerings focused on achieving deeper energy efficiency savings on a local and regional level. PG&E and its local and regional partners were in agreement that for a Partnership to expand in 2013-2014, the new initiative must achieve deeper energy efficiency savings while complementing existing and continuing programs. Local and regional partners associated with each Partnership have submitted expansion proposals which meet these criteria.”

Expansion activities include mini retro commissioning (RCx), benchmarking, reach codes, and water-energy nexus activities. Expansion activities and SP activities are both funded out of an LGP budget line item called Strategic Energy Resources (SER). At the beginning of the 2013-14 cycle, many PG&E LGPs asked how to decide which SER activities should be included in the Bi-Annual SP Menu reporting since expansion activities also aligned with SP Menu items in some cases, especially with Goal 5 since the language is broad. PG&E advised partners to complete the Bi-Annual Report at their discretion. Since the Bi-Annual Report is one of the central ways in which LGPs communicate program progress to the CPUC, many Partners chose to include more activities rather than less and include expansion items. This is why PG&E has a high rate of “inconsistency”; the “inconsistent” items in many cases are actually expansion items that Partners would most likely not be able to implement under the SP Menu alone.

PG&E agrees with the Evaluator that the SP Menu could benefit from more clarity and expanded activities. The IOUs and CPUC initiated a SP Menu update in 2014. If the Evaluator has time and interest, we are happy to share the draft Menu update and accept input.

Southern California Edison

(Exhibit 4C – 19 Apr 2013-FINAL-Clean-2.doc)

Through its Energy Leadership Partnership Program (ELPP), and the partnership agreements SCE has with its individual partners, SCE has developed strong yet dynamic local government partnerships (LGPs). These relationships continually evolve, as economic conditions change, and achieve as challenges arise and are met.

The complex, inter-relationships occurring in SCE's LGPs dictate that the ELPP be designed around three elements: Government Facilities, Strategic Support and Core Program Coordination. Following the general description and Sections 2 and 3 of the Local Government template, each of these core program elements will be treated separately in their own sub-sections of this Master PIP. To see how the ELPP has been designed to negotiate this complexity, please refer to the "Logic Model of the Energy Leader Program" in Appendix A attached to the end of this PIP.

Local governments (LGs) have a significant role in achieving California's aggressive clean energy and greenhouse gas (GHG) reduction goals. In its California Long-Term Energy Efficiency Strategic Plan (Strategic Plan), the CPUC identified three primary strategies for local governments:

- Strategy 1 - Tap Local Government Authority to assure Title 24 code compliance and to implement "reach" policies, plans, codes and standards;
- Strategy 2 - Lead by Example by making municipal facilities and operations as energy-efficient as possible; and
- Strategy 3 - Community Leadership by encouraging stakeholders and constituents to help achieve their local government's vision for a long-term cleaner energy and sustainable future.

While these strategies point the way to success, local governments face many challenges in achieving success. The most significant barrier faced by local governments is a lack of resources both funds and well-trained available staff. A detailed description of the ways in which SCE and the local governments address and overcome this and other barriers is discussed further in Section 5.b (Barriers) below.

a) List of Program Elements

SCE's ELPP has been designed to help local governments overcome their lack of funds and time-availability by providing integrated technical and financial assistance. In this way local governments can effectively lead their communities to: increase energy efficiency and the use of renewable energy; reduce GHG emissions; protect air quality; create green jobs; and, ensure that their communities are more livable and sustainable.

As stated above, SCE's ELPP comprises three core program elements:

- Element A - Government Facilities: helps local governments lead by example by identifying and implementing "clean energy" projects – using energy efficiency (EE), demand response (DR), and renewable energy (RE) – in municipal-owned facilities and operations. The Government Facilities element is accomplished through the ELPP by:
 - Identifying potential projects;
 - Conducting technical audits and assessments;
 - Implementing deep retrofits and retro-commissioning for existing facilities;
 - Integrating cleaner energy design and technologies into new facilities;
 - Identifying equipment and service providers; and

Description of Local Government Partnerships

- Providing enhanced incentives, on-bill financing, and information about financing strategies being deployed by other local governments.

Element A is designed to help local governments “Lead by Example” (Strategic Plan Strategy 2) by assisting them to understand energy use in their communities, so that they can deliver information about cleaner energy options and programs to their constituents. In this way, Element A also supports the third strategy of the Strategic Plan (“Lead Communities”).

- Element B – Strategic Support: focuses on helping local governments “Tap Local Government Authority” over local development, planning and permitting to assure that communities adopt cleaner energy design, technologies and practices. Local governments will be provided access to extensive peer networks and databases of best practices, tools and techniques, as well as best “reach” policies, goals, codes, standards, plans, and practices – “reach” meaning those that exceed statutory requirements approved by the California Energy Commission (CEC). Element B will also:
 - Support local governments in their efforts to comply with Titles 20 and 24 and other codes and standards;
 - Help compute carbon footprints;
 - Help establish cleaner energy and GHG reduction goals;
 - Integrate GHG perspectives into local governments' energy portfolios and other energy initiatives;
 - Help evaluate the impact of potential GHG reduction strategies;
 - Identify mitigation and adaptation strategies for reducing both municipal and community GHG;
 - Recognize local governments that achieve their energy and climate goals; and
 - Encourage adoption of reach codes.

Element B also supports the third Strategic Plan strategy (Community Leadership) by using local authority both directly and indirectly to influence the energy-related actions of local governments' residents, businesses, and other stakeholders.

- Element C – Core Program Coordination supports the third strategy of the Strategic Plan (Lead Communities), by integrating technical and financial assistance from multiple energy programs to help communities learn about and implement clean energy and GHG reduction options. Similar to Element A (Government Facilities), the Core Program Coordination element provides comprehensive support, including leveraging outreach and education, technical audits and assessments, residential and small business direct install programs, and improved access to Savings by Design and other SCE programs.

This ELPP Master PIP describes each of the program elements listed below in Figure 1. While each of the three Core Program Elements is described separately, they are delivered through a single, integrated program (see Figure 2 – The Energy Leader Partnership Program).

Element B - Strategic Plan Support and the “ELP Strategic Support” sub-program PIP are designed to collectively facilitate the vision set forth in the Strategic Plan. California’s local governments are leading their communities to a cleaner energy and low carbon future. All partners are eligible for strategic plan support. This section describes the standard overview, rationale, outcomes, and barriers associated with this program element. Additionally, the specific services to be accessed by the individual LGPs are described in the individual LGP sub-program PIPs.

Description of Local Government Partnerships

The support offered through Element B to any LGP and/or its participating local governments depends on a variety of factors, including availability of staff and financial resources, competition with other local priorities, and how the local government's leadership views its role with respect to energy and climate issues. Some local governments have very limited staff and budgets and may be engaging in energy and climate issues for the first time, while other local governments have been working on these issues for several years and are recognized both in California and nationally as sustainability leaders. Therefore, Strategic Plan Support will need to be tailored to the individual needs and capabilities of each participating local government.

Through the ELPP, SCE is offering assistance to help local governments reduce their carbon footprint through increased energy efficiency. This offering will be delivered with expertise and strong relations with local government. This collaborative effort is structured to leverage the unique resources, assets, relationships, communications channels, programs, training, models and tools brought by each stakeholder in support of the Strategic Plan. This is a statewide local government strategic element support effort among the four investor-owned utilities.

ELP Strategic Support will help local government participants understand the linkages between energy efficiency and greenhouse gas (GHG) reduction, i.e., AB 32 compliance. ELP Strategic Support will deliver in-person and on-line trainings to facilitate local government understanding of requirements under AB 32, learn about principles and methodologies for conducting GHG inventories and setting GHG reduction targets and developing and implementing climate action plans (CAPs). ELP Strategic Support will also provide access to templates and tools that detail the components of GHG inventories and CAPs and provide training on mitigation strategies for reducing GHG emissions in both local government and community-scale activities and facilities.

ELP Strategic Support will conduct conferences, workshops and webinars, building upon ELP Strategic Support's offerings and linking energy actions with GHG reduction to provide information about energy efficiency, demand response and renewable energy (EE/DR/RE), AB 32 implementation, Strategic Plan, and other timely and important energy and climate policies, rules, regulations and legislation. These venues will increase opportunities for local governments to network and share information and experiences about best practices and lessons learned.

To encourage local governments to implement the best practices, ELP Strategic Support will continue to conduct a statewide local government recognition program for local governments that achieve their energy and climate goals. Within SCE's service area, Silver, Gold and Platinum awards levels will be linked to the incentive and achievement levels established in SCE's ELPP program. ELP Strategic Support will collaborate and coordinate their efforts in order to leverage each other's efforts, resources and funding. Within SCE's service area, Silver, Gold and Platinum awards levels will be linked to the incentive and achievement levels established in SCE's ELPP program (see individual LGP PIPs).

The ELP Strategic Support program element thus provides an integrated portfolio of services that will complement SCE's ELPP and help local governments achieve the Strategic Plan's strategies and goals while accelerating their jurisdiction's path to a cleaner energy and low carbon future.

SDG&E

(12 SGD&E LGP PIP Clean_4_23_13.doc)

SDG&E's Local Government Partnership program reflects the varied ways that SDG&E works with local governments in its 2013-2014 portfolio. First, local governments are a distinct customer segment with unique challenges and needs related to energy efficiency. Second, local governments, when engaged in Local Government Partnerships, also directly deliver specific energy efficiency products and services. Third, local governments, as organizational centers of their communities enjoy unmatched influence, trust, and access to the EE markets SDG&E wishes to target.

Increasingly, local governments include environmental stewardship within their core services mission. Thus, it's quite likely that the LG of today within SDG&E's territory would count greenhouse gas (GHG) reduction renewable energy diversification, air quality, green jobs, waste diversion, and water conservation, as being among the top indicators of a community's sustainability, viability, and competitiveness.

Still, in these times of economic belt tightening, even the most committed or capable of local governments can use a helping hand in finding the budgets needed to realize their goals of becoming exemplary energy and environmental good stewards. This is where SDG&E can help. With appropriate oversight and license by the CPUC, SDG&E coordinates the disbursement of ratepayer dollars to its local government partners to meet their local objectives while meeting the State of California's ambitious goals for reducing its energy consumption and GHG output.

Specifically, the Local Government Partnership program is intended to target local governments in all three of the capacities described above. Depending on the activity at hand, SDG&E may engage a particular local government in a particular manner, ranging from service provider to supporter to equal partner. LGs increasingly engage in strategic planning for GHG reduction not only for their municipal-owned facilities (represented in the municipal GHG inventory) but also within the boundaries of their community (analyzed in the community-wide GHG emissions inventory).

It's SDG&E's experience that these LGs cannot only coordinate and integrate EE opportunities in each sector or market they oversee, but also best effectively leverage and target hard-to-reach low-income populations.

To that end, SDG&E will develop for its LG Partners a marketing plan to support and optimize outreach efforts. The outreach plan at the specific customer segment level will help SDG&E develop an understanding of customers' needs and respond accordingly with products and services that customer's want. The analysis looks at what the customer requires and how the customer is engaged with SDG&E. SDG&E efforts will include a team of SDG&E experts and industry professionals, varying by market sub-segment, to deliver integrated offerings to the customer.

A joint report was submitted by the IOUs to Energy Division (ED) on June 6, 2010 called "Criteria for Local Government Partnership Programs" that address the directive of assessing reasonable scopes of work and funding end points for all three categories of local government partnership work.

The Strategic Plan Support element will be implemented primarily through the unique program elements of the individual partners, which are specifically designed to actualize the vision set forth in the long term strategic plan. Additionally, this element will be coordinated on a regional level leveraging each LGP's strengths and best practices as it relates to the Strategic Plan. California's local governments will be leaders in using energy efficiency to reduce energy use and global warming emissions both in their own facilities and throughout their communities.

Individual LGPs will also play an important role in furthering the strategic plan. This section (4B – 6B) describes the standard overview, rationale, outcomes, and barriers associated with an individual LGPs implementation of the Strategic Plan support element. If an individual LGP has a different or targeted approach to Government Facilities, that LGP's individual PIP will contain additional information.

Description of Local Government Partnerships

It is important to note that individual Partners vary widely in terms of how appropriate and/or ready each Partner is to undertake activities related to supporting the strategic plan. The functions for strategic plan support are quite distinct (from codes to policy to finance). Given the diversity of entities serving as the individual LGP, some Partners can accommodate all of the distinct roles required for strategic plan support while others cannot.

The partners that directly represent a government entity will have different responsibilities and capabilities than those partners that represent a regional group, such as SANDAG. For example, governments are appropriate entities to enact policies including stretch codes, GHG targets, and general plan updates, but regional groups are better positioned to perform broader functions such as developing regional plans. In cases where the individual Partner does not function as a leader for some or all of the strategic plan initiatives (codes, climate plans, financing, and peer support), the Partner can often still play a supporting role.

Partners exhibit varying readiness to engage in strategic plan activity. Some partners have very limited staff and budgets and may be engaging in energy efficiency and sustainability issues for the first time. Other partners have been working on these issues for several years and are among the leading municipalities in the country in their sustainability efforts. Therefore, the approach to achieve strategic plan initiatives will need to be tailored to suit the individual needs and capabilities of each Partner.

Through the Emerging Cities program and SANDAG partnership, SDG&E will provide an integrated suite of program offerings geared toward strategic plan support, including tools and technical assistance, to all cities in the service area. Emerging Cities, coordinating with SANDAG, will provide a roadmap developing a starting point for all cities in SDG&E territory, including those with and without formal partnerships, that are interested in engaging in GHG reduction and energy efficient activities to reach objectives outlined in the Strategic Plan.

Local Government Partnerships will also implement, to varying degrees, aspects of the Strategic Plan Support element. The degree will depend on the level of knowledge and degree of capacity within the partnership's scope of influence.

SoCalGas

(2 - SCG LGP PIP 5_29_13.PDF)

Southern California Gas Company's (SoCalGas) Local Government Partnership Programs for the 2013-2014 Transition Period is complex and multi-dimensional in various ways that SoCalGas initiated with the work in its 2010 - 2012 portfolio. First, local governments are a distinct customer segment that operates with their own unique challenges and needs related to energy efficiency. Second, local governments also serve as a delivery channel for specific products and services when they serve as Local Government Partnerships. Finally, local governments have a unique role as leaders of their communities. Increasingly, local governments are interpreting their moral responsibility for community well-being to include reducing greenhouse gas (GHG) emissions, increasing renewable energy usage, protecting air quality, creating green jobs, and making the community more livable and sustainable.

The Strategic Plan Support element will be implemented primarily through various strategies described in the Menu of Local Government Strategies for the California Long-Term Energy Efficiency Strategic Plan. The ultimate goal for local governments in the Strategic Plan is to embed and institutionalize energy efficiency in their policies, programs and processes.

Individual LGPs will also play an important role in furthering the strategic plan. This section (4B - 6B) describes the standard overview, rationale, outcomes, and barriers associated with an individual LGPs implementation of the Strategic Plan support element. If an individual LGP has a different or targeted approach to Government Facilities, that LGP's individual PIP will contain additional information.

It is important to note that individual Partners vary widely in terms of how appropriate and/or ready each Partner is to undertake activities related to supporting the Strategic Plan. The functions for Strategic Plan support are quite distinct (from codes to policy to finance). Given the diversity of entities serving as the individual LGP, some Partners can accommodate all of the distinct roles required for Strategic Plan support while others cannot.

The partners that directly represent a government entity will have different responsibilities and capabilities than those partners that represent a regional group. For example, governments are appropriate entities to enact policies including reach codes, GHG targets, and general plan updates, but regional groups are better positioned to perform broader functions such as developing regional plans. In cases where the individual Partner does not function as a leader for some or all of the Strategic Plan initiatives (codes, climate plans, financing, and peer support), the Partner can often still play a supporting role.

Partners exhibit varying readiness to engage in Strategic Plan activity. Some partners have very limited staff and budgets and may be engaging in energy efficiency and sustainability issues for the first time. Other partners have been working on these issues for several years and are among the leading municipalities in the country in their sustainability efforts. Therefore, the approach to achieve Strategic Plan initiatives will need to be tailored to suit the individual needs and capabilities of each Partner.

Local Government Partnerships will also implement, to varying degrees, aspects of the Strategic Plan Support element. The degree will depend on how far along the energy efficiency learning curve the partnership is. The Strategic Plan activities focus on long term change that will result in permanent, sustainable energy savings, and that draw on the unique capabilities of local governments, otherwise cannot be performed by other entities. This work should occur across departments so that energy efficiency practices become business as usual in planning, building, finance departments, public policy development and other functions of the local government agency.

Appendix G. Survey Sample List

Survey Sample List

Table 4. List of Survey Sample

#	IOU	LGP Name	Entity	Type
1	SCE	Adelanto Energy Leader Partnership	City of Adelanto	IMPLEMENTER
2	PG&E	AMBAG Energy Watch	Association of Monterey Bay Area Governments (AMBAG)	IMPLEMENTER
3	PG&E	AMBAG Energy Watch	City of Capitola	MEMBERGOVT
4	PG&E	AMBAG Energy Watch	City of Carmel	MEMBERGOVT
5	PG&E	AMBAG Energy Watch	City of Del Rey Oaks	MEMBERGOVT
6	PG&E	AMBAG Energy Watch	City of Gonzales	MEMBERGOVT
7	PG&E	AMBAG Energy Watch	City of Greenfield	MEMBERGOVT
8	PG&E	AMBAG Energy Watch	City of Hollister	MEMBERGOVT
9	PG&E	AMBAG Energy Watch	City of King City	MEMBERGOVT
10	PG&E	AMBAG Energy Watch	City of Marina	MEMBERGOVT
11	PG&E	AMBAG Energy Watch	City of Monterey	MEMBERGOVT
12	PG&E	AMBAG Energy Watch	Monterey County	MEMBERGOVT
13	PG&E	AMBAG Energy Watch	City of Pacific Grove	MEMBERGOVT
14	PG&E	AMBAG Energy Watch	City of Salinas	MEMBERGOVT
15	PG&E	AMBAG Energy Watch	San Benito County	MEMBERGOVT
16	PG&E	AMBAG Energy Watch	City of San Juan Bautista	MEMBERGOVT
17	PG&E	AMBAG Energy Watch	City of Sand City	MEMBERGOVT
18	PG&E	AMBAG Energy Watch	City of Santa Cruz	MEMBERGOVT
19	PG&E	AMBAG Energy Watch	Santa Cruz County	MEMBERGOVT
20	PG&E	AMBAG Energy Watch	City of Scotts Valley	MEMBERGOVT
21	PG&E	AMBAG Energy Watch	City of Seaside	MEMBERGOVT
22	PG&E	AMBAG Energy Watch	City of Soledad	MEMBERGOVT
23	PG&E	AMBAG Energy Watch	City of Watsonville	MEMBERGOVT
24	SCE/SCG	City of Beaumont Energy Leader Partnership	City of Beaumont	IMPLEMENTER
25	SDG&E	City of Chula Vista	City of Chula Vista	IMPLEMENTER
26	SCE	City of Long Beach Energy Leader Partnership	City of Long Beach	IMPLEMENTER
27	SCE/SCG	City of Redlands Energy Leader Partnership	City of Redlands	IMPLEMENTER
28	SDG&E	City of San Diego	City of San Diego	IMPLEMENTER
29	SCE/SCG	City of Santa Ana Energy Leader Partnership	City of Santa Ana	IMPLEMENTER
30	SCE/SCG	City of Simi Valley Energy Leader Partnership	City of Simi Valley	IMPLEMENTER
31	SCE/SCG	Community Energy Leader Partnership	City of Moreno Valley	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
32	SCE/SCG	Community Energy Leader Partnership	City of Santa Monica	MEMBERGOVT
33	SCE/SCG	Community Energy Leader Partnership	City of Brea	MEMBERGOVT
34	SCE/SCG	Community Energy Leader Partnership	City of San Bernardino	MEMBERGOVT
35	SCE/SCG	Community Energy Leader Partnership	City of Irvine	MEMBERGOVT
36	SCE/SCG	Community Energy Leader Partnership	City of Santa Clarita	MEMBERGOVT
37	SCE/SCG	Community Energy Leader Partnership	City of Corona	MEMBERGOVT
38	SCE/SCG	Community Energy Leader Partnership	The Energy Coalition	IMPLEMENTER
39	SCE	County of Los Angeles Energy Efficiency Partnership	County of Los Angeles	IMPLEMENTER
40	SCE	County of San Bernardino Energy Efficiency Partnership	County of San Bernardino	IMPLEMENTER
41	SDG&E	County of San Diego	County of San Diego	IMPLEMENTER
42	SCE/SCG	Desert Cities Energy Leader Partnership	City of Rancho Mirage	MEMBERGOVT
43	SCE/SCG	Desert Cities Energy Leader Partnership	Agua Caliente Band of Indians	MEMBERGOVT
44	SCE/SCG	Desert Cities Energy Leader Partnership	City of Cathedral City	MEMBERGOVT
45	SCE/SCG	Desert Cities Energy Leader Partnership	City of Blythe	MEMBERGOVT
46	SCE/SCG	Desert Cities Energy Leader Partnership	City of Coachella	MEMBERGOVT
47	SCE/SCG	Desert Cities Energy Leader Partnership	City of La Quinta	MEMBERGOVT
48	SCE/SCG	Desert Cities Energy Leader Partnership	City of Palm Desert	MEMBERGOVT
49	SCE/SCG	Desert Cities Energy Leader Partnership	City of Palm Springs	MEMBERGOVT
50	SCE/SCG	Desert Cities Energy Leader Partnership	City of Desert Hot Springs	MEMBERGOVT
51	SCE/SCG	Desert Cities Energy Leader Partnership	City of Indio	MEMBERGOVT
52	SCE/SCG	Desert Cities Energy Leader Partnership	City of Indian Wells	MEMBERGOVT
53	SCE/SCG	Desert Cities Energy Leader Partnership	Coachella Valley Association of Governments	IMPLEMENTER
54	PG&E	East Bay Energy Watch	QuEST	IMPLEMENTER
55	PG&E	East Bay Energy Watch	City of Walnut Creek	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
56	PG&E	East Bay Energy Watch	City of Fremont	MEMBERGOVT
57	PG&E	East Bay Energy Watch	Alameda County	MEMBERGOVT
58	PG&E	East Bay Energy Watch	City of Albany	MEMBERGOVT
59	PG&E	East Bay Energy Watch	City of Antioch	MEMBERGOVT
60	PG&E	East Bay Energy Watch	City of Berkeley	MEMBERGOVT
61	PG&E	East Bay Energy Watch	City of Brentwood	MEMBERGOVT
62	PG&E	East Bay Energy Watch	City of Clayton	MEMBERGOVT
63	PG&E	East Bay Energy Watch	City of Concord	MEMBERGOVT
64	PG&E	East Bay Energy Watch	City of Dublin	MEMBERGOVT
65	PG&E	East Bay Energy Watch	City of El Cerrito	MEMBERGOVT
66	PG&E	East Bay Energy Watch	City of Emeryville	MEMBERGOVT
67	PG&E	East Bay Energy Watch	City of Hayward	MEMBERGOVT
68	PG&E	East Bay Energy Watch	City of Hercules	MEMBERGOVT
69	PG&E	East Bay Energy Watch	City of Lafayette	MEMBERGOVT
70	PG&E	East Bay Energy Watch	City of Martinez	MEMBERGOVT
71	PG&E	East Bay Energy Watch	City of Newark	MEMBERGOVT
72	PG&E	East Bay Energy Watch	City of Oakland	MEMBERGOVT
73	PG&E	East Bay Energy Watch	City of Oakley	MEMBERGOVT
74	PG&E	East Bay Energy Watch	City of Piedmont	MEMBERGOVT
75	PG&E	East Bay Energy Watch	City of Pinole	MEMBERGOVT
76	PG&E	East Bay Energy Watch	City of Pittsburg	MEMBERGOVT
77	PG&E	East Bay Energy Watch	City of Pleasant Hill	MEMBERGOVT
78	PG&E	East Bay Energy Watch	City of Pleasanton	MEMBERGOVT
79	PG&E	East Bay Energy Watch	City of Richmond	MEMBERGOVT
80	PG&E	East Bay Energy Watch	City of San Leandro	MEMBERGOVT
81	PG&E	East Bay Energy Watch	City of San Pablo	MEMBERGOVT
82	PG&E	East Bay Energy Watch	City of San Ramon	MEMBERGOVT
83	PG&E	East Bay Energy Watch	Contra Costa County	MEMBERGOVT
84	PG&E	East Bay Energy Watch	City of Orinda	MEMBERGOVT
85	PG&E	East Bay Energy Watch	Town of Danville	MEMBERGOVT
86	PG&E	East Bay Energy Watch	Town of Moraga	MEMBERGOVT
87	PG&E	East Bay Energy Watch	City of Union City	MEMBERGOVT
88	SCE	Eastern Sierra Energy Leader Partnership	County of Inyo	MEMBERGOVT
89	SCE	Eastern Sierra Energy Leader Partnership	City of Mammoth Lakes	MEMBERGOVT
90	SCE	Eastern Sierra Energy Leader Partnership	City of Bishop	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
91	SCE	Eastern Sierra Energy Leader Partnership	County of Mono	MEMBERGOVT
92	SCE	Eastern Sierra Energy Leader Partnership	High Sierra Energy Foundation	IMPLEMENTER
93	PG&E	Fresno Energy Watch	City of Fresno	IMPLEMENTER
94	PG&E	Fresno Energy Watch	Economic Development Corporation	IMPLEMENTER
95	PG&E	Fresno Energy Watch	City of Clovis	MEMBERGOVT
96	PG&E	Fresno Energy Watch	City of Coalinga	MEMBERGOVT
97	PG&E	Fresno Energy Watch	City of Firebaugh	MEMBERGOVT
98	PG&E	Fresno Energy Watch	City of Fowler	MEMBERGOVT
99	PG&E	Fresno Energy Watch	City of Huron	MEMBERGOVT
100	PG&E	Fresno Energy Watch	City of Orange Cove	MEMBERGOVT
101	PG&E	Fresno Energy Watch	City of Parlier	MEMBERGOVT
102	PG&E	Fresno Energy Watch	City of San Joaquin	MEMBERGOVT
103	PG&E	Fresno Energy Watch	City of Sanger	MEMBERGOVT
104	PG&E	Fresno Energy Watch	City of Kerman	MEMBERGOVT
105	PG&E	Fresno Energy Watch	City of Kingsburg	MEMBERGOVT
106	PG&E	Fresno Energy Watch	City of Reedley	MEMBERGOVT
107	PG&E	Fresno Energy Watch	City of Selma	MEMBERGOVT
108	PG&E	Fresno Energy Watch	City of Mendota	MEMBERGOVT
109	SCE/SCG	Gateway Cities Energy Leader Partnership	City of Downey	IMPLEMENTER
110	SCE/SCG	Gateway Cities Energy Leader Partnership	City of Norwalk	IMPLEMENTER
111	SCE/SCG	Gateway Cities Energy Leader Partnership	City of South Gate	IMPLEMENTER
112	PG&E	Great Valley Center	Great Valley Center	IMPLEMENTER
113	PG&E	Great Valley Center	City of Escalon	MEMBERGOVT
114	PG&E	Great Valley Center	City of Lathrop	MEMBERGOVT
115	PG&E	Great Valley Center	City of Lodi	MEMBERGOVT
116	PG&E	Great Valley Center	City of Manteca	MEMBERGOVT
117	PG&E	Great Valley Center	City of Ripon	MEMBERGOVT
118	PG&E	Great Valley Center	City of Stockton	MEMBERGOVT
119	PG&E	Great Valley Center	City of Tracy	MEMBERGOVT
120	PG&E	Great Valley Center	San Joaquin County	MEMBERGOVT
121	PG&E	Great Valley Center	City of Atwater	MEMBERGOVT
122	PG&E	Great Valley Center	City of Dos Palos	MEMBERGOVT
123	PG&E	Great Valley Center	City of Gustine	MEMBERGOVT
124	PG&E	Great Valley Center	City of Livingston	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
125	PG&E	Great Valley Center	City of Los Banos	MEMBERGOVT
126	PG&E	Great Valley Center	City of Merced	MEMBERGOVT
127	PG&E	Great Valley Center	Merced County	MEMBERGOVT
128	PG&E	Great Valley Center	City of Chowchilla	MEMBERGOVT
129	PG&E	Great Valley Center	City of Madera	MEMBERGOVT
130	PG&E	Great Valley Center	Madera County	MEMBERGOVT
131	SCE	High Desert Regional Energy Leader Partnership	City of Victorville	MEMBERGOVT
132	SCE	High Desert Regional Energy Leader Partnership	City of Barstow	MEMBERGOVT
133	SCE	High Desert Regional Energy Leader Partnership	City of Apple Valley	MEMBERGOVT
134	SCE	High Desert Regional Energy Leader Partnership	City of Hesperia	MEMBERGOVT
135	PG&E/SCE/SCG	Kern County Partnership	Kern County Council of Governments	IMPLEMENTER
136	PG&E/SCE/SCG	Kern County Partnership	County of Kern	MEMBERGOVT
137	PG&E/SCE/SCG	Kern County Partnership	City of Arvin	MEMBERGOVT
138	PG&E/SCE/SCG	Kern County Partnership	City of Bakersfield	MEMBERGOVT
139	PG&E/SCE/SCG	Kern County Partnership	City of California City	MEMBERGOVT
140	PG&E/SCE/SCG	Kern County Partnership	City of Maricopa	MEMBERGOVT
141	PG&E/SCE/SCG	Kern County Partnership	City of McFarland	MEMBERGOVT
142	PG&E/SCE/SCG	Kern County Partnership	City of Ridgecrest	MEMBERGOVT
143	PG&E/SCE/SCG	Kern County Partnership	City of Shafter	MEMBERGOVT
144	PG&E/SCE/SCG	Kern County Partnership	City of Taft	MEMBERGOVT
145	PG&E/SCE/SCG	Kern County Partnership	City of Tehachapi	MEMBERGOVT
146	PG&E/SCE/SCG	Kern County Partnership	City of Wasco	MEMBERGOVT
147	PG&E/SCE/SCG	Kern County Partnership	City of Delano	MEMBERGOVT
148	SCG	Los Angeles County Partnership	City of Los Angeles	IMPLEMENTER
149	PG&E	Madera County Energy Watch	County of Madera	IMPLEMENTER
150	PG&E	Marin County Energy Watch	County of Marin	IMPLEMENTER
151	PG&E	Marin County Energy Watch	Marin Climate and Energy Partnership/City of San Rafael	MEMBERGOVT
152	PG&E	Mendocino - Lake Energy Watch	Community Development Commission of Mendocino County	IMPLEMENTER
153	PG&E	Napa County Energy Watch	Sustainable Napa County	IMPLEMENTER
154	SDG&E	None	City of La Mesa	LOCALGOVT
155	SDG&E	None	City of Carlsbad	LOCALGOVT
156	SDG&E	None	City of Santee	LOCALGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
157	SDG&E	None	City of Del Mar	LOCALGOVT
158	SDG&E	None	City of Lemon Grove	LOCALGOVT
159	SDG&E	None	City of National City	LOCALGOVT
160	SDG&E	None	City of Encinitas	LOCALGOVT
161	PG&E	North Valley Energy Watch	Northern Rural Training and Employment Consortium	IMPLEMENTER
162	SCE/SCG	Orange County Cities Energy Leader Partnership	City of Huntington Beach	IMPLEMENTER
163	SCE/SCG	Orange County Cities Energy Leader Partnership	City of Costa Mesa	IMPLEMENTER
164	SCE/SCG	Orange County Cities Energy Leader Partnership	City of Newport Beach	IMPLEMENTER
165	SCE/SCG	Orange County Cities Energy Leader Partnership	City of Fountain Valley	IMPLEMENTER
166	SCE/SCG	Orange County Cities Energy Leader Partnership	City of Westminster	IMPLEMENTER
167	SDG&E	Port of San Diego	Port of San Diego	IMPLEMENTER
168	PG&E	Redwood Coast Energy Watch	Redwood Coast Energy Authority	IMPLEMENTER
169	PG&E	Redwood Coast Energy Watch	County of Humboldt	MEMBERGOVT
170	PG&E	Redwood Coast Energy Watch	Humboldt Bay Municipal Water District	MEMBERGOVT
171	PG&E	Redwood Coast Energy Watch	City of Eureka	MEMBERGOVT
172	PG&E	Redwood Coast Energy Watch	City of Arcata	MEMBERGOVT
173	PG&E	Redwood Coast Energy Watch	City of Blue Lake	MEMBERGOVT
174	PG&E	Redwood Coast Energy Watch	City of Ferndale	MEMBERGOVT
175	PG&E	Redwood Coast Energy Watch	City of Fortuna	MEMBERGOVT
176	PG&E	Redwood Coast Energy Watch	City of Rio Dell	MEMBERGOVT
177	PG&E	Redwood Coast Energy Watch	City of Trinidad	MEMBERGOVT
178	SCE/SCG	Riverside County Partnership	County of Riverside	IMPLEMENTER
179	SCG	San Bernardino County Partnership	County of San Bernardino	IMPLEMENTER
180	SDG&E	San Diego Association of Governments	City of Coronado	MEMBERGOVT
181	SDG&E	San Diego Association of Governments	City of El Cajon	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
182	SDG&E	San Diego Association of Governments	City of Escondido	MEMBERGOVT
183	SDG&E	San Diego Association of Governments	City of Imperial Beach	MEMBERGOVT
184	SDG&E	San Diego Association of Governments	City of Oceanside	MEMBERGOVT
185	SDG&E	San Diego Association of Governments	City of Poway	MEMBERGOVT
186	SDG&E	San Diego Association of Governments	City of San Marcos	MEMBERGOVT
187	SDG&E	San Diego Association of Governments	City of Solana Beach	MEMBERGOVT
188	SDG&E	San Diego Association of Governments	City of Vista	MEMBERGOVT
189	SDG&E	San Diego Association of Governments	San Diego Association of Governments	IMPLEMENTER
190	PG&E	San Francisco Energy Watch	City of San Francisco - Department of the Environment	IMPLEMENTER
191	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Monterey Park	MEMBERGOVT
192	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Temple City	MEMBERGOVT
193	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of San Dimas	MEMBERGOVT
194	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Diamond Bar	MEMBERGOVT
195	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of West Covina	MEMBERGOVT
196	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Sierra Madre	MEMBERGOVT
197	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Arcadia	MEMBERGOVT
198	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Claremont	MEMBERGOVT
199	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Alhambra	MEMBERGOVT
200	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Montebello	MEMBERGOVT
201	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of San Gabriel	MEMBERGOVT
202	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Irwindale	MEMBERGOVT
203	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Duarte	MEMBERGOVT
204	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of El Monte	MEMBERGOVT
205	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Glendora	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
206	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of La Puente	MEMBERGOVT
207	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of South El Monte	MEMBERGOVT
208	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Pomona	MEMBERGOVT
209	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Bradbury	MEMBERGOVT
210	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Baldwin Park	MEMBERGOVT
211	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Walnut	MEMBERGOVT
212	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of La Verne	MEMBERGOVT
213	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of La Canada-Flintridge	MEMBERGOVT
214	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of San Marino	MEMBERGOVT
215	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Rosemead	MEMBERGOVT
216	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Monrovia	MEMBERGOVT
217	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of South Pasadena	MEMBERGOVT
218	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Industry	MEMBERGOVT
219	SCE/SCG	San Gabriel Valley Energy Leader Partnership	City of Covina	MEMBERGOVT
220	SCE/SCG	San Gabriel Valley Energy Leader Partnership	San Gabriel Valley Council of Governments	IMPLEMENTER
221	PG&E/SCE/SCG	San Joaquin Valley Partnership	San Joaquin Valley Clean Energy Organization	IMPLEMENTER
222	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Farmersville	MEMBERGOVT
223	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Hanford	MEMBERGOVT
224	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Lindsay	MEMBERGOVT
225	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Porterville	MEMBERGOVT
226	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Tulare	MEMBERGOVT
227	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Woodlake	MEMBERGOVT
228	PG&E/SCE/SCG	San Joaquin Valley Partnership	County of Kings	MEMBERGOVT
229	PG&E/SCE/SCG	San Joaquin Valley Partnership	County of Tulare	MEMBERGOVT

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#	IOU	LGP Name	Entity	Type
230	PG&E/SCE/SCG	San Joaquin Valley Partnership	City of Visalia	MEMBERGOVT
231	PG&E/SCG	San Luis Obispo County Partnership	County of San Luis Obispo	IMPLEMENTER
232	PG&E/SCG	San Luis Obispo County Partnership	City of Arroyo Grande	MEMBERGOVT
233	PG&E/SCG	San Luis Obispo County Partnership	City of Atascadero	MEMBERGOVT
234	PG&E/SCG	San Luis Obispo County Partnership	City of Grover Beach	MEMBERGOVT
235	PG&E/SCG	San Luis Obispo County Partnership	City of Morro Bay	MEMBERGOVT
236	PG&E/SCG	San Luis Obispo County Partnership	City of Paso Robles	MEMBERGOVT
237	PG&E/SCG	San Luis Obispo County Partnership	City of Pismo Beach	MEMBERGOVT
238	PG&E/SCG	San Luis Obispo County Partnership	City of San Luis Obispo	MEMBERGOVT
239	PG&E	San Mateo Energy Watch	County of San Mateo	IMPLEMENTER
240	PG&E/SCG	Santa Barbara County Energy Watch	Santa Maria Valley Chamber of Commerce	IMPLEMENTER
241	PG&E/SCG	Santa Barbara County Energy Watch	City of Buelton	MEMBERGOVT
242	PG&E/SCG	Santa Barbara County Energy Watch	City of Santa Maria	MEMBERGOVT
243	PG&E/SCG	Santa Barbara County Energy Watch	City of Solvang	MEMBERGOVT
244	PG&E	Sierra Buttes Partnership	City of Yuba City	IMPLEMENTER
245	PG&E	Sierra Nevada Energy Watch	Sierra Business Council	IMPLEMENTER
246	PG&E	Sierra Nevada Energy Watch	City of Amador City	MEMBERGOVT
247	PG&E	Sierra Nevada Energy Watch	City of Angels Camp	MEMBERGOVT
248	PG&E	Sierra Nevada Energy Watch	City of Auburn	MEMBERGOVT
249	PG&E	Sierra Nevada Energy Watch	City of Biggs	MEMBERGOVT
250	PG&E	Sierra Nevada Energy Watch	City of Grass Valley	MEMBERGOVT
251	PG&E	Sierra Nevada Energy Watch	City of Lone	MEMBERGOVT
252	PG&E	Sierra Nevada Energy Watch	City of Jackson	MEMBERGOVT
253	PG&E	Sierra Nevada Energy Watch	City of Lincoln	MEMBERGOVT
254	PG&E	Sierra Nevada Energy Watch	City of Live Oak	MEMBERGOVT
255	PG&E	Sierra Nevada Energy Watch	City of Marysville	MEMBERGOVT
256	PG&E	Sierra Nevada Energy Watch	City of Nevada City	MEMBERGOVT
257	PG&E	Sierra Nevada Energy Watch	City of Oroville	MEMBERGOVT
258	PG&E	Sierra Nevada Energy Watch	City of Placerville	MEMBERGOVT
259	PG&E	Sierra Nevada Energy Watch	City of Plymouth	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
260	PG&E	Sierra Nevada Energy Watch	City of Sutter Creek	MEMBERGOVT
261	PG&E	Sierra Nevada Energy Watch	City of Wheatland	MEMBERGOVT
262	PG&E	Sierra Nevada Energy Watch	County of Alpine	MEMBERGOVT
263	PG&E	Sierra Nevada Energy Watch	County of Amador	MEMBERGOVT
264	PG&E	Sierra Nevada Energy Watch	County of El Dorado	MEMBERGOVT
265	PG&E	Sierra Nevada Energy Watch	County of Mariposa	MEMBERGOVT
266	PG&E	Sierra Nevada Energy Watch	County of Nevada	MEMBERGOVT
267	PG&E	Sierra Nevada Energy Watch	County of Placer	MEMBERGOVT
268	PG&E	Sierra Nevada Energy Watch	County of Plumas	MEMBERGOVT
269	PG&E	Sierra Nevada Energy Watch	County of Sierra	MEMBERGOVT
270	PG&E	Sierra Nevada Energy Watch	Town of Loomis	MEMBERGOVT
271	PG&E	Sierra Nevada Energy Watch	Nevada Irrigation District	MEMBERGOVT
272	PG&E	Sierra Nevada Energy Watch	Placer County Water Agency	MEMBERGOVT
273	PG&E	Sierra Nevada Energy Watch	Georgetown Divide Public Utility District	MEMBERGOVT
274	PG&E	Sierra Nevada Energy Watch	El Dorado Irrigation District	MEMBERGOVT
275	PG&E	Sierra Nevada Energy Watch	Grizzly Flats Community Services District	MEMBERGOVT
276	PG&E	Silicon Valley Energy Watch	City of San Jose	IMPLEMENTER
277	PG&E	Silicon Valley Energy Watch	County of Santa Clara	MEMBERGOVT
278	PG&E	Solano Energy Watch	County of Solano	IMPLEMENTER
279	PG&E	Sonoma County Energy Watch	County of Sonoma	IMPLEMENTER
280	PG&E	Sonoma County Energy Watch	Sonoma County Regional Parks Department	MEMBERGOVT
281	SCE/SCG	South Bay Energy Leader Partnership	South Bay Cities Council of Governments	IMPLEMENTER
282	SCE/SCG	South Bay Energy Leader Partnership	City of Inglewood	MEMBERGOVT
283	SCE/SCG	South Bay Energy Leader Partnership	City of El Segundo	MEMBERGOVT
284	SCE/SCG	South Bay Energy Leader Partnership	City of Lomita	MEMBERGOVT
285	SCE/SCG	South Bay Energy Leader Partnership	City of Hawthorne	MEMBERGOVT
286	SCE/SCG	South Bay Energy Leader Partnership	City of Gardena	MEMBERGOVT
287	SCE/SCG	South Bay Energy Leader Partnership	City of Rancho Palos Verdes	MEMBERGOVT
288	SCE/SCG	South Bay Energy Leader Partnership	City of Torrance	MEMBERGOVT
289	SCE/SCG	South Bay Energy Leader Partnership	City of Lawndale	MEMBERGOVT

Survey Sample List

#	IOU	LGP Name	Entity	Type
290	SCE/SCG	South Bay Energy Leader Partnership	City of Rolling Hills Estates	MEMBERGOVT
291	SCE/SCG	South Bay Energy Leader Partnership	City of Hermosa Beach	MEMBERGOVT
292	SCE/SCG	South Bay Energy Leader Partnership	City of Rolling Hills	MEMBERGOVT
293	SCE/SCG	South Bay Energy Leader Partnership	City of Carson	MEMBERGOVT
294	SCE/SCG	South Bay Energy Leader Partnership	City of Redondo Beach	MEMBERGOVT
295	SCE/SCG	South Bay Energy Leader Partnership	City of Palos Verdes Estates	MEMBERGOVT
296	SCE/SCG	South Bay Energy Leader Partnership	City of Manhattan Beach	MEMBERGOVT
297	SCE/SCG	South Santa Barbara County Energy Leader Partnership	City of Goleta	IMPLEMENTER
298	SCE/SCG	South Santa Barbara County Energy Leader Partnership	City of Santa Barbara	IMPLEMENTER
299	SCE/SCG	South Santa Barbara County Energy Leader Partnership	County of Santa Barbara	IMPLEMENTER
300	SCE/SCG	South Santa Barbara County Energy Leader Partnership	City of Carpinteria	IMPLEMENTER
301	SCE/SCG	Ventura County Energy Leader Partnership	Ventura County Regional Energy Alliance Partnership	IMPLEMENTER
302	SCE/SCG	Ventura County Energy Leader Partnership	City of Oxnard	MEMBERGOVT
303	SCE/SCG	Ventura County Energy Leader Partnership	City of Thousand Oaks	MEMBERGOVT
304	SCE/SCG	Ventura County Energy Leader Partnership	County of Ventura	MEMBERGOVT
305	SCE/SCG	Ventura County Energy Leader Partnership	City of Camarillo	MEMBERGOVT
306	SCE/SCG	Ventura County Energy Leader Partnership	City of Fillmore	MEMBERGOVT
307	SCE/SCG	Ventura County Energy Leader Partnership	City of Moorpark	MEMBERGOVT
308	SCE/SCG	Ventura County Energy Leader Partnership	City of Ojai	MEMBERGOVT
309	SCE/SCG	Ventura County Energy Leader Partnership	City of Port Hueneme	MEMBERGOVT
310	SCE/SCG	Ventura County Energy Leader Partnership	City of Santa Paula	MEMBERGOVT
311	SCE/SCG	Ventura County Energy Leader Partnership	City of Ventura	MEMBERGOVT
312	SCE/SCG	West Side Energy Leader Partnership	City of Culver City	IMPLEMENTER
313	SCE/SCG	West Side Energy Leader Partnership	The Energy Coalition	IMPLEMENTER

Survey Sample List

#	IOU	LGP Name	Entity	Type
314	SCE/SCG	Western Riverside Energy Leader Partnership	Western Riverside Council of Governments	IMPLEMENTER
315	SCE/SCG	Western Riverside Energy Leader Partnership	City of Menifee	MEMBERGOVT
316	SCE/SCG	Western Riverside Energy Leader Partnership	City of Eastvale	MEMBERGOVT
317	SCE/SCG	Western Riverside Energy Leader Partnership	City of Murrieta	MEMBERGOVT
318	SCE/SCG	Western Riverside Energy Leader Partnership	City of Lake Elsinore	MEMBERGOVT
319	SCE/SCG	Western Riverside Energy Leader Partnership	City of Temecula	MEMBERGOVT
320	SCE/SCG	Western Riverside Energy Leader Partnership	City of Wildomar	MEMBERGOVT
321	SCE/SCG	Western Riverside Energy Leader Partnership	City of Hemet	MEMBERGOVT
322	SCE/SCG	Western Riverside Energy Leader Partnership	City of Norco	MEMBERGOVT
323	SCE/SCG	Western Riverside Energy Leader Partnership	City of San Jacinto	MEMBERGOVT
324	SCE/SCG	Western Riverside Energy Leader Partnership	City of Canyon Lake	MEMBERGOVT
325	SCE/SCG	Western Riverside Energy Leader Partnership	City of Calimesa	MEMBERGOVT
326	SCE/SCG	Western Riverside Energy Leader Partnership	City of Perris	MEMBERGOVT
327	PG&E	Yolo Energy Watch	County of Yolo	IMPLEMENTER
328	PG&E	Yolo Energy Watch	City of Woodland	MEMBERGOVT
329	PG&E	Yolo Energy Watch	City of West Sacramento	MEMBERGOVT
330	PG&E	Yolo Energy Watch	City of Winters	MEMBERGOVT
331	PG&E	Yolo Energy Watch	City of Davis	MEMBERGOVT

Appendix H. Strategic Plan Project Descriptions, Goals, and Budgets

This appendix contains the list of all strategic plan projects included in the evaluation. Additionally, we have included the original Strategic Plan Menu category and changes set by the Evaluation Consultant. We made changes based on the project descriptions (included here) as well as information on the progress of each project.

Goal: shown as the first number in the Strategic Plan Menu (SPM) category. The complete SPM is in Table 2 of the main report (Volume I).

Sub-goal: shown as the second and third numbers in the SPM category

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
1	City of San Francisco - Department of the Environment	PG&E	Benchmarking Ordinance Implementation	1. Conduct pilot using remote energy audit tool for non-profit and faith-based organizations to comply with local audit requirement and develop resource projects for SFEW and AERCx programs. 2. Compile and analyze benchmarking results from all buildings that have complied to inform EE programs and strategies. 3. Conduct Existing Commercial Benchmarking Ordinance (ECBO) Outreach linked to Energy Watch. 4. Use 5D GIS mapping to improve ECBO tracking.	1.1.1. Reach Codes	OUTSIDE OF ANY SPM		2	\$415,900	\$415,900
2	County of Santa Barbara	SCE	Adopt Building Energy Codes More Stringent Than Title 24's Requirements	<i>Although nothing provided in this field, info in narratives seems to indicate it's appropriate. - LU</i>	1.1.1. Reach Codes	1.1.1. Reach Codes		0	\$18,860	\$18,860

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
3	City of Delano	SCE	Adopt Green Building Energy Codes Greater Than Title 24	2.A. Develop and adopt a green building code or standard for residential projects that is based on Build It Green program and a LEED-based code or standard LEED rating for commercial projects. Each code or standard shall include energy efficiency requirements that exceed current Title 24.	1.1.1. Reach Codes	1.1.1. Reach Codes		0	\$119,050	\$119,050
4	County of Ventura	SCE	Develop and Adopt Energy Efficiency Building Policies More Stringent Than Title 24	3. Implementer will focus on increasing the installation of energy-efficient equipment above Title 24 for facilities under its control. Implementer will prepare a policy for consideration by the Ventura County Board of Supervisors for adoption of a policy that requires LEED, Energy Star® ratings, or another program standard for county owned, leased, operated, or rented facility.	1.1.1. Reach Codes	1.1.1. Reach Codes		0	\$25,000	\$25,000
5	Cities of Costa Mesa, Fountain Valley, Newport Beach, and Westminster	SCE	Develop Model Comprehensive Local Government Facilities Policies and Programs	3. Implementer will develop model comprehensive appropriate local government energy policies for Participating Municipalities that encompass capital improvement projects for facilities in their respective jurisdictions. The model energy policies will address, at a minimum, the following areas: <ol style="list-style-type: none"> 1. Building commissioning requirements; 2. Green Building standards; 3. Minimum “reach” performance-based building energy efficiency codes and standards; 4. Equipment/product specifications (prescriptive and performance standards) to 	1.1.1. Reach Codes	1.1.1. Reach Codes		0	\$0	\$0

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				assist municipal procurement staff in the selection of high-efficiency equipment; 5. Plans for re-investing energy efficiency savings into each Participating Municipality's budget for future energy efficiency activities. 6. Service level agreements between departments; and 7. Operations and maintenance protocols and software						
6	City of Moreno Valley	SCE	Prepare EE Ordinance and Code Options for City Council and Supporting Council Objectives	2.A. For this task, Implementer efforts will be focused on two activities: 1. Preparing a comprehensive analysis of municipal energy efficiency ordinance options available; and 2. Taking the initial steps in the implementation of two ordinance options selected by working with relevant stakeholders to assure coordinated communications and fulfillment.	1.1.1. Reach Codes	1.1.1. Reach Codes		0	\$84,087	\$84,087
7	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to an Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	1.1.1. Reach Codes	1.2.1. Stakeholder Engagement	X	0	\$3000 total for all DCEP projects	\$3,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
8	City of Chula Vista	SDG&E	Sustainable Communities Program	Revise the City's existing "reach code" based on changes to the new 2013 Title-24 standard.	1.1.1. Reach Codes	1.1.1. Reach Codes		0	Part of \$704,809 budget	\$0
9	County of Madera	PG&E	Code Compliance Training	MEW will work with local agencies and general public to host training on new building code requirements	1.1.2. Green Building Code	1.1.6. Educational Programs	X	0	\$1,000	\$1,000
10	City of San Francisco - Department of the Environment	PG&E	Green Building Code Update	Updating SF's green building code requirements to be compatible with 2014 CA code	1.1.2. Green Building Code	1.1.2. Green Building Code		0	\$15,000	\$15,000
11	Coachella Valley Association of Governments	SCE	Adopt a Green Building Policy For Commercial and Residential Development	2. Develop a voluntary green building (VGB) policy for the City of Palm Desert based on the work done by Implementer for 7 CVAG-members participating in SPS Program Phase 1. The policy increases the installation of EE equipment above Title 24, in existing construction in the residential, C&I, and municipal sectors, through changes in Palm Desert's policies and procedures and the provision of educational workshops. The policy will discuss changes to Palm Desert's policies and procedures for permitting, plan checking, building inspections, and any other procedures, as well as staff training.	1.1.2. Green Building Code	1.1.3. Point of Sale Program		0	\$24,030	\$24,030

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
12	County of Santa Barbara	SCE	Adopt a Green Building Program for Municipal Development, Commercial Development and/or Residential Development	2.B. Develop a Green Building Program with a voluntary component. The County proposes to make some components of CALGreen Tier 1 mandatory and provide incentives for exceeding minimum requirements. This will occur through expanding the existing Innovative Building Review Program (IBRP), which is already well established, to include the scope of the voluntary portion of Green Building Ordinance. IBRP is a program administrated by Planning and Development, which advises developers on how to make their project exceed Title 24 efficiency level by 20% and greater. No incentives will be paid from this contract. Planning and Development will report on the SBC's efforts at the Technical Planning Advisory Committee (TPAC) meetings held by our local MPO, Santa Barbara County Association of Governments (SBCAG). The Implementer can use TPAC to keep all the local governments within the MPO updated on our progress, successes and failures, and as an avenue to supply drafts or templates of our work for use by those jurisdictions.	1.1.2. Green Building Code	1.1.5. Energy Efficiency Codes & Programs	X	0	\$14,198	\$14,198
13	City of Beaumont	SCE	Adopt Green Building Policy for Municipal Facilities	2.A. Implementer will address the CEESP goal of reaching codes higher than Title 24 on both a mandatory and a voluntary basis. Through implementing the Program, the Implementer plans to transform the mindsets of other local public agencies with the city and encourage	1.1.2. Green Building Code	1.2.1. Stakeholder Engagement	X	0	\$4,973	\$4,973

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				private industry to embrace economic and environmental benefits of green building.						
14	City of Delano	SCE	Adopt Point-of-Sale Energy Retrofit Program	2.B. Develop and adopt a point-of-sale energy retrofit program ("POS") that will address EE retrofits for existing buildings when they are put on the market for sale. The POS Retrofit Program will require homes that are put up for sale to be inspected for EE measures that could or shall be installed. The compliance issue, mandatory or voluntary will be explored during program development. Integration of the program with the Implementer's Weatherization Program will be examined. In addition, the POS Retrofit Program will incorporate applicable utility incentives to help ensure participation.	1.1.2. Green Building Code	1.1.3. Point of Sale Program	X	0	\$15,130	\$15,130
15	San Gabriel Valley Council of Governments	SCE	Develop and Adopt a Voluntary Green Building Program	2. Implementer will develop a voluntary green building program (San Gabriel Valley Green Building Initiative) that increases the installation of EE equipment for existing construction through education and outreach. Implementer will: <ul style="list-style-type: none"> • Develop a Green Building Guidebook with regionally relevant content for residents, builders and developers • Review Energy Action Plans for Participating Municipalities (PMs) for EE strategies for the Green Building Guidebook 	1.1.2. Green Building Code	1.1.5. Energy Efficiency Codes & Programs	X	0	\$84,100	\$84,100

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				<ul style="list-style-type: none"> Develop the Green Building Regional website and customize pages for PMs that contain city-specific energy information, programs, and goals 						
16	City of South Gate	SCE	Develop Voluntary Green Building Policy & Program	2.A. Develop Voluntary Green Building Policy & Program: The Implementer will develop a voluntary Green Building policy focused on municipal government, commercial development and existing residential development and facilitate its adoption by the Implementer ("Voluntary Green Building Policy"), and develop a City of South Gate Voluntary Green Building program for existing construction ("Voluntary Green Building Program"). The Implementer will ensure that the Voluntary Green Building Program is designed to encourage building performance that exceeds Title 24 requirements by capitalizing on the unique position and role that local government has in reviewing construction activity taking place in the city.	1.1.2. Green Building Code	1.1.4. IDSM Code Updates		0	\$82,876	\$82,876
17	County of Santa Barbara	SCE	Energy Efficiency Standard for County Owned Facilities	Implementer will develop an EE standard for county facilities to increase the level of EE in those buildings and facilities. The standard will be structured as a resolution, which will make it mandatory for qualified construction projects. In addition to the standard an implementation guide will be developed to assist staff in working with the EE standard. The standard and associated documents will	1.1.2. Green Building Code	1.1.1. Reach Codes	X	0	\$84,616	\$84,616

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				be submitted to the Board of Supervisor for approval.						
18	City of Goleta	SCE	Task 2 - Develop and Adopt Green Building Program	2.A. Through a process emphasizing stakeholder outreach, establish the framework for a green building program that addresses municipal, residential, and/or commercial development that results in increased building energy efficiency performance.	1.1.2. Green Building Code	1.2.1. Stakeholder Engagement	X	0	\$194,336	\$194,336
19	Coachella Valley Association of Governments	SCE	Voluntary Green Building Policy for Commercial Development and Residential Development	2.A. Voluntary Green Building Policy for Commercial Development and Residential Development: The Implementer will develop a voluntary Green Building policy for commercial development and residential development in the Participating Municipalities, with a focus on existing buildings ("Voluntary Green Building Policy").	1.1.2. Green Building Code	1.1.2. Green Building Code		0	\$759,333	\$759,333
20	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to a Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	1.1.2. Green Building Code	1.2.1. Stakeholder Engagement	X	0	\$3000 total for all DCEP projects	\$0

Strategic Plan Project Descriptions, Goals, and Budgets

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21	County of San Diego	SDG&E	Energy and Climate Programs	Development of a Form Based Code in one community that streamlines development and incorporates EE requirements. Develop a Climate Action Plan Implementation Plan that will identify recommended code updates, green building policy updates and other permit streamlining opportunities.	1.1.2. Green Building Code	1.1.1. Reach Codes	X	1	\$ 390,890	\$97,723
22	City of Chula Vista	SDG&E	Sustainable Communities Program	Revise the City's energy-saving "Cool Roof" building code based on changes to the new 2013 Title-24 standard.	1.1.2. Green Building Code	1.1.4. IDSM Code Updates	X	0	Part of \$704,809 budget	\$0
23	City of San Diego	SDG&E	Zero Net Milestones through Codes and Standards	Building on previous work to evaluate the effectiveness of current codes and standards, the City will develop a comprehensive plan to facilitate meeting Net Zero goals by 2020 for residential and by 2030 for commercial establishments.	1.1.2. Green Building Code	1.1.5. Energy Efficiency Codes & Programs	X	0	Part of \$300,000 budget	\$0
24	City of San Francisco - Department of the Environment	PG&E	RECO	Update Res Energy Conservation Ordinance (RECO) to include whole-house measures	1.1.3. Point of Sale Program	1.1.3. Point of Sale Program		0	\$105,720	\$105,720
25	City of South Gate	SCE	Expanded Pre-sale Housing	2.B. Develop Expanded Pre-sale Housing Inspection Program: The Implementer will develop a plan to expand the scope of inspections of the Implementer's existing Pre-	1.1.3. Point of Sale Program	1.1.4. IDSM Code Updates		0	\$44,500	\$44,500

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			Inspection Program	Sale Housing Inspection Program to include the identification of energy efficiency retrofit opportunities. The Implementer will ensure that as an initial phase, the pre-sale property inspections included in the expanded Pre-Sale Housing Inspection Program are limited to the exterior of the subject building. Information on recommended energy efficiency Measures including, at a minimum, a description of the Measure, related estimated energy saving benefits and information on how/where to purchase it, and applicable SCE programs, Incentives and Rebates will be provided to the respective residential property buyer with a Pre-Sale Housing Inspection report.						
26	City of Simi Valley	SCE	Voluntary Green Real Estate Policy	Develop a Point Of Sale (POS) program that will increase the installation of energy efficiency measures in the resale market and increase Title 24 and CALGreen compliance.	1.1.3. Point of Sale Program	OUTSIDE OF ANY SPM		2	TBD	\$0
27	City of Chula Vista	SDG&E	San Diego Regional Energy Partnership (SDREP)	Pilot the voluntary integration of HERS ratings during permitting and point-of-sale transactions.	1.1.3. Point of Sale Program	1.1.5. Energy Efficiency Codes & Programs		0	Part of \$200,000 budget	\$0
28	City of San Francisco - Department of	PG&E	IDSM	Include IDSM measures in Building Code [energy efficiency via Zero Energy Performance Index, renewables via on-site solar PV/thermal requirement, and demand	1.1.4. IDSM Code Updates	1.1.4. IDSM Code Updates		0	\$129,260	\$129,260

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	the Environment			response/transportation electrification via EV infrastructure]						
29	Western Riverside Council of Governments	SCE	Change local building code to allow and encourage integration of energy efficiency	3.A. Implementer will to examine the existing building code of the participating jurisdictions and develop a body of additional “reach” codes that the participating jurisdictions can adopt.	1.1.4. IDSM Code Updates	1.1.1. Reach Codes	X	0	\$154,785	\$154,785
30	County of San Diego	SDG&E	Energy and Climate Programs	Develop a Climate Action Plan Implementation Plan that identifies steps to encourage energy efficiency, demand response and on-site generation.	1.1.4. IDSM Code Updates	3.2.1. Local Gov’t EAP/CAP		1	\$390,890	\$97,723
31	Port of San Diego	SDG&E	Green Lease	Develop a green lease standard for Port tenant leases. The green lease may integrate energy efficiency, alternative energy generation, and other sustainability initiatives.	1.1.4. IDSM Code Updates	1.1.5. Energy Efficiency Codes & Programs	X	0	\$50,000	\$50,000
32	County of San Mateo	PG&E	Coordinate a Zero Net Energy Project	Engage with community partners, subject matter experts and stakeholders to identify barriers, perceptions and technologies for moving existing residential to ZNE.	1.1.5. Energy Efficiency Codes & Programs	1.2.1. Stakeholder Engagement	X	0	\$10,000	\$10,000

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33	QuEST	PG&E	Mini-RCx Market Analysis	Conduct a feasibility assessment of delivering RCx ECMs and strategies to the SMB market.	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2	\$5,178	\$5,178
34	City of San Francisco - Department of the Environment	PG&E	Pass-through measures	Include energy improvement measures in Rent Ordinance Pass-through costs	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$64,210	\$64,210
35	County of San Mateo	PG&E	Promote residential energy efficiency and zero net energy for large homes	Host and provide guidance to Large Residential Resource Conservation Collaborative (LR2C2).	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2	\$15,000	\$15,000
36	Kern County Council of Governments	PG&E	Take 5! For Energy Efficiency Outreach Campaign	Work with local government partners (Cities of California City, Delano, McFarland, Tehachapi, and Ridgecrest, and Kern County), including staff, city councils, and the County Board of Supervisors to carry out a public outreach campaign that encourages an increase in residential energy efficiency. The campaign is titled "Take 5! For Energy Efficiency".	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2	\$12,000	\$12,000

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37	City of Brea	SCE	Purchase and implement an energy efficiency online permitting system in conjunction with Santa Monica's CEEPMS system.	2.A. Purchase and implement an energy efficiency online permitting system that will be designed to promote energy efficiency projects, to streamline processing for customers and for the Implementer, to provide means to track energy efficiency projects. Online permitting will be available for applicants for building permits, electrical permits, HVAC permits and plumbing permits from the Implementer and will allow for on-line permit submission. In addition, an energy efficiency program will be developed to enhance the use of the on-line permit system. This task will be conducted in conjunction with Santa Monica's Community EE Project Management System (CEEPMS), with Santa Monica assuming the lead role.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$46,160	\$46,160
38	San Joaquin Valley Clean Energy Organization	SCE	CALGreen, Title 24, Green Building Codes Education	Creation of multi-county educational workshops and outreach to design and build community to support compliance and awareness of CALGreen, Title 24, and other green building codes and standards.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$13,500	\$13,500
39	City of Goleta	SCE	Create a Neighborhood Development Floating Zone to Foster Green Community Development	The Implementer will create a Neighborhood Development Floating Zone to foster green community development and will develop tools for planning and implementation of the floating zone. This task combines the use of planning and development at the neighborhood level,	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$43,987	\$43,987

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				floating zones, analysis of EE scenarios impacting neighborhood development, LEED-ND as the standard, and a land use scenario analysis tool to evaluate various scenarios.						
40	County of Ventura	SCE	Deliverable 1. Purchase and Implement On-Line Electronic Plan Check System	2. Deliverable 1. Implementer will implement an online plan check system that allows permit applicants to submit building/engineering plans online. Through the web interface developed in Task 1.1.5, Deliverable 2, the system would facilitate the identification of EE opportunities and provide links to EE information. Implementer will: <ul style="list-style-type: none"> • Conduct an assessment of the plan-check needs within the county's affected agencies • Develop specifications for the system • Purchase and install the system • Develop and implement the interface to accommodate on-line plan submittals • Implement the system 	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$84,600	\$84,600
41	County of Ventura	SCE	Deliverable 2. Develop and Implement On-Line Permit Application Program	3. Deliverable 2. Implementer will develop and implement an on-line permit program that would utilize the on-line permit system installed as Deliverable 1. Implementer will: <ul style="list-style-type: none"> • Identify types of permits for inclusion in the program; • Develop forms and associated materials • Develop web interface to accommodate on-line application submittals 	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$35,400	\$35,400

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				<ul style="list-style-type: none"> • Provide training to customers and staff • Track detailed permit information • Develop a report to track information beyond program cycle. 						
42	City of El Segundo	SCE	Develop and Adopt Program To Encourage EE Through the On-line Permitting Process	<p>This task will build upon and leverage the success of the City's Online Permit Center developed in the 2010-2012 LGP Strategic Plan Pilot Program by fully integrating EE into its planning and permitting processes through the development of a Project Builder Expert System (ProjectBuilder).</p> <p>While the Online Permit Center promotes EE for more standardized permits, the ProjectBuilder will expand this concept by addressing construction projects from inception through final inspection, influencing larger, more complicated projects including major renovations, additions, and new construction.</p>	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$66,750	\$66,750
43	City of Oxnard	SCE	Develop and Implement an Expedited	<p>2. Develop an expedited permitting program for projects that achieve specific building criteria based on developed for the program. The checklist provides a scoring of the project</p>	1.1.5. Energy Efficiency	1.1.5. Energy Efficiency		0	\$47,500	\$47,500

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			Permitting Program	with the points based on green building measures identified in LEED, Energy Star, GreenPoint rating, CALGreen tiers, or other similar EE rating programs. Checklists will be developed for new construction, major renovations, and tenant improvement projects. Staff will also be trained to provide additional EE and green building measures recommendations at the permit counter.	Codes & Programs	Codes & Programs				
44	City of Santa Ana	SCE	Develop and Implement an On-line Building Permitting Process	The Online Permit System will provide an easy-to-use permitting option for contractors and property owners to obtain non-plan check permits on-line. The Online Permitting System will be designed to promote energy efficiency in all projects.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$110,785	\$110,785
45	City of San Bernardino	SCE	Develop and Implement an On-line Building Permitting Process	2.A. Implementer will design or procure and implement an energy efficiency project on-line building permit process to promote energy efficiency in new project permits within the City of San Bernardino.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$0	\$0
46	Western Riverside Council of Governments	SCE	Develop and Implement an On-line Building Permitting Process for Participating Municipalities	4.A Implementer will procure and implement an energy efficiency project on-line building permit process to promote energy efficiency in new project permits within the jurisdictions of the Participating Municipalities.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$291,135	\$291,135

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47	County of Santa Barbara	SCE	Expand the IBRP to Include Elements of Building Performance	2.C. Expand the IBRP to include linkages with the new emPowerSBC program regarding knowledge of building performance as it relates to the options authorized to be financed by emPowerSBC. IBRP will also be expanded to develop and implement a streamlined energy permitting process that will act as a verification arm for the empowerSBC program.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$85,098	\$85,098
48	City of Moreno Valley	SCE	Municipal Code Amendment to Provide Residential Density Bonuses for Energy Efficient Projects	5. Implementer will develop a municipal code amendment to establish "density bonuses" for new residential developments that exceed Title 24 building code criteria, to allow and encourage integration of EE into building design. Implementer will develop an ordinance that would provide density bonuses for projects that incorporate specific criteria into their building design that result in achieving a quantifiable percentage reduction in energy usage beyond the Title 24 building code requirement.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$25,230	\$25,230
49	City of South Gate	SCE	Online Permitting	2.C. Develop Online Permitting: The Implementer will identify an appropriate resource and award a contract for consultation services to develop and implement a plan for the Online Permitting system and Web site. This plan will include all elements of development and implementation, technical specifications for the Online Permitting system and Web site,	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$62,500	\$62,500

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				and be described in a report which will also include a summary of a review and assessment of online permitting systems adopted by peer municipalities and related resources (“Online Permitting Assessment and Planning Report”). The Implementer will ensure that the Online Permitting system and Web site is developed and implemented as described in the approved Voluntary Green Building Program Manual. As such, Online Permitting will be available, at a minimum, for applicants for building permits, electrical permits, HVAC permits and plumbing permits from the Implementer. Online Permitting will be designed to enable automated identification of projects that may benefit from energy efficiency upgrades and those that are eligible for an SCE Rebate or Incentive.						
50	Western Riverside Council of Governments	SCE	On-Line Permitting	<p>2. Implementer will purchase and install on-line permitting systems for the cities of Perris and Wildomar.</p> <p>Perris will install and implement a complete on-line permitting system, utilizing the approach taken by other member cities of WRCOG during Phase 1 of the SP Program. The software proposed will be compatible with the Perris’ financial system.</p> <p>Wildomar will enhance its existing online permitting system (installed during the Phase 1 of the SP Program) by adding a code enforcement module to further integrate</p>	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$87,000	\$87,000

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				online permitting system into permitting operations.						
51	San Gabriel Valley Council of Governments	SCE	Online Permitting Service	3. Implementer will develop an online permitting system that integrates EE at strategic points in the building permit process. By streamlining the permit process, code compliance will be more convenient and likely to increase. SCE's program info will be integrated into the system. Information about EE and incentive/rebates will be provided to applicants at the time of initial application. This may be done via online permitting system or a counter technician for walk-in applications. The on-line system may direct the applicant to the Green Building Regional website, if appropriate.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$563,010	\$563,010
52	City of El Segundo	SCE	On-Line Permitting Service	2.A - Online Permitting Service: Implementer will develop an online permitting service, that will allow building, HVAC, plumbing and electrical permits to be submitted on-line. The focus of the system will be to identify opportunities for energy efficient measures. When the resident applies for the permit and if the project has a potential corresponding rebate, the permitting service will embed the SCE application onto the webpage for easy downloading by the resident.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$83,000	\$83,000

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53	City of Inglewood	SCE	Online Permitting System for Energy Efficiency Projects	2.A - Online Permitting System for Energy Efficiency Projects: Implementer will develop an online automated energy efficiency permitting system to streamline the energy efficiency permitting process.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$84,899	\$84,899
54	Kern County Council of Governments	SCE	Take 5! For Energy Efficiency Outreach Campaign	Work with local government partners (Cities of Arvin, California City, Delano, McFarland, Tehachapi, and Ridgecrest, and Kern County), including staff, city councils, and the County Board of Supervisors to carry out a public outreach campaign that encourages an increase in residential energy efficiency. The campaign is titled "Take 5! For Energy Efficiency".	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2	\$36,000	\$36,000
55	San Joaquin Valley Clean Energy Organization	SCG	CALGreen, Title 24, Green Building Codes Education	Creation of multi-county educational workshops and outreach to design and build community to support compliance and awareness of CALGreen, Title 24, and other green building codes and standards.	1.1.5. Energy Efficiency Codes & Programs	1.1.6. Educational Programs	X	0	\$1,867	\$1,867
56	City of Simi Valley	SCG	Online Permitting	On-Line Permitting Service: City has developed an online permitting service, that allows building, HVAC, plumbing and electrical permits to be submitted on-line. When the resident/contractor applies for the permit and if the project has a potential corresponding rebate, the permitting service directs the user	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$7,000	\$7,000

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				to the SCG application webpage for easy downloading.						
57	County of San Diego	SDG&E	Energy and Climate Programs	Develop a Climate Action Plan Implementation Plan that identifies steps to encourage energy efficiency	1.1.5. Energy Efficiency Codes & Programs	3.2.1. Local Gov't EAP/CAP		1	\$ 390,890	\$97,723
58	Port of San Diego	SDG&E	Green Business Network	Conduct outreach and education to Port tenants through the voluntary Green Business Network to encourage energy efficiency and sustainability improvements at tenant facilities.	1.1.5. Energy Efficiency Codes & Programs	1.1.6. Educational Programs	X	0	\$265,000	\$265,000
59	City of Chula Vista	SDG&E	San Diego Regional Energy Partnership (SDREP)	Develop a Zero Net Energy (ZNE) roadmap and Energy Upgrade CA best practices guide to inform streamlining of permit processes.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	Part of \$200,000 budget	\$200,000
60	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	Collaborate with the Chula Vista local government partnership in providing an additional avenue of support to up to 3 local governments in order to implement their Energy Roadmaps. Chula Vista will pilot a "peer to peer" or "neighboring city to neighboring city" approach to Roadmap implementation. SANDAG will coordinate with Chula Vista to assess various outreach	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2		\$0

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				mechanisms and to avoid duplication of efforts.						
61	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	Collaborate with the Chula Vista local government partnership in providing an additional avenue of support to up to 3 local governments in order to implement their Energy Roadmaps. Chula Vista will pilot a “peer to peer” or “neighboring city” approach to Roadmap implementation. SANDAG will coordinate with Chula Vista to assess various outreach mechanisms and to avoid duplication of efforts.	1.1.5. Energy Efficiency Codes & Programs	OUTSIDE OF ANY SPM		2		\$0
62	City of Chula Vista	SDG&E	Sustainable Communities Program	Establish modeling tools (based on LEED-ND) for local developers and contractors to use to evaluate energy efficiency opportunities through community and site planning alternatives.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	Part of \$704,809 budget	\$0
63	City of San Diego	SDG&E	Zero Net Milestones through Codes and Standards	Building on previous work to evaluate the effectiveness of current codes and standards, the City will develop a comprehensive plan to facilitate meeting Net Zero goals by 2020 for residential and by 2030 for commercial establishments.	1.1.5. Energy Efficiency Codes & Programs	1.1.5. Energy Efficiency Codes & Programs		0	Part of \$300,000 budget	\$0

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64	San Joaquin Valley Clean Energy Organization	PG&E	CALGreen, Title 24, Green Building codes education	Creation of multi-county educational workshops and outreach to design and build community to support compliance and awareness of CALGreen, Title 24, and other green building codes and standards.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$21,600	\$21,600
65	City of San Francisco - Department of the Environment	PG&E	Code Education and Outreach	1.1.6 – Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	Included in codes listed above	\$0
66	Community Development Commission of Mendocino County	PG&E	Host Energy Efficiency trainings locally for students, professionals, and local government	Host a series of classes for local government staff and other relevant parties to learn about energy efficiency topics, such as Title 24 code changes.	1.1.6. Educational Programs	1.1.5. Energy Efficiency Codes & Programs		0	\$3,500	\$3,500
67	County of San Mateo	PG&E	Host PG&E codes & standards classes in partnership with BayREN	Make PG&E Energy Center classes more accessible to local building officials. Work with cities to increase community code compliance	1.1.6. Educational Programs	1.1.6. Educational Programs		0	Included in budget for baseline services	\$0

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68	County of Madera	PG&E	MEW Marketing and Public Awareness	MEW will work with local agencies, nonprofits, chambers of commerce to promote public awareness of MEW programs.	1.1.6. Educational Programs	OUTSIDE OF ANY SPM		2	\$3,000	\$3,000
69	County of Madera	PG&E	Public Service Announcements (PSA)	MEW will work with the Board Clerks Office to put on a PSA and safety demonstrations	1.1.6. Educational Programs	OUTSIDE OF ANY SPM		2	\$1,000	\$1,000
70	City of San Jose	PG&E	Workshops and Trainings	SVEW will continue to provide ongoing trainings and workshops for professionals across the EE spectrum.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$12,000	\$12,000
71	Coachella Valley Association of Governments	SCE	City Officials Educational Program	2.B. Educational Programs on EE and Sustainability for Local Jurisdiction Officials and City Staff: Implementer will develop and implement an educational campaign on EE and sustainability for local elected officials, City commission members, and City building officials ("City Officials Educational Program") for Participating Jurisdictions Workshops, speaker events, and educational programs for local elected officials and city commission members will help them understand Title 24, its value, the added value of reach codes, CSEEP goals and how reach codes will help achieve these goals.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$470,660	\$470,660

Strategic Plan Project Descriptions, Goals, and Budgets

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72	City of San Bernardino	SCE	Develop and Deliver Stakeholder Education Program	3.A. Implementer will plan and deliver energy efficiency workshops for elected officials, building commissioners, planning officials, and other city employees for the purposes of promoting the implementation of programs and policies that encourage and accelerate the development and adoption of energy efficiency projects in the City of San Bernardino.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$68,800	\$68,800
73	County of Ventura	SCE	Develop and Implement an Energy Efficiency Educational Training Programs to Support the EEAP	6. Implementer will develop and implement energy efficiency education programs targeted at elected county officials and key county staff to increase understanding and awareness of energy efficiency issues and opportunities to improve the energy efficiency of county facilities.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$280,000	\$280,000
74	City of Delano	SCE	Develop and Implement Educational Programs For Local Elected Officials and City Staff	2.C. Develop and implement an educational program directed towards local elected officials, building officials, commissioners, and city staff to improve adoption of energy efficiency codes, ordinances, standards, and programs. This program will help ensure the adoption and implementation of reach codes and programs developed to achieve higher levels of energy efficiency.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$40,230	\$40,230

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75	City of Beaumont	SCE	Develop Educational Program for Elected Officials & Staff	2.B. Provide elected officials and other city officials the knowledge on lasting market transformation through the implementation of policies and programs that are designed to ensure market transformation, such as green building policies. This task will assist in educating key staff members and city officials creating an environment where building green becomes a normal method of doing business.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$8,873	\$8,873
76	Coachella Valley Association of Governments	SCE	Educational Program on EE and Sustainability for Local Officials & Stakeholders	3. Provide education and training to the City of Palm Desert's elected officials, city commissioners, and key city staff members focused on the benefits of EE, reach codes, and how they impact the Palm Desert's EE and sustainability goals, energy costs, and customers. Implementer will conduct workshops and provide education and information on Title 24, the benefits of reach codes, and what it takes to attain reach code goals of 15% above Title 24.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$19,224	\$19,224
77	The Energy Coalition	SCE	Educational Programs for Elected LG Officials and Other LG Officials	Assist participating cities (Santa Monica, Brea, Santa Clarita, Corona, and Irvine) in developing and delivering in-person or on-line workshops targeted at a specific LG stakeholders. 2013 was used to discuss and plan the design of the educational programs with the cities. Efforts are now being directed at event planning and implementation. Delivery of the educational programs to each of the participating cities is taking place in	1.1.6. Educational Programs	OUTSIDE OF ANY SPM		2	\$25,000 (SCE) \$5,000 (SCG)	\$25,000

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				2014. Each city will choose or has chosen from an Activity Menu that includes four options that could be implemented in that city.						
78	City of Redlands	SCE	EE Training for Key Decision Makers (Elected Officials, Building Officials, and Commissioners) of the City	2. The City will plan, promote, and host a training program on EE for key decision makers (e.g., elected officials, building officials, commissioners) of the city. The purpose of this training program is to promote programs and policies that encourage and accelerate the development of codes and standards, ordinances, and policies that increase EE throughout the city. The agenda will focus on providing information to these key city officials to enhance the likelihood that they will adopt policies, ordinances, and programs that impact EE.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$12,000	\$12,000
79	City of South Gate	SCE	Energy Efficiency Education for Local Stakeholders	2.D. Energy Efficiency Education for Local Stakeholders: The Implementer will develop and implement a plan for energy efficiency educational programs for two distinct groups of community stakeholders, including local elected officials and city commission members (“Stakeholder Education Program”). The Stakeholder Education Program will be designed to provide information on the benefits of energy efficiency, the effects of reduced GHG emissions, the goals of the CPUC, and the importance of active community involvement in energy efficiency efforts. The Stakeholder Education Program	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$84,200	\$84,200

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				will be designed to tailor its format and materials to each of the identified stakeholder audiences, and will include an appropriate mix of in-person and online workshops or classes, as well as on-site/hands-on events such as tours of Implementer Plan Check Counter, pre-sale property inspections, and audits of municipal buildings.						
80	City of El Segundo	SCE	Energy Efficiency Educational Programs for Local Government Officials	2.B - Implement Energy Efficiency Educational Programs: Implementer will provide energy efficiency educational programs for local officials and government agencies and commissions.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$36,500	\$36,500
81	Western Riverside Council of Governments	SCE	Regional Energy Efficiency Summit for Participating Municipalities	5.A. Implementer will plan, promote, and host a one-day regional energy efficiency summit for key decision makers (elected officials, building officials, and commissioners) of the Participating Municipalities for the purposes of promoting the implementation of programs and policies that encourage and accelerate the development of codes and standards, ordinances and policies that increase energy efficiency throughout the Western Riverside region.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$110,915	\$110,915

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82	City of Culver City and The Energy Coalition	SCE	Sustainability 101 Workshop	Develop and deliver an in-person Sustainability 101 workshop targeted at specific groups of City stakeholders.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$5,000	\$5,000
83	City of Goleta	SCE	Task 4 - Develop and Deliver an Energy Efficiency Action Plan (EEAP) Training Program to Community Leaders	4.A Develop and Deliver an Energy Efficiency Action Plan Training Program (EEAP) to Community Leaders.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$94,746	\$94,746
84	South Bay Cities Council of Governments	SCE	Training for City Officials: Curriculum Development	2.A. The Implementer will develop a curriculum for a training module that will be delivered to Participating Municipalities that provides training for elected officials, building officials, planning commissioners, and other city employees who deal with the public regarding building planning and code compliance issues.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$33,007	\$33,007
85	County of Santa Barbara	SCE	Workshop to Improve Adoption of Reach Codes	Develop and conduct a workshop for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes,	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$3,300	\$3,300

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				ordinances, standards, guidelines and programs.						
86	City of Carpinteria, City of Goleta, City of Santa Barbara, County of Santa Barbara	SCG	1.1.6. Educational Programs	1.1.6 - Develop educational programs for local elected officials, building officials, commissioners, and stakeholders to improve adoption of energy efficiency codes, ordinances, standards, guidelines and programs.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$5,000	\$5,000
87	The Energy Coalition	SCG	7 Educational Programs	Assist participating CEP cities in developing and delivering in-person or on-line workshops targeted at a specific group of City stakeholders. 2013 has been designated as the timeframe to discuss and determine the design of the educational programs with the cities while delivery of the educational programs to each of the participating cities will take place in 2014.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$5,000	\$5,000
88	City of Culver City and The Energy Coalition	SCG	Sustainability 101 Workshop	Develop and deliver an in-person Sustainability 101 workshop targeted at specific groups of City stakeholders.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$2,500	\$2,500
89	Kern County Council of Governments	SCG	Take 5! For Energy Efficiency	Work with 12 local government partners, including staff, city councils, and the County Board of Supervisors to carry out a public outreach campaign that encourages an	1.1.6. Educational Programs	OUTSIDE OF ANY SPM		2	\$3,500	\$3,500

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			Outreach Campaign	increase in residential energy efficiency. Our campaign is titled "Take 5! For Energy Efficiency".						
90	Port of San Diego	SDG&E	Education and Outreach	Capacity building efforts to increase staff (building operators, maintenance workers, engineers, etc.) and stakeholders knowledge of EE principals and practices in order to facilitate energy efficiency integration into daily processes and projects.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	\$58,000	\$58,000
91	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will use its position as the local Council of Governments (COG) for the 19 jurisdictions of San Diego County to provide education to critical local government stakeholders including elected officials, city managers, planning/community service directors, and public works directors.	1.1.6. Educational Programs	1.1.6. Educational Programs		0		\$0
92	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will use its position as the local Council of Governments (COG) for the 19 jurisdictions of San Diego County to provide education to critical local government stakeholders including elected officials, city managers, planning/community service directors, and public works directors.	1.1.6. Educational Programs	1.1.6. Educational Programs		0		\$0

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93	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will facilitate local government education and participation in energy upgrade finance options such as SDG&E On-Bill Financing and California Energy Commission low interest loans.	1.1.6. Educational Programs	1.1.6. Educational Programs		0		\$0
94	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will facilitate local government education and participation in energy upgrade finance options such as SDG&E On-Bill Financing and California Energy Commission low interest loans.	1.1.6. Educational Programs	1.1.6. Educational Programs		0		\$0
95	City of Chula Vista	SDG&E	Sustainable Communities Program	Organize and participate in trainings to educate Development Services staff, developers, and contractors on the City's various energy efficiency and green building technologies and associated utility rebate programs.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	Part of \$704,809 budget	\$0
96	City of San Diego	SDG&E	Zero Net Milestones through Codes and Standards	Building on previous work to evaluate the effectiveness of current codes and standards, the City will develop a comprehensive plan to facilitate meeting Net Zero goals by 2020 for residential and by 2030 for commercial establishments.	1.1.6. Educational Programs	1.1.6. Educational Programs		0	Part of \$300,000 budget	\$0

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97	City of San Jose	PG&E	Community Energy Champions Grant	Building on SVEW's 2010-12 Innovator Pilot, SVEW will operate a second round of outreach grants designed to dramatically expand participation in utility-funded EE programs, and to build the capacity of local organizations and agencies to deliver those resources to targeted local communities.	1.2.1. Stakeholder Engagement	1.1.6. Educational Programs		0	\$310,000	\$310,000
98	City of San Francisco - Department of the Environment	PG&E	Stakeholder process	Organize stakeholder Task Force and community outreach for each new code/code update.	1.2.1. Stakeholder Engagement	1.1.6. Educational Programs		0	Included in codes listed above	\$0
99	City of Brea	SCE	Develop implementation plans and materials for a program based on the online permitting system developed in Task 2.A	2.B. Develop implementation plans and materials for a program based on the online permitting system developed in Task 2.A. This shall include developing program policies and procedures, identifying key roles and responsibilities, identifying key purchases or agreements to be entered, and performance goals, e.g., participation levels, increased activity, etc. Implementer may also include communication strategy, training and education, website/software development, and marketing strategy.	1.2.1. Stakeholder Engagement	1.1.6. Educational Programs		0	\$24,853	\$24,853

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100	Coachella Valley Association of Governments	SCE	Implement A Green Building Program Through A Process Involving Internal And External Stakeholders	4. This task will include activities to implement and promote the VGB Program that is developed in Task 1.1.2 for the City of Palm Desert. This task provides for regional marketing and outreach to improve the expertise of local government staff, as well as property owners and contractors about energy efficiency, renewable, and green buildings. This task will leverage the VBG Program developed in Phase 1 of the SPS Program for 7 other CVAG members. This task includes development of a marketing plan, adding Palm Desert to existing VGB resources, such as marketing materials and web portal.	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	\$22,428	\$22,428
101	City of South Gate	SCE	Implement Voluntary Green Building Program	2. E. Implement Voluntary Green Building Program: The Implementer will ensure that the Voluntary Green Building Program is implemented pursuant to the approved Voluntary Green Building Program Manual, approved Voluntary Green Building Program Marketing Plan, and approved Voluntary Green Building Program Training Plan.	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	\$205,925	\$205,925
102	City of El Segundo	SCE	Marketing the On-Line Permitting Service	2.C - Marketing the On-Line Permitting Service: Implementer will market the on-line permitting services. Implementer will use city communications such as Implementer's website, brochures, fact sheets, and email to promote the existence of this online service. The Chamber of Commerce will also promote the on-line permitting service to business	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	\$40,500	\$40,500

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				customers. The Implementer will also hold three workshops describing the availability of the on-line permitting service.						
103	Coachella Valley Association of Governments	SCE	Voluntary Green Building Program	2.C. Voluntary Green Building Program (VGBP): Implementer will design and implement the Coachella Valley Voluntary Green Building Program (“Voluntary Green Building Program”) based on what was developed in Task 2.A. The VGBP will focus on existing buildings, increasing the installation of EE equipment that exceeds Title 24, and will encourage adoption of processes to encourage EE such as online permitting. The VGBP will train Plan Checkers, planning staff, Building Inspectors, and code compliance staff on the merits of EE and specifically of EE equipment exceeding Title 24 standards.	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	\$759,614	\$759,614
104	City of San Diego	SDG&E	Community Education and Outreach	Building on previously established outreach programs, the City will continue to bring energy efficiency to the forefront in a number of venues, including small businesses, and with elected officials, community organizations and the general public	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	Part of \$510,000 budget	\$510,000
105	City of Chula Vista	SDG&E	Sustainable Communities Program	Hold stakeholder workshops to share information and receive feedback on the development of energy efficiency modeling tool (as described above).	1.2.1. Stakeholder Engagement	1.2.1. Stakeholder Engagement		0	Part of \$704,809 budget	\$704,809

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106	City of Fresno and The Economic Development Corporation	PG&E	Code Compliance Training	Each local government in Fresno County has one staff member trained at a workshop focusing on code compliance.	2.1.1. Code Compliance Workshops	1.2.1. Stakeholder Engagement		0	\$4,000	\$4,000
107	County of Madera	PG&E	Code Compliance Training	County staff to attend code compliance workshops offered by the California Energy Commission, utility codes & standards staff, or other local governments with strong compliance records.	2.1.1. Code Compliance Workshops	1.2.1. Stakeholder Engagement		0	\$1,000	\$1,000
108	Sustainable Napa County	PG&E	Code Compliance Training	Create and offer workshops for stakeholders; create and distribute on line resources	2.1.1. Code Compliance Workshops	1.1.6. Educational Programs		1	\$5,000	\$5,000
109	City of Beaumont	SCE	Code Compliance Workshops	3.A. develop and implement a plan for a training program on Title 24 code enforcement. This training for the city code enforcement officials ("Code Enforcement Training") will specify the targeted audience, number, type and frequency of training events, and a description of the training curriculum and instructor criteria. As an initial step in developing the assessment and planning report for Code Enforcement Training, the Implementer will review and assess specifications of the statewide Title 24 code enforcement training program offered by the California investor owned utilities and other	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops		0	\$14,986	\$14,986

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				related educational resources, and include in the report a summary of the findings of the assessment and justification for the training resources.						
110	City of El Segundo	SCE	Code Compliance Workshops	3.A - Attend Code Compliance Workshops: The Implementer will identify approximately five workshops and send up to twelve staff to two workshops each to increase city expertise in energy efficiency, codes and standards. The primary focus is the existing Statewide Codes and Standards Program workshops offered by the investor owned utilities.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$18,000	\$18,000
111	City of South Gate	SCE	Code Compliance Workshops for City Staff	3.A. Code Compliance Workshops for City Staff: The Implementer will identify code compliance workshops appropriate for Implementer staff to attend in order to increase Implementer expertise in energy efficiency, codes and standards, and enable Implementer's staff participation as appropriate and applicable. Primary workshop selection criteria will include topics and curricula focusing on 2008 Title 24 Standards and CALGreen, the first mandatory statewide Green Building code in the nation, scheduled to take effect January 2011.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$33,000	\$33,000

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112	County of Ventura	SCE	Code Enforcement and Compliance Training for County Staff SCE Training Tools	7. The Implementer will develop and implement a training program on Title 24, Part 6, building energy efficiency compliance for county building officials and staff. Implementer will review and assess specifications of Title 24, Part 6 building energy efficiency enforcement training programs offered by the California IOUs and other related educational resources, and include in the Assessment and Planning Report for Building Energy Efficiency Compliance Training a summary of the findings of the assessment and justification for the use of all, none or a portion of these training resources.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$53,000	\$53,000
113	City of Santa Monica	SCE	Energy Code Enforcement Training	2.A. Energy Code Enforcement Training: The Implementer will develop and implement a plan for a training program on Title 24 code enforcement for city code enforcement officials (“Code Enforcement Training”) specifying the targeted audience, number, type and frequency of training events, and a description of the training curriculum and instructor criteria (“Assessment and Planning Report for Code Enforcement Training”). A minimum total of six (6) Code Enforcement Training sessions will be conducted no less frequently than quarterly, beginning six (6) Months after NTP issuance, and will act to enhance attendees’ ability to enforce Title 24 code and “reach” code requirements, and will focus specifically on the role and	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$44,000	\$44,000

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				responsibilities of code enforcement staff including building officials, and plan check and inspection staff.						
114	Western Riverside Council of Governments	SCE	Provide Technical Training to Jurisdictional Code Compliance Staff (or their Contract Staff) for Participating Municipalities	6.A. The Implementer will arrange for or provide classroom and field training of inspection staff for the following three building types: 1) new residential buildings, 2) residential additions/alterations, and 3) new non-residential buildings. Training topics will include both a comprehensive overview and field training during various phases of the construction process. Implementer will develop training curriculum, materials that provides focused classroom and field training of inspection staff for each typical project type (i.e. new single family homes, new multi-family homes, residential additions and alterations, and new non-residential buildings).	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$83,555	\$83,555
115	City of Moreno Valley	SCE	Staff Code Compliance Training	3.A The Implementer will develop and manage training for Moreno Valley city staff consisting of both "in-house" training using local resources, as well as, specialized "outside" training for select individuals using other external resources.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops		0	\$89,591	\$89,591
116	South Bay Cities Council	SCE	Training for City Official: Course Delivery	3.A. The Implementer will provide, with the assistance of its Subcontractor, training to Participating Municipalities' elected officials, building officials, planning commissioners,	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$266,773	\$266,773

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	of Governments			and other city employees who deal with the public regarding building, planning and code compliance issues and who have demonstrated their interest and are looking for additional tools and information to support Program development to increase city approval of programs and ordinances that result in improved energy efficiency, demand response, and on-site generation programs.						
117	County of San Diego	SDG&E	Code Compliance Education and Training	Train staff on updated codes	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	\$60,000	\$30,000
118	City of Chula Vista	SDG&E	Sustainable Communities Program	Organize and participate in trainings to educate Development Services staff, developers, and contractors on the City's various energy efficiency and green building codes.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	Part of \$704,809 budget	\$0
119	City of San Diego	SDG&E	Zero Net Milestones through Codes	Building on previous work to evaluate the effectiveness of current codes and standards, the City will develop a comprehensive plan to facilitate meeting Net Zero goals by 2020 for residential and by 2030 for commercial establishments.	2.1.1. Code Compliance Workshops	2.1.1. Code Compliance Workshops.		0	Part of \$300,000 budget	\$300,000

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120	Kern County Council of Governments	PG&E	Building Safety Month, May 2013 and May 2014	Work with local government partners' (Cities of California City, Delano, McFarland, Tehachapi, and Ridgecrest, and Kern County) building and permitting departments to improve code compliance through public education during the International Code Council's Building Safety Month.	2.1.2. Code Compliance and Enforcement	2.1.1. Code Compliance Workshops.		0	\$8,000	\$8,000
121	QuEST	PG&E	Title 24 Permitting	Conduct a baseline survey of municipal permitting processes and develop a set of guidelines and best practices for contractors, program implementers, and the EBEW Strategic Advisory Committee.	2.1.2. Code Compliance and Enforcement	2.1.1. Code Compliance Workshops.		0	\$9,500	\$9,500
122	City of Fresno and The Economic Development Corporation	PG&E	To-Code Pilot for HVAC Change-outs	Fresno Energy Watch will work with (4) other jurisdictions in Fresno County and Home Depot to promote and enforce HVAC change-out work to code and ensure permits are pulled.	2.1.2. Code Compliance and Enforcement	2.1.1. Code Compliance Workshops.		0	\$60,000	\$60,000
123	Kern County Council of Governments	SCE	Building Safety Month, May 2013 and May 2014	Work with local government partners' (Cities of California City, Delano, McFarland, Tehachapi, and Ridgecrest, and Kern County) building and permitting departments to improve code compliance through public education during the International Code Council's Building Safety Month.	2.1.2. Code Compliance and Enforcement	OUTSIDE OF ANY SPM		2	\$28,000	\$28,000

Strategic Plan Project Descriptions, Goals, and Budgets

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124	San Gabriel Valley Council of Governments	SCE	Redesign Enforcement, Compliance, Plan Review Processes	4. Implementer will redesign the inspection process by developing an EE Point-of-Permit Program. Materials include forms, templates, checklists, and marketing materials, and training to integrate EE elements into city permit and inspection processes. Each PM can choose from two options: <ul style="list-style-type: none"> • Level One includes using checklists during the pre-inspection process. • Level Two includes a mandatory assessment, and will require the PM to conduct an assessment for major renovations. 	2.1.2. Code Compliance and Enforcement	2.1.2. Code Compliance and Enforcement.		0	\$202,300	\$202,300
125	City of Moreno Valley	SCE	Redesign Forms: Enforcement Compliance, Plan Review Processes	2. The Implementer will redesign forms and hand-outs, and create hand-out(s) pertaining to CALGreen and the incorporation of EE into construction projects. These forms will help developers and homeowners by providing information early in the process, and will reflect all changes to Title 24 and CALGreen through the end of 2013.	2.1.2. Code Compliance and Enforcement	2.1.2. Code Compliance and Enforcement.		0	\$16,820	\$16,820
126	Kern County Council of Governments	SCG	Building Safety Month, May 2013 and May 2014	Work with 12 local government partners' Building and Permitting departments to improve code compliance through public education during the International Code Council's Building Safety Month.	2.1.2. Code Compliance and Enforcement	1.2.1. Stakeholder Engagement		1	\$4,000	\$4,000

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127	County of San Diego	SDG&E	Code Compliance Education and Training	Update public forms and correction lists to provide information on new energy standards. Update County of San Diego web page to provide the public with access to information related to the new standards.	2.1.2. Code Compliance and Enforcement	2.1.2. Code Compliance and Enforcement.		0	\$60,000	\$30,000
128	City of Chula Vista	SDG&E	Sustainable Communities Program	Perform secondary field audits and plan checks to confirm Title-24 compliance and identify opportunities to better educate and inform builders on standards.	2.1.2. Code Compliance and Enforcement	OUTSIDE OF ANY SPM		2	Part of \$704,809 budget	\$0
129	County of Marin	PG&E	Benchmarking	MCEW will work with public agency staff to assist them with benchmarking their facilities	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$20,000	\$20,000
130	Redwood Coast Energy Authority	PG&E	Benchmarking	Provide local governments with benchmarking technical assistance to help them understanding and monitor building energy consumption trends.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$3,000	\$3,000
131	Kern County Council of Governments	PG&E	Benchmarking facilities for management and inventory of facilities	Enroll local government partners (Cities of California City, Delano, McFarland, Tehapchapi, and Ridgecrest, and Kern County) facilities in the Automated Benchmarking System (ABS) provided by SCE that transfers data automatically to Energy Star Portfolio	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$5,000	\$5,000

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				Manager. Provide local governments with US EPA and/or local recognition as qualified.						
132	Community Development Commission of Mendocino County	PG&E	Benchmarking Local Government Buildings	Work with city/county decision makers and leverage LGO inventory/ future CAP to prioritize benchmarking policies and procedures. Host trainings to aid city/county staff in building capacity to implement benchmarking procedures.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$4,000	\$4,000
133	City of Fresno and The Economic Development Corporation	PG&E	Energy Benchmarking Policies and Procedures	Each local government in Fresno County adopts energy benchmarking policies and procedures to enable ongoing benchmarking of all local government facilities.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$10,000	\$10,000
134	Sierra Business Council	PG&E	GPIV- GHG inventories for local governments	In conjunction is conducting Greenhouse Gas (GHG) inventories for local governments, SBC will benchmark municipal facilities using Energy Star Portfolio Manager	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$320,665	\$320,665
135	Santa Maria Valley Chamber of Commerce	PG&E	Guadalupe Benchmarking	Partnership will provide benchmarking options to Guadalupe through the County of San Luis Obispo	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$14,000	\$14,000
136	QuEST	PG&E	Municipal Benchmarking	EBEW will make a benchmarking agent available to city staff to benchmark all applicable municipal buildings. This program	3.1.1. Local Gov't	3.1.2. Local Gov't 'Utility	X	0	\$90,000	\$90,000

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			and My Energy Enrollment	includes the following: <ul style="list-style-type: none"> • Training in ENERGY STAR Portfolio Manager • Data entry and site visits • Enrollment in PG&E's Automated Benchmarking Service (ABS) • Narrative reports and/or presentations of results and next steps • Enrollment in PG&E's My Energy account management tool 	Benchmarking Policies	Manager' Program				
137	County of San Luis Obispo	PG&E	Portfolio Manager Account Usage Guide	Develop a guide for the set up and use of Portfolio Manager accounts.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0		
138	County of San Luis Obispo	PG&E	Portfolio Manager Accounts for Municipal Buildings	Set up Portfolio Manager accounts for 6 municipalities to track energy usage.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$20,000	\$20,000
139	Kern County Council of Governments	SCE	Benchmarking facilities for management and inventory of facilities	Enroll local government partners (Cities of California City, Delano, McFarland, Tehapchapi, and Ridgecrest, and Kern County) facilities in the Automated Benchmarking System (ABS) provided by SCE that transfers data automatically to Energy Star Portfolio Manager. Provide local governments with US EPA and/or local recognition as qualified.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$16,000	\$16,000

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140	San Joaquin Valley Clean Energy Organization	SCE	Benchmarking in Energy Star Portfolio Manager	Benchmarking of all utility accounts in Energy Star Portfolio Manager (ESPM) for VIEW partners. Also includes training of local government staff on use of Portfolio Manager.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$13,500	\$13,500
141	Western Riverside Council of Governments	SCE	Develop and Adopt Energy Benchmarking Policies for Participating Municipalities	7.A The Implementer will develop a benchmarking policy and procedures to propose to Participating Municipalities for adoption in all city facilities, and establish a program for ongoing benchmarking. The system for ongoing benchmarking will be identified and established using the Environmental Protection Agency's (EPA) Energy Star® Portfolio Manager (software).	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$574,000	\$574,000
142	City of San Bernardino	SCE	Develop and Adopt Energy Benchmarking Policy	4.A The Implementer will develop a benchmarking policy and quantify the impact of various energy-saving programs, policies, and procedures undertaken by the Implementer.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$55,450	\$55,450
143	City of El Segundo	SCE	Develop Benchmarking Policy and Implement a Sample Benchmarking Analysis	4B - Develop Benchmarking Policy and Implement a Sample Benchmarking Analysis: Implementer will develop a benchmarking policy and implement benchmarking analysis on a sample of Implementer's facilities.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$57,000	\$57,000

Strategic Plan Project Descriptions, Goals, and Budgets

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144	Coachella Valley Association of Governments	SCE	Develop Energy Benchmarking of All Local Government Facilities	5. Through this task Implementer will develop a benchmarking policy and procedures for the City of Palm Desert, gain adoption of the policy, and train staff on the use of benchmarking tools. This policy will be based on the Energy Benchmarking Policy and corresponding Procedures for Municipal Buildings that was adopted by the other seven partners in the Phase 1 SPS Program.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$20,025	\$20,025
145	County of Inyo	SCE	Develop energy benchmarking policies and procedures to enable ongoing benchmarking of all local government facilities	2.A. Develop energy benchmarking policies and procedures to enable ongoing benchmarking of all local government facilities. The benchmarking framework will be based on ENERGY STAR Portfolio Manager ("Portfolio Manager").	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$13,966	\$13,966
146	County of Santa Barbara	SCE	Develop Energy Benchmarking Policy	2.A. Develop Benchmarking Policy and Implement a Sample Benchmarking Analysis: Implementer will develop a benchmarking policy and implement benchmarking analysis on a sample of Implementer's facilities.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$79,347	\$79,347
147	City of Norwalk	SCE	Energy Benchmarking Policy	2. Implementer will establish a benchmarking policy for its municipal buildings to better understand how city buildings are performing relative to prior performance and other similar	3.1.1. Local Gov't	3.1.1. Local Gov't		0	\$40,478	\$40,478

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				buildings, and to help identify EE opportunities. This policy will: <ul style="list-style-type: none"> • Define the benchmarking process • Describe a systematic approach for categorizing all municipal buildings • Address how often benchmarking will be conducted, • Assign roles and responsibilities to sustain the policy • Clearly identify the process that will be implemented to ensure the information is integrated into its operational decisions 	Benchmarking Policies	Benchmarking Policies.				
148	City of South Gate	SCE	Energy Benchmarking Policy	4.A. Develop Energy Benchmarking Policy: The Implementer will develop and facilitate the adoption by the Implementer of an energy benchmarking policy and process for all its municipal buildings (“Benchmarking Policy”). The Benchmarking Policy will, at a minimum, describe the benchmarking process that will be undertaken and the systematic categorization process for all municipal buildings to enable efficient benchmarking, address how frequency of data updates, and clearly identify the implementation process to assure the data is integrated into the Implementer’s operational decisions, including a discussion of the establishment of appropriate U.S. Environmental Protection Agency (EPA) ENERGY STAR® Portfolio Manager and EEMIS accounts, coordination with SCE for the download of utility bill data,	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$57,000	\$57,000

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				analysis of data and recommendations for energy efficiency improvements.						
149	Coachella Valley Association of Governments	SCE	Energy Benchmarking Policy and Procedures for Municipal Facilities	3.A. Energy Benchmarking Policy and Procedures. The Implementer will develop energy benchmarking policy and procedures to enable ongoing energy benchmarking of all Participating Municipality facilities (“Benchmarking Policy and Procedures”) for each Participating Municipality.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0	\$388,500	\$388,500
150	Kern County Council of Governments	SCG	Benchmarking facilities for management and inventory of facilities	Enroll local government partner facilities in the Automated Benchmarking System provided by the US EPA Energy Star Program. Provide local governments with US EPA and/or local recognition as qualified.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$2,500	\$2,500
151	San Joaquin Valley Clean Energy Organization	SCG	Benchmarking in Energy Star Portfolio Manager	Benchmarking of all utility accounts in Energy Star Portfolio Manager for VIEW partners. Also includes training of local government staff on use of Portfolio Manager.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$1,866	\$1,866
152	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to an Energy Enterprise	3.1.1. Local Gov't Benchmarking Policies	1.2.1. Stakeholder Engagement		1	\$3000 total for all DCEP projects	\$0

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				Management Information System, Climate Action Plans, and Energy Action Plans.						
153	Santa Maria Valley Chamber of Commerce	SCG	Guadalupe Benchmarking	Partnership will provide benchmarking options to Guadalupe through the County of San Luis Obispo	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$14,000	\$14,000
154	Santa Maria Valley Chamber of Commerce	SCG	Guadalupe Benchmarking	Partnership will provide benchmarking options to Guadalupe through the County of San Luis Obispo	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$14,000	\$0
155	County of San Luis Obispo	SCG	Portfolio Manager Account Usage Guide	Develop a guide for the set up and use of Portfolio Manager accounts.	3.1.1. Local Gov't Benchmarking Policies	3.1.1. Local Gov't Benchmarking Policies.		0		
156	County of San Luis Obispo	SCG	Portfolio Manager Accounts for Municipal Buildings	Set up Portfolio Manager accounts for 6 municipalities to track energy usage.	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$20,000	\$20,000
157	Port of San Diego	SDG&E	Benchmarking	Benchmark Port-operated facilities through the EPA's Portfolio Manager tool.	3.1.1. Local Gov't Benchmarking Policies	3.2.1. Local Gov't EAP/CAP	X	0	\$0	\$0

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158	City of San Diego	SDG&E	Energy Efficiency Improvements in Municipal Facilities and Operations	This is a five-part program: 1) Energy efficiency improvements in municipal facilities, including energy audits, benchmarking and retro commissioning for 20 facilities; 2) Expansion of outdoor lighting retrofit; 3) Document specifications for consistent use of best-in-class technology; 4) Development of a comprehensive citywide Energy Strategy and Implementation Plan with annual monitoring; and 5) Energy training and certification program for City staff	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	Part of \$1,440,000 budget	\$0
159	County of San Diego	SDG&E	Energy Star benchmarking	Add to portfolio of CoSD facilities benchmarked and tracked through Portfolio Manager	3.1.1. Local Gov't Benchmarking Policies	3.1.2. Local Gov't 'Utility Manager' Program	X	0	\$2,000	\$2,000
160	San Joaquin Valley Clean Energy Organization	PG&E	Benchmarking in ENERGY STAR Portfolio Manager	Benchmarking of all utility accounts in ENERGY STAR Portfolio Manager for VIEW partners. Also includes training of local government staff on use of Portfolio Manager.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.1. Local Gov't Benchmarking Policies.		0	\$21,600	\$21,600
161	County of Marin	PG&E	Energy Data Tracking	MCEW will use Utility Manager to track the energy data of public agencies in Marin	3.1.2. Local Gov't 'Utility Manager' Program	OUTSIDE OF ANY SPM		2	\$30,000	\$30,000

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162	County of Sonoma	PG&E	Utility Tracking	Assist the County in changing how we track our energy cost and usage from Utility Manager to a new software that is more user friendly and comprehensive.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.1. Local Gov't Benchmarking Policies.		0	\$10,000	\$10,000
163	County of Inyo	SCE	'Utility Manager' Computer Program To Track Municipal Usage	2.B. procure the utility manager software program to help Implementer evaluate usage by building site. Implementer will set-up the system so that it is fully functional. Implementer will deploy the utility manager to track energy use, achieve energy cost savings, and to set up a tracking program to measure success in reducing energy use. The Implementer will ensure that the results from the utility manager allows users to review and analyze energy usage data allowing for analysis of program success and ways to maximize all available cost and energy savings opportunities.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$55,316	\$55,316
164	City of Norwalk	SCE	Deploy a Utility Manager Program	3. The City will select and deploy a Utility Manager System (UMS) for its municipal facilities. The UMS will provide tools to track energy use, achieve energy cost savings, and set up a system to measure success in reducing energy use and greenhouse gas emissions.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$58,520	\$58,520
165	City of Oxnard	SCE	Enroll Implementer-	2.B. Enroll Implementer-Operated Facilities in SCE's Energy Manager Suite and ENERGY	3.1.2. Local Gov't 'Utility	3.1.2. Local Gov't 'Utility		0	\$72,000	\$72,000

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			Operated Facilities in SCE's EnergyManager Suite and ENERGY STAR Portfolio Manager	STAR Portfolio Manager: At the City's discretion and SCE's concurrence, either through the UMS system (if the UMS system interfaces to SCE's Energy Manager Suite and U.S. EPA ENERGY STAR Portfolio Manager) or by direct enrollment, the Implementer will enroll all Implementer-operated facilities in SCE's Energy Manager Suite and U.S. EPA ENERGY STAR Portfolio Manager to establish baseline data and ongoing energy monitoring for its facilities to aid in setting and achieving energy reduction goals and greenhouse gas emission reductions. The Implementer will use the SCE Energy Manager Suite for historical comparisons of its energy use and costs based on previous power bills, and ENERGY STAR Portfolio Manager for geographical comparisons based on power consumption in similar facilities in similar climate zones the U.S. The Utility Manager System will provide for the use of submeters to track the energy usage of Implementer facilities.	Manager' Program	Manager' Program				
166	Coachella Valley Association of Governments	SCE	Enterprise Energy Management Information System/Utility Manager Software	3.B. Enterprise Energy Management Information System/Utility Manager Software: The Implementer will select and deploy EEMIS/Utility Manager for Participating Municipalities. The EEMIS will provide tools to track energy use, achieve energy cost savings, and set up a system to measure success in reducing energy use and greenhouse gas emissions. Implementer will ensure that the selected EEMIS will allow users to review and analyze energy usage data, allowing for	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$778,256	\$778,256

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				analysis of program success and ways to maximize all available cost and energy savings opportunities.						
167	County of Ventura	SCE	Establish a Utility Manager System	4. The Implementer will install a Utility Manager Software adequate to meet the needs of Ventura County. Implementer will procure all required software purchases and activities to make Utility Manager Software functional for tracking municipal energy usage.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$225,000	\$225,000
168	Cities of Costa Mesa, Fountain Valley, Newport Beach, and Westminster	SCE	Establish Enterprise Utility Manager System	2. Implementer will establish a network using an enterprise Utility Manager system for monitoring the energy usage of facilities operated by Participating Municipalities. The Implementer will facilitate the procurement of the right to its use, and all required software purchases and activities to make Utility Manager system functional for tracking municipal energy usage.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$545,000	\$545,000
169	County of Los Angeles	SCE	Facilitate the Establishment of EEMIS for Participating Municipalities	2. Facilitate the Establishment of a utility manager system (or EEMIS) for other local governments: Implementer will facilitate the expansion of Implementer's EEMIS system to be used by other local governments. Implementer will modify and host EEMIS, help other local governments to obtain EEMIS access, facilitate the installation of EEMIS, LG	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$800,000	\$800,000

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				training, and provide post-EEMIS installation consulting support.						
170	Western Riverside Council of Governments	SCE	Identify, Purchase, and Install Utility Manager Software to Track Energy Consumption of Buildings Operated by Participating Municipalities	8.A. The Implementer will facilitate the procurement of the right to use Utility Manager Software adequate to meet the needs of Participating Municipalities. Implementer will procure all required software purchases and activities to make Utility Manager Software functional for tracking municipal energy usage.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$157,600	\$157,600
171	City of San Bernardino	SCE	Identify, Purchase, and Install Utility Manager Software to Track Energy Consumption of Municipal Buildings	5.A. The Implementer will facilitate the procurement of the right to use utility manager software adequate to meet the needs of City of San Bernardino. Implementer will procure all required software purchases and activities to make the utility manager functional for tracking municipal energy usage. The utility manager will enable Implementer to access facility energy consumption, archive billing data, and report and analyze energy consumption data via the Internet.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$114,030	\$114,030
172	City of South Gate	SCE	Implement EEMIS and Set-up ENERGY STAR Portfolio	4.B. Implement EEMIS and Set-up ENERGY STAR Portfolio Manager to Track Municipal Energy Usage: The Implementer will establish the appropriate U.S. EPA ENERGY STAR	3.1.2. Local Gov't 'Utility	3.1.2. Local Gov't 'Utility		0	\$139,000	\$139,000

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			Manager to Track Municipal Energy Usage	Portfolio Manager accounts, as described in the Benchmarking Policy to enable near-term municipal usage tracking and benchmarking procedural training. The Implementer will select and deploy EEMIS to provide energy usage data on all Implementer municipal facilities. Implementer will ensure that the selected EEMIS will allow users to review and analyze energy usage data, allowing for analysis of Program success and ways to maximize all available cost and energy savings opportunities.	Manager' Program	Manager' Program				
173	San Gabriel Valley Council of Governments	SCE	Install a Utility Manager System	2A - Install utility manager software program (or EEMIS): The Implementer will facilitate the procurement of the right to use the County of Los Angeles' EEMIS, and all required software purchases and activities to make EEMIS functional for tracking municipal energy usage. EEMIS will enable local governments in the San Gabriel Valley to access facility energy consumption, archive billing data, and report and analyze energy consumption data via the Internet.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$1,468,500	\$1,468,500
174	City of Santa Barbara	SCE	Install a Utility Manager System	2.A. Utility Manager System: The Implementer will select and deploy a Utility Manager System for its municipal facilities. The Utility Manager System will provide tools to track energy use, achieve energy cost savings, and set up a system to measure success in reducing energy use and greenhouse gas emissions. Implementer will ensure that the selected	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$360,000	\$360,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				Utility Manager System will allow users to review and analyze energy usage data, allowing for analysis of program success and ways to maximize all available cost and energy savings opportunities. The Implementer will perform site surveys and meter integration assessments at 25 time-of-use ("TOU") metered Implementer facility sites. Data collection devices, e.g., pulse initiators, may have to be integrated to collect data and send it over internet protocol ("IP") to the Utility Manager System server.						
175	Coachella Valley Association of Governments	SCE	Set up a "Utility Manager" Computer Program To Track Municipal Usage	6. During Phase 1 of the SPS Program, Implementer worked with 7 partner jurisdictions and the County of Los Angeles (LA County) to make the County's Enterprise Energy Management Information System (EEMIS) available to the 7 jurisdictions. In this task, Implementer will work with LA County to add Palm Desert to EEMIS. This task includes: <ul style="list-style-type: none"> • Completing all necessary agreements and forms between the County, the Implementer and Palm Desert, • Completing appropriate forms to allow the transfer of data to EEMIS, • Transfer energy use data to EEMIS; and • Train Palm Desert staff on how to use EEMIS. 	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$22,428	\$22,428

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176	City of Thousand Oaks	SCE	Set Up a Utility Manager System (UMS)	<p>The City will select and deploy the installation of a utility manager system (UMS) for city facilities. Specifically, the City will:</p> <ul style="list-style-type: none"> Assess UMS solutions used by peer municipalities, including the process these municipalities used to select and install software. Prepare a report on the findings of this assessment and a plan for procuring and deploying the selected UMS. Procure and install UMS. Assess which facilities qualify for gathering “realtime” data and determine which facilities qualify for the installation of equipment to collect these data. 	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$84,100	\$84,100
177	South Bay Cities Council of Governments	SCE	Utility Manager	<p>4.A. Implementer will procure and install an Enterprise Energy Management Information System/Utility Manager Software: The Implementer will select and deploy EEMIS/Utility Manager for Participating Municipalities. The EEMIS will provide tools to track energy use, achieve energy cost savings, and set up a system to measure success in reducing energy use and greenhouse gas emissions. Implementer will ensure that the selected EEMIS will allow users to review and analyze energy usage data, allowing for analysis of program success and ways to</p>	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$709,700	\$709,700

Strategic Plan Project Descriptions, Goals, and Budgets

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				maximize all available cost and energy savings opportunities.						
178	City of Beaumont	SCE	Utility Manager Computer Program	4.A. Analyze and interpret the information provided by the utility manager computer software program to strategically address municipal energy usage and provide an example to other public and private entities within the city's sphere of influence. In addition, once the city staff has been trained on the proper use of this software, the city will offer demonstrations and training to neighboring cities and other local entities that are interested in implementing this software.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$81,168	\$81,168
179	City of El Segundo	SCE	Utility Manager Computer Program	4C - Procure Utility Manager Software Program and Develop Case Study: Implementer will procure a utility manager software program that will have the capability to evaluate Implementer's energy usage by building site. Implementer will set up the system so that it is fully functional. Implementer will also develop a utility manager policy statement that will include how the system will be used, frequency of analyses and updates, and other operational considerations. Implementer will also develop a benchmarking and utility manager case study.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$36,000	\$36,000

Strategic Plan Project Descriptions, Goals, and Budgets

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180	City of Brea	SCE	Utility Manager Software System	3.A. Implementer does not have a utility manager computer program to provide needed energy reporting for its 15 municipal buildings. The Implementer has several different building EMS systems, so it is critical to invest in a single reporting program to simplify the Implementer's reporting requirements going forward. With the development of a new Climate Action Plan (CAP) and implementation of a new \$17.7 million energy project for municipal buildings, the Implementer has a need for detailed and easy-to-use reporting of all of its facilities.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$67,270	\$67,270
181	City of Oxnard	SCE	Utility Manager System	2.A. Utility Manager System: The Implementer will research, evaluate, select and deploy a Utility Manager System (UMS) for all Implementer-operated facilities. SCE acknowledges and agrees that Implementer at its sole discretion will determine whether it shall deploy an independent UMS or a regional UMS, so long as the goals and objectives described herein are achieved. The City of Oxnard will consider implementing a Utility Manager System similar to the current Los Angeles County model. Partnership with the County of Ventura, cities in Ventura County, the County of Santa Barbara, and potentially cities in Santa Barbara County would allow access to a larger user group, shared data for energy efficiency and enhance partnerships in support of the over-arching CPUC Long Term Energy Efficiency Strategic Plan (CEESP).	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$205,000	\$205,000

Strategic Plan Project Descriptions, Goals, and Budgets

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				Should the City determine that a regional UMS system is the most cost effective and practical system, the City will support collaboration between all participating jurisdictions. Oxnard will host and invite participates to a collaborative meeting with interested regions/jurisdictions to discuss the regional effort. Management and leadership of the regional UMS, if that approach is chosen by the City of Oxnard will be established through these meetings and the leadership process.						
182	County of Santa Barbara	SCE	Utility Manager System & ENERGY STAR Portfolio Manager	2.B. Utility Manager System & ENERGY STAR Portfolio Manager: The Implementer will establish the appropriate ENERGY STAR Portfolio Manager accounts, as described in the Benchmarking Policy to enable near-term municipal usage tracking and benchmarking procedural training The Implementer will select and deploy a Utility Manager System for its facilities. The Utility Manager System will provide tools to track energy use, achieve energy cost savings, and set up a system to measure success in reducing energy use and greenhouse gas emissions. Implementer will ensure that the selected Utility Manager System will allow users to review and analyze energy usage data, allowing for analysis of Program success and ways to maximize all available cost and energy savings opportunities. The Utility Manager System will provide for the use of sub-meters to track the energy usage of Implementer facilities.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	\$279,999	\$279,999

Strategic Plan Project Descriptions, Goals, and Budgets

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183	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to a Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	3.1.2. Local Gov't 'Utility Manager' Program	1.2.1. Stakeholder Engagement		1	\$3000 total for all DCEP projects	\$0
184	City of San Diego	SDG&E	Energy Efficiency Improvements in Municipal Facilities and Operations	This is a five-part program: 1) Energy efficiency improvements in municipal facilities, including energy audits, benchmarking and retro commissioning for 20 facilities; 2) Expansion of outdoor lighting retrofit; 3) Document specifications for consistent use of best-in-class technology; 4) Development of a comprehensive citywide Energy Strategy and Implementation Plan with annual monitoring; and 5) Energy training and certification program for City staff	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	Part of \$1,440,000 budget	\$1,440,000
185	City of Chula Vista	SDG&E	Municipal Energy Management	Determine feasibility of establishing an energy management system to improve realtime management capacity.	3.1.2. Local Gov't 'Utility Manager' Program	3.1.2. Local Gov't 'Utility Manager' Program		0	Part of \$372,965	\$0
186	County of San Diego	SDG&E	Utility Manager Pro	Produce reports on energy usage at facilities	3.1.2. Local Gov't 'Utility	OUTSIDE OF ANY SPM		2	-	\$0

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					Manager' Program					
187	County of Madera	PG&E	Assistance for CAPs	MEW will work with Great Valley Center to develop inventory list and analyze GHG's for Madera County Public Works Facilities and Operations	3.2.1. Local Gov't EAP/CAP	4.1.4. Community-Wide EE Savings Analysis		1	\$15,000	\$15,000
188	Community Development Commission of Mendocino County	PG&E	Community Wide GHG Inventories	MCEW will assist up to 6 jurisdictions with their Community Wide (CW) GHG Inventories to prepare them for the Climate Action Planning process.	3.2.1. Local Gov't EAP/CAP	4.1.4. Community-Wide EE Savings Analysis		1	\$72,250	\$72,250
189	Kern County Council of Governments	PG&E	Energy Action Plans Created and Updated	Host an Energy Action Plan Summit and then follow-up with local government partners to either implement and update existing EAPs or to create new EAPs. Add Natural Gas Strategies to Kern Energy Watch/SCE Strategy Selection Tool.	3.2.1. Local Gov't EAP/CAP	3.1.2. Local Gov't 'Utility Manager' Program		0	\$33,000	\$33,000
190	Sierra Business Council	PG&E	GPER- EAPs for local governments	SBC will assist 4 local governments with development of Energy Action Plans.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$162,026	\$162,026

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191	Sierra Business Council	PG&E	GPLN- Strategic Energy Resource Reports for Loomis and Nevada City	SBC will assist 2 local gov'ts with development of EAPs.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$80,000	\$80,000
192	City of El Segundo	SCE	Develop Municipal Energy Action Plan	4D - Develop the Energy Action Plan: The Implementer will develop the energy action plan using the energy consumption data and analysis from both the benchmarking analysis and the utility program manager software program. The energy action plan will also include goals specifying reductions in energy consumption, energy demand, and green house gas emissions that will result from implementing energy efficiency programs and policies.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$75,000	\$75,000
193	City of Norwalk	SCE	Develop a Municipal Energy Action Plan	4. Implementer will develop and adopt a municipal energy action plan that will guide Implementer towards improving the energy efficiency in its own buildings and facilities.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$48,191	\$48,191
194	City of South Gate	SCE	Develop a Municipal Energy Action Plan	4.C. Develop Energy Action Plan: The Implementer will develop an energy action plan ("EAP") and facilitate its adoption by the Implementer. The Implementer will conduct a study of how each Implementer-owned building and other major users of utility	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$64,000	\$64,000

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				resources consume electricity, and investigate and assess methods appropriate for Implementer use to reduce consumption of electric energy resources and to reduce GHG emissions through energy efficiency Measures (“EAP Study”).						
195	County of Santa Barbara	SCE	Develop a Municipal Energy Action Plan	2.C. Develop Energy Action Plan: The Implementer will develop an energy action plan (“EAP”) and facilitate its adoption by the Implementer. The Implementer will conduct a study of how each Implementer-owned building and other major users of utility resources consume electricity, and investigate and assess methods appropriate for Implementer use to reduce consumption of electric energy resources and to reduce greenhouse gas (“GHG”) emissions through energy efficiency Measures (“EAP Study”). The EAP Study will include an inventory of Implementer buildings and other Implementer-owned electric-energy-using equipment such as streetlights and traffic signals, along with the average energy use of each. The EAP Study will also include a review and assessment of energy action plans adopted by peer municipalities and resources provided by local government support organizations such as ICLEI, and a plan for the development and adoption of the EAP. The Implementer will use findings from the EAP Study as a basis for the EAP to provide recommendations for methods to decrease resource consumption by all item types inventoried, as well as the estimated	3.2.1. Local Gov’t EAP/CAP	3.2.1. Local Gov’t EAP/CAP		0	\$80,000	\$80,000

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				kWh and GHG emissions savings potential and financial payback tables for each recommended method and/or Measure. The EAP will include specific information on how to gauge its effectiveness and whether it will meet the Implementer's energy use and GHG emission reduction goals. The Implementer will, at a minimum, use ICLEI or other SCE-approved industry standards to develop the EAP.						
196	City of Moreno Valley	SCE	Develop a Municipal Energy Action Plan for the City of Moreno Valley	5.A Implementer will prepare a detailed energy action plan that sets long term efficiency goals for the city. Additionally, the plan will reflect the CPUC's Loading Order that places energy efficiency as the State's top energy resource priority, and also dovetail with a community-wide greenhouse gas inventory, described in Task 4. The plan will also include an assessment of the potential for long term sustainable changes in behavior and operations dealing with other key resources like water, clean air, and land use.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$42,742	\$42,742
197	San Gabriel Valley Council of Governments	SCE	Develop a Regional Framework for the Energy Efficiency Chapter in the Climate Action Plan (essentially an	2B - Develop a Regional Framework and Energy Efficiency Chapter in the Climate Action Plan: Implementer will develop a regional framework to be used in the development of the individual energy efficiency chapter in the climate action plan for each participating municipality located in the San Gabriel Valley. The regional framework will contain the content template, and the energy efficiency	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$3,207,728	\$3,207,728

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			EAP) and Develop an One for Each City	goal setting methodology for the energy efficiency chapter. Implementer will also facilitate the development of an energy efficiency chapter for each participating municipality. The energy efficiency chapter will include short-term and long-term goals to reduce energy usage and greenhouse gas emissions for both municipal facilities and the entire city.						
198	City of Oxnard	SCE	Develop an Energy Action Plan for Municipal Facilities	2.A. Energy Action Plan: The Implementer will develop and/or engage a Subcontractor to develop an EAP for Implementer facilities and facilitate its adoption by the Implementer. In developing the EAP, the Implementer will conduct a comprehensive examination of all Implementer-operated facilities and a prioritization of all feasible energy efficiency activities. The Implementer will use ICLEI standards to develop the EAP to ensure that it is both effective for the Implementer and comparable to plans being developed regionally and nationally.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$75,000	\$75,000
199	Western Riverside Council of Governments	SCE	Develop and Adopt an Energy Action Plan (EAP) for Participating Municipalities' Municipal Operations	9.A: Implementer will develop and present for adoption an EAP focusing on improving energy efficiency of Participating Municipalities' facilities and operations. Using a Consultant, Implementer will develop an EAP document that will be customized with data from the Participating Municipalities and presented for adoption by the Participating Municipalities.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$363,362	\$363,362

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200	County of Inyo	SCE	Develop and Adopt an Energy Efficiency Chapter for County's Energy Action Plan	2.C. Work with the Partnership to develop an energy efficiency chapter for any energy action plan that may be developed for the County (EE-EAP) – refer to Task 3.A. While Task 3.A will develop a template for the EAP for the community, this Task will develop EE-EAP for County-owned facilities.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$20,616	\$20,616
201	County of Ventura	SCE	Develop and Adopt Energy Efficiency Action Plan	2. Implementer will develop and implement an EEAP for public facilities.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$182,000	\$182,000
202	City of Brea	SCE	Develop EE Chapter of Municipal CAO	3.B. Develop an Energy Efficiency Chapter for future inclusion in the Implementer's CAP that will provide it with a clear road map of energy efficiency goals and strategies over the next decade and beyond that may be aligned with the State's greenhouse gas reduction goals.. The Energy Efficiency Chapter is a critical element of the CAP that Implementer expects to draft in the future. The Energy Efficiency Chapter will address building codes and potential improvements, but there will not be a focus on implementing mandatory reach codes. Most of the components of the Energy Efficiency Chapter will contain specific time-bound activities and a designated responsible party for implementation. In drafting the CAP, the Implementer will pursue the identification of the newest and most innovative concepts to	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$102,870	\$102,870

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				build upon existing templates that have already proven to be effective.						
203	South Bay Cities Council of Governments	SCE	Develop Energy Action Plans for Eight Participating Municipalities	Develop a regional template for a municipal Energy Action Plan (EAP) and customize for each of the eight participating municipalities. The other seven Partnership members have completed EAPs from prior Strategic Plan efforts.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$108,350	\$108,350
204	City of Downey	SCE	Downey EAP	Development of an Energy Action Plan (EAP) for Downey municipal facilities. The plan will investigate, analyze, evaluate, and develop recommendations for reducing electric energy use in municipal operations. The Plan will provide the City with recommended steps to decrease and manage both consumption and load requirements. The Plan will be presented to City Council for adoption.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$25,000	\$25,000
205	Kern County Council of Governments	SCE	Energy Action Plans Created and Updated	Host an Energy Action Plan Summit and then follow-up with local government partners to either implement and update existing EAPs or to create new EAPs. Add Natural Gas Strategies to Kern Energy Watch/SCE Strategy Selection Tool.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$50,000	\$50,000

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206	Coachella Valley Association of Governments	SCE	Municipal Energy Action Plan	3.C. Energy Action Plan: The Implementer will develop an Energy Action Plan (“EAP”) framework for municipal facilities that can be adapted to the needs of individual Participating Municipalities (“EAP Framework”). The EAP Framework will focus on a comprehensive analysis of energy efficiency opportunities for local governments to reduce energy consumption, achieve increased energy efficiency, and reduce greenhouse gas emissions.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$574,000	\$574,000
207	City of Goleta	SCE	Task 5 - Develop and Adopt Energy Efficiency Action Plan (EEAP) for a Climate Action Plan	5.A. Implementer will develop and implement an EEAP as required in Part II of the City of Goleta-mandated CE-IA-5 Greenhouse Gas Reduction Plan.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$48,048	\$48,048
208	City of Visalia	SCE	Visalia Municipal Energy Action Plan (EAP)	2 - Develop the Energy Action Plan: The Implementer will develop the energy action plan using the energy consumption data and analysis from the comprehensive energy audits of Implementer’s facilities. The comprehensive energy audits are not funded by this Program. The energy action plan will also include goals specifying reductions in energy consumption, energy demand, and green house gas emissions that result from	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$82,100	\$82,100

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				implementing energy efficiency programs and policies.						
209	South Bay Cities Council of Governments	SCG	Develop Energy Action Plans for Eight Participating Municipalities	Develop a regional template for a municipal Energy Action Plan (EAP) and customize for each of the eight participating municipalities. The other seven Partnership members have completed EAPs from prior Strategic Plan efforts.	3.2.1. Local Gov't EAP/CAP	4.1.1. Community-Wide EAP/CAP Template		1	\$8,000	\$8,000
210	Kern County Council of Governments	SCG	Energy Action Plans Created and Updated	Host an Energy Action Plan Summit and then follow-up with local government partners to either implement and update existing EAPs or to create new EAPs. Add Natural Gas Strategies to Kern Energy Watch/SCE Strategy Selection Tool.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$14,000	\$14,000
211	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to an Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	3.2.1. Local Gov't EAP/CAP	1.2.1. Stakeholder Engagement		1	\$3000 total for all DCEP projects	\$0

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212	City of Downey	SCG	Municipal Energy Action Plan	The City of Downey will develop an energy action plan ("EAP") and facilitate its adoption by the city council or city manager. The City will conduct a study of how each city-owned building and other major users of utility resources consume natural gas, and investigate and assess methods appropriate for the City to reduce consumption of natural gas energy resources and to reduce GHG emissions through energy efficiency Measures.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	\$15,000	\$15,000
213	City of Chula Vista	SDG&E	Municipal Energy Management	Create an Energy Management Action Plan for municipal facilities (based on recent IDSM audits) to identify near-term and long-term priorities.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	Part of \$372,965 budget	\$0
214	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Support SANDAG implementation of a Green Operations Manual (Manual). Objective: SANDAG will identify communication avenues to educate staff on the Manual and assist departments with implementation of new policies.	3.2.1. Local Gov't EAP/CAP	OUTSIDE OF ANY SPM		2	All efforts in one lump budget for SANDAG LGP of \$1,262,660	\$0
215	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Support SANDAG implementation of a Green Operations Manual (Manual). Objective: SANDAG will identify communication avenues to educate staff on	3.2.1. Local Gov't EAP/CAP	OUTSIDE OF ANY SPM		2	All efforts in one lump budget for SANDAG	\$0

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				the Manual and assist departments with implementation of new policies.				LGP of \$1,262,660		
216	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will assist local cities with completed Energy Roadmaps to implement their energy management plans, including performance monitoring, project management support for municipal retrofits, energy planning support, and assistance in local government outreach to their constituents on energy efficiency and sustainability programs offered in the SDG&E service territory.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0		\$0
217	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will assist local cities with completed Energy Roadmaps to implement their energy management plans, including performance monitoring, project management support for municipal retrofits, energy planning support, and assistance in local government outreach to their constituents on energy efficiency and sustainability programs offered in the SDG&E service territory.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0		\$0
218	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will offer energy management plans, including municipal energy assessments, for the remaining three to four cities that have yet to participate in the Energy Roadmap Program for local governments. Technical assistance will be provided by the energy engineering subcontractor acting on behalf of SANDAG. Energy management plans will be based on	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0		\$0

Strategic Plan Project Descriptions, Goals, and Budgets

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				the successful Energy Roadmaps completed for other local governments in San Diego County during the 2010-2012 Program cycle.						
219	San Diego Association of Governments	SDG&E	SANDAG Energy Roadmap Program for Member Agencies	SANDAG will offer energy management plans, including municipal energy assessments, for the remaining three to four cities that have yet to participate in the Energy Roadmap Program for local governments. Technical assistance will be provided by the energy engineering subcontractor acting on behalf of SANDAG. Energy management plans will be based on the successful Energy Roadmaps completed for other local governments in San Diego County during the 2010-2012 Program cycle.	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0		\$0
220	County of San Diego	SDG&E	Strategic Energy Plan	Update of 3 year plan identifying specific goals and metrics for period 2013 - 2015	3.2.1. Local Gov't EAP/CAP	3.2.1. Local Gov't EAP/CAP		0	-	-
221	County of Sonoma	PG&E	Comprehensive County Facilities Plan	Continue discussions with the County's Facilities Development and Management Division to incorporate sustainability into the Comprehensive County Facilities Plan.	3.2.2. Local Gov't Building Standard	3.2.1. Local Gov't EAP/CAP		0	\$12,500	\$12,500
222	County of Inyo	SCE	Adopt a Policy To Require LEED, ENERGY STAR Ratings, or Other	2.D. Develop an energy policy requiring standards for Implementer's facilities that incorporates LEED standards and ENERGY STAR ratings (Advanced Program Code/Standard). The policy will be presented	3.2.2. Local Gov't Building Standard	3.2.1. Local Gov't EAP/CAP		0	\$7,316	\$7,316

Strategic Plan Project Descriptions, Goals, and Budgets

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			Program Standard for Implementer's Facilities	to the Inyo County Board of Supervisors for consideration. These programs will be developed through research regarding similar programs elsewhere, and outreach to the County's partners and other local, regional, State, and federal agencies.						
223	City of El Segundo	SCE	Develop and Adopt LEED Certification Policy	4E - Adopt LEED Certification Policy: Implementer will develop a LEED certification policy for municipal buildings. The policy will include description of building characteristics, which would be covered by the policy. The policy will also outline the financial impact to implement the LEED policy, and describe how the LEED policy will be implemented.	3.2.2. Local Gov't Building Standard	3.2.1. Local Gov't EAP/CAP.		0	\$0	\$0
224	City of Moreno Valley	SCE	LEED Standards for New Municipal Buildings	3. Implementer will prepare and adopt a policy requiring new city buildings to be designed consistent with more efficient standards than currently required. As part of the task, Implementer will: <ul style="list-style-type: none"> Implement a measure that is included in Implementer's Energy Action Plan and Climate Action Strategy. Develop a standard that requires new City buildings to meet LEED standards without undergoing the LEED-certification process. 	3.2.2. Local Gov't Building Standard	3.2.1. Local Gov't EAP/CAP		0	\$19,820	\$19,820

Strategic Plan Project Descriptions, Goals, and Budgets

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225	City of Goleta	SCE	Task 3 - Adopt a Policy to Require LEED, Energy Star Ratings, or Other Program Standards for Municipal Facilities	3.A Implementer will adopt a policy to require municipal facilities to be LEED certified, use the ENERGY STAR® building performance rating system, or other Program standards to assess and measure facility/building energy performance.	3.2.2. Local Gov't Building Standard	3.2.2. Local Gov't Building Standard.		0	\$6,062	\$6,062
226	County of Sonoma	PG&E	Energy Project Account	Work with the County's Accounting Division to establish a revolving fund where financial savings resulting from energy efficiency measures will be deposited to fund future energy projects.	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.2. Local Gov't Building Standard.		0	\$10,000	\$10,000
227	City of Moreno Valley	SCE	Develop a Municipal Revolving Fund for Energy Efficiency Projects	6.A Through the Program, Implementer will establish guidelines for administration and use of an energy efficiency revolving loan fund and implement the revolving fund program as a means of financing a continuing stream of energy savings. As energy efficiency projects are completed at Moreno Valley's facilities, Implementer will use funds generated expected bill reductions to continually sustain revolving loan fund.	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund		0	\$26,051	\$26,051
228	County of Inyo	SCE	Develop a Policy for a	2. Implementer will develop and approve a policy and plan for a revolving EE fund (REEF)	3.2.3. Local Gov't	3.2.2. Local Gov't		0	\$44,889	\$44,889

Strategic Plan Project Descriptions, Goals, and Budgets

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			Revolving Energy Efficiency Fund for County Facilities	for its facilities. The REEF will provide a fund to finance EE projects without the use of the general fund to help the Implementer reach its energy reduction goals. Implementer will: <ul style="list-style-type: none"> • Develop REEF goals and policy • Develop a REEF program plan that includes: <ul style="list-style-type: none"> o Identified opportunities for seed money o Methodology for monitoring and reimbursements o Expected paybacks and timeframes o Project selection criteria o Methodology for incorporating other incentive programs into the funding mechanism 	Revolving Energy Efficiency Fund	Building Standard.				
229	Western Riverside Council of Governments	SCE	Develop Energy Efficiency Revolving Fund (EERF) for the City of Temecula	10: Implementer will establish guidelines and develop a program for administration and use of an energy efficiency revolving fund for municipal facilities as a means of financing a continuing stream of energy savings from projects implemented by the City of Temecula.	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$80,552	\$80,552
230	City of Santa Monica	SCE	Energy Efficiency Revolving Loan Fund	3.A. Energy Efficiency Revolving Loan Fund: The Implementer will develop and implement a plan for the establishment of an energy efficiency revolving loan fund ("EE Loan Fund") that provides an accounting procedure in which capital expended on energy efficiency Measures in the Implementer's facilities is recovered in a designated fund for reinvestment in energy efficiency Measures in municipal facilities.	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$50,000	\$50,000

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231	City of Santa Barbara	SCE	Energy Efficiency Revolving Loan Fund (EERLF) for Municipal Facilities	2. Develop and approve an EE revolving fund (EE fund). This task will include: <ul style="list-style-type: none"> • Forms and process flow charts and procedures • Required internal resources necessary to establish the EE Fund. • Identify sources of seed capital for the fund • Establish the EE fund from seed money and/or previously identified energy savings • Determine the candidacy criteria for the City facilities and EE measures to ensure long-term persistence of savings and high probability of achieving significant levels of efficiency. 	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$52,250	\$52,250
232	County of Santa Barbara	SCE	Revolving Energy Efficiency Fund	Implementer will establish an internal fund to function as a Revolving Energy Efficiency Fund (REEF) to provide ongoing funding for EE projects. Implementer will: <ul style="list-style-type: none"> • Identify seed funding for REEF. • Develop Administrative Manual. • Develop REEF worksheet models to provide REEF administrators with fund management tool(s) • Obtain approval of Board of Supervisors for the • Establish fund for Santa Barbara County. 	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$64,554	\$64,554

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233	Western Riverside Council of Governments	SCE	Revolving Energy Efficiency Fund	<p>A Regional Revolving Energy Efficiency Fund (RREEF) will be established for participating cities. This task will include the following activities:</p> <ul style="list-style-type: none"> Identify seed funding for RREEF Develop a RREEF administrative manual with operating procedures and worksheet models to assist administrators with fund management Establish the fund, including the development of staff approval materials, presentations to necessary board committees, and coordination with auditors and counsel (internal and external) to properly establish a distinct fund for this purpose. 	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$126,150	\$126,150
234	County of San Diego	SDG&E	Energy Trust Fund	Funding source for initiatives to study savings potentials	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0		\$0
235	City of Chula Vista	SDG&E	Municipal Energy Management	Develop an internal Municipal Utility Reinvestment Fund (MURF) to support energy efficiency and renewable energy upgrades at City facilities.	3.2.3. Local Gov't Revolving Energy Efficiency Fund	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	Part of \$372,965 budget	\$372,965

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236	QuEST	PG&E	RCx Task Force	EBEW will form an RCx (retro commissioning) Task Force whose mission will be to provide local governments with best practices, case studies, demonstrations, and other resources relating to RCx. Through this work, the RCx Task Force will accelerate the application of building commissioning methods in municipal buildings, identify key internal and external stakeholders involved in RCx, and build awareness around the benefits of RCx.	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$ 12,000	\$12,000
237	County of Santa Barbara	SCE	D. Develop Commissioning /Retro-commissioning Policy for Municipal Facilities	2.D. Develop Commissioning/Retro-commissioning Policy: The Implementer will develop and facilitate the adoption by the Implementer of a policy for integration of commissioning and retro-commissioning ("Cx/RCx") into Implementer municipal operations ("Cx/RCx Policy"). The Implementer will conduct a survey of Implementer facilities to identify optimal candidate buildings for Cx/RCx work and to use as the basis for the development of the Cx/RCx Policy by drawing general lessons about the appropriateness of Cx/RCx for different building types. Implementer will review existing resources to aid in the development of the Cx/RCx Policy, including the Cx/RCx policies developed by the California Commissioning Collaborative at http://www.cacx.org/ . The Implementer will prepare a report of findings from the above-described Implementer facility survey and this review, and a plan for developing, facilitating the adoption of, and training Implementer	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.3. Local Gov't Revolving Energy Efficiency Fund.		0	\$53,420	\$53,420

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				staff on the Cx/RCx Policy based on the information gained from the assessment (“Cx/RCx Policy Assessment and Planning Report”). The Cx/RCx Policy will include, at a minimum, definitions of “commissioning” and “retro-commissioning,” descriptions of the benefits and purpose of each, and how each activity will be conducted by municipal operations staff to maximize building efficiencies, indication of the lead expert within Implementer staff, an assessment of Cx/RCx opportunities for municipal facilities based on SCE’s current Cx/RCx Incentive guidelines, and the long-term objectives of the Cx/RCx Policy.						
238	City of Norwalk	SCE	Develop a Commissioning /Retro commissioning Policy for Municipal Facilities	<p>5. Develop and adopt a commissioning/retro commissioning policy (Cx/RCx) that addresses non-capital, operations and maintenance (O&M) oriented opportunities in a building’s energy systems to improve the EE of the building. The policy will:</p> <ul style="list-style-type: none"> • Define Cx/RCx • Describe the Cx/RCx approach • Develop procedures and training plan • Assure integration of Cx/RCx into Implementer’s O&M program • Conduct staff training on the policy and procedures, as well as, best practices for implementing RCx activities through enhanced operations and maintenance procedures. 	3.2.4. Local Gov’t Commissioning/Retro-Commissioning Policy	3.2.3. Local Gov’t Revolving Energy Efficiency Fund.		0	\$38,062	\$38,062

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239	Coachella Valley Association of Governments	SCE	Develop A Policy For Commissioning And Retro-commissioning On Municipal Facilities	<p>7. Implementer will customize a Commissioning (Cx) and Retro-Commissioning (RCx) Policy for Municipal Buildings for the City of Palm Desert. This policy was adopted by participating municipalities in the Phase 1 SPS Program. The policy provides the procedures that Palm Desert can use to optimize energy performance in its municipal facilities.</p> <p>The Cx/RCx approach focuses on equipment such as mechanical equipment, electrical, lighting and related controls</p> <p>Upon completion of the policy, Implementer will work with Palm Desert to gain approval from the City Council.</p>	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy.		0	\$20,025	\$20,025
240	City of San Bernardino	SCE	Develop and Adopt a Retro-commissioning (RCx) Policy	6.A The Implementer will develop RCx policies for the City of San Bernardino to adopt that help them prioritize and implement energy efficiency projects in a cost-effective manner for the city's facilities. Implementer will ensure that RCx policies developed are consistent with the statewide RCx guidelines published by the California Commissioning Collaborative.	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy.		0	\$53,240	\$53,240
241	City of El Segundo	SCE	Develop and Adopt a Retro-Commissioning Policy	4F - Develop an Retro-commissioning (RCx) policy for municipal facilities that is consistent with the statewide RCx guidelines published by the California Commissioning Collaborative.	3.2.4. Local Gov't Commissioning/Retro-	3.2.4. Local Gov't Commissioning/Retro-		0	\$58,000	\$58,000

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					Commissioning Policy	Commissioning Policy.				
242	County of Inyo	SCE	Develop Commissioning/Retro-commissioning Policies for Implementer's Facilities	2.E. Develop an energy policy requiring County buildings to undergo Commissioning (for new buildings) ("Cx") or Retro-Commissioning (for existing buildings) ("RCx"), as feasible. Cx or RCx is performed to bring the buildings into proper operating condition. Based on the age and the operating condition of a building, RCx can resolve comfort and high energy consumption issues that may have occurred during design, construction or problems that have developed during the operation and maintenance of the building. The policy will be presented to Inyo County Board of Supervisors for consideration. Implementer will develop a plan to encourage increased energy efficiency in new and altered development, including potentially identifying and prioritizing County and other government facilities and activities to be modified to minimize energy use and related emissions. The computer tracking program and final plan will provide means to audit progress, which will be implemented through the plan.	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy.		0	\$13,966	\$13,966
243	Coachella Valley Association of Governments	SCE	Municipal Facility Commissioning and Retro-	3.D. Municipal Facility Commissioning and Retro-commissioning Policy: The Implementer will develop a policy framework that describes how building commissioning and retro-commissioning ("RCx") practices will be integrated within city operations and which is	3.2.4. Local Gov't Commissioning/Retro-	3.2.4. Local Gov't Commissioning/Retro-		0	\$440,327	\$440,327

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			commissioning Policy	suitable for adaptation to the needs of individual Participating Municipalities (“RCx Policy Framework”). Implementer will review existing resources to aid in the development of the RCx Framework, including the commissioning and RCx policies developed by the California Commissioning Collaborative at http://www.cacx.org/ .	Commissioning Policy	Commissioning Policy.				
244	City of South Gate	SCE	RCx Policy	4. D. Develop RCx Policy: The Implementer will develop and facilitate the adoption by the Implementer of a policy for integration of RCx into Implementer municipal operations (“RCx Policy”). Implementer will review existing resources to aid in the development of the RCx Policy, including the RCx policies developed by the California Commissioning Collaborative at http://www.cacx.org/ .	3.2.4. Local Gov’t Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov’t Commissioning/Retro-Commissioning Policy.		0	\$38,500	\$38,500
245	City of Santa Monica	SCE	Retro-commissioning Policy	3.B. Municipal Facility Retro-commissioning Feasibility Study and Policy: The Implementer will manage a feasibility study conducted to identify optimal candidate buildings for retro-commissioning (“RCx”) work (“RCx Study”), and to use as the basis for the development of a municipal RCx policy. The RCx Study will draw general lessons about the appropriateness of RCx for different building types from a survey of Implementer’s facilities. The RCx Study will produce generalized lessons regarding selection of facilities for RCx with the intent of using this information in the development of a municipal RCx policy, and	3.2.4. Local Gov’t Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov’t Commissioning/Retro-Commissioning Policy.		0	\$50,000	\$50,000

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				making these lessons public and available to anyone considering RCx work. The Implementer will develop a municipal RCx policy for consideration for adoption by the Implementer. The Implementer will facilitate the policy adoption process.						
246	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to an Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy.		0	\$3000 total for all DCEP projects	\$0
247	Redwood Coast Energy Authority	PG&E	RePower Humboldt	Refine and implement strategies of the "RePower Humboldt" regional energy strategic plan and Redwood Coast Energy Authority "Comprehensive Action Plan for Energy" (CAPE), with an emphasis on community education and outreach, energy efficiency, ZNE buildings, and plug-in electric vehicles.	4.1.1. Community-Wide EAP/CAP Template	3.2.4. Local Gov't Commissioning/Retro-Commissioning Policy.		0	\$ 40,000	\$40,000
248	County of San Mateo	PG&E	Support implementation and tracking of CAPs using	SMCEW will assist cities in tracking and implementing their CAPs by hosting monthly multi-city working group meetings.	4.1.1. Community-Wide EAP/CAP Template	3.1.2. Local Gov't 'Utility Manager' Program		1	\$ 83,000	\$83,000

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			RICAPS Hara tool							
249	Ventura County Regional Energy Alliance Partnership	SCE	Develop a Regional Template For a Climate Action Plan (CAP)	2. Develop the following tools that participating local governments (LG) can use to develop their Climate Action Plans (CAP): <ul style="list-style-type: none"> • Develop energy and greenhouse gas (GHG) inventories for each LG (except for Oxnard which already has an inventory) • Develop CAP templates with EE chapter for each member LG, as well as a regional template. The templates will include the results of the energy and GHG inventories and will identify potential target areas to be considered for mitigation strategies. These templates will be provided to VCREA's member cities for use as they develop their respective CAPs. 	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template		0	\$140,000	\$140,000
250	County of Inyo	SCE	Develop a Regional Template for EAP	3.A. Develop a template for EAPs, to track energy use in the County, incorporating inventories, policy development, and programs. This will provide an EAP template for use by other agencies, tribes, and other entities in the County to consider and implement to reduce their energy use. Through the process, final reports will be provided to methodically refine the language. The final report will provide the regional template.	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template		0	\$27,266	\$27,266

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251	Western Riverside Council of Governments	SCE	Develop Regional Community EAP for each Participating Municipality	9.B: The Implementer will develop a regional community EAP for each Participating Municipality that will independently meet specific community needs and objectives. The regional community EAP will be customized with data from each Participating Municipality. The EAP will also allow the integration of data made available from the Utility Manager software program, as well as the analysis of the energy consumption data from connected buildings (benchmarking results) within each city.	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template		0	\$304,773	\$304,773
252	Kern County Council of Governments	SCE	Develop Regional Energy Action Plan Template	2.A. Develop Regional EAP Template: The Implementer will develop and implement a plan for the development of a regional EAP template which will be suitable for use by Participating Municipalities as a basis for their respective individual EAPs ("EAP Template"). The EAP Template will focus on a comprehensive analysis of opportunities for local governments to reduce energy consumption, achieve energy efficiency, and reduce greenhouse gas emissions. This plan will be used to develop a Scope of Work ("Scope") for a consultant to be hired to create the EAP Template. The Implementer will facilitate the creation and management of a working group for the EAP Template, composed of representatives of all Participating Municipalities (EAP WG). The Implementer will ensure that, as the final deliverable under this Task, a final EAP	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template		0	\$280,020	\$280,020

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				Template is completed and approved by all Participating Municipalities.						
253	Coachella Valley Association of Governments	SCE	Regional Climate Action Plan Energy Efficiency Chapter Template	4.A. Regional Climate Action Plan Energy Efficiency Chapter Template: The Implementer will collaborate with other regional entities to develop a regional CAP energy efficiency chapter template which integrates climate action planning and energy efficiency efforts to ensure consistent and mutually supportive goals, policies, and actions ("EE CAP Template").	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template.		0	\$94,500	\$94,500
254	City of Delano	SCE	Update General Plan with Climate policies	3.A. By adopting a CAP in Implementer's city General Plan, the Implementer will further ensure projects are required to meet or exceed energy efficiency beyond the State's Title 24 Energy Code. Technical assistance will be provided by trained building inspectors through the City of Delano's energy program coordinator.	4.1.1. Community-Wide EAP/CAP Template	3.2.1. Local Gov't EAP/CAP		1	\$205,090	\$205,090
255	Ventura County Regional Energy Alliance Partnership	SCG	Develop a Regional Template For a Climate Action Plan (CAP)	2. Develop the following tools that participating local governments (LG) can use to develop their Climate Action Plans (CAP): <ul style="list-style-type: none"> • Develop energy and greenhouse gas (GHG) inventories for each LG (except for Oxnard which already has an inventory) • Develop CAP templates with EE chapter for each member LG, as well as a regional template. The templates will include the 	4.1.1. Community-Wide EAP/CAP Template	4.1.1. Community-Wide EAP/CAP Template		0	\$140,000	\$140,000

Strategic Plan Project Descriptions, Goals, and Budgets

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				results of the energy and GHG inventories and will identify potential target areas to be considered for mitigation strategies. These templates will be provided to VCREA's member cities for use as they develop their respective CAPs.						
256	Coachella Valley Association of Governments	SCG	Green for Life Kick Off meeting	DCEP will work with 3 jurisdictions served by both Southern California Gas Company and Imperial Irrigation District (Energy provider) on our Green for Life Program. This includes dissemination of RCx policies and procedures, benchmarking policies, reach code manual, introduction to an Energy Enterprise Management Information System, Climate Action Plans, and Energy Action Plans.	4.1.1. Community-Wide EAP/CAP Template	1.2.1. Stakeholder Engagement		1	\$3000 total for all DCEP projects	\$0
257	Sustainable Napa County	PG&E	Adopt CAP or EAP or amend other documents to reduce community GHG emissions	Work with City of Napa, County of Napa and City of American Canyon to create or refine EECAPs appropriate to the specific jurisdiction's needs	4.1.2. Customized EAP/CAP	4.1.1. Community-Wide EAP/CAP Template.		0	\$6,000	\$6,000
258	County of Marin	PG&E	Assistance for CAPs	MCEW will assist one city and the County with their climate action plans (CAPs) being developed by the Marin Climate Energy Partnership (MCEP) and a consultant. MCEP	4.1.2. Customized EAP/CAP	4.1.1. Community-Wide EAP/CAP Template.		0	\$130,000	\$130,000

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				will also develop scorecard system for tracking progress on CAPs						
259	Great Valley Center	PG&E	Assistance for EAPs/CAPs	GVC will assist two cities or counties with developing EAPs or energy chapters of CAPs, including: facilitating steering team discussions, researching strategies, integrating stakeholder feedback, preparing and reporting comprehensive plans.	4.1.2. Customized EAP/CAP	4.1.1. Community-Wide EAP/CAP Template		0	\$153,943.53	\$153,943
260	County of Yolo	PG&E	City of Winters Climate Action Plan	Assist the city in completing its Climate Action Plan	4.1.2. Customized EAP/CAP	3.2.1. Local Gov't EAP/CAP		1	\$5,000	\$5,000
261	County of Yolo	PG&E	City of Woodland Climate Action Plan	Assist the city in completing its Climate Action Plan	4.1.2. Customized EAP/CAP	3.2.1. Local Gov't EAP/CAP		1	\$5,000	\$5,000
262	Association of Monterey Bay Area Governments (AMBAG)	PG&E	Draft Energy Action Strategy (EAS)	AMBAG Energy Watch will work with AMBAG's jurisdictions at the level appropriate to each jurisdiction to advance the draft Energy Action Strategy, and with the jurisdictions that are incorporating their EAS into their CAP, AMBAG Energy Watch will participate with the team, including in some cases a consultant, and provide the energy portion of the report and provide other technical assistance as needed.	4.1.2. Customized EAP/CAP	4.1.1. Community-Wide EAP/CAP Template		0	\$124,000	\$124,000

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263	San Joaquin Valley Clean Energy Organization	PG&E	Energy Action Plans	Creation of customized Energy Action Plans or Climate Action Plans to fit the needs of individual cities while maintaining a regional focus.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$21,600	\$21,600
264	Redwood Coast Energy Authority	PG&E	GHG and Climate Action Planning	Develop consistent, regional energy and GHG inventory and tracking process. Support local government General Plan updates and CAP development with data and policy/program development.	4.1.2. Customized EAP/CAP	4.1.3. Community-Wide Planning for EE	X	0	\$55,000	\$55,000
265	QuEST	PG&E	GHG Final Reporting	EBEW will develop Energy Action Plans for eight (8) jurisdictions in Contra Costa County. Based on greenhouse gas emissions inventories produced in 2012, a set of energy efficiency strategies was developed that will comprise each jurisdiction's community-wide and municipal energy action plan.	4.1.2. Customized EAP/CAP	4.1.1. Community-Wide EAP/CAP Template		0	\$96,000	\$96,000
266	City of San Francisco - Department of the Environment	PG&E	Publication of updated Climate Action Plan	Publication of updated Climate Action Plan	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$8,000	\$8,000
267	County of San Mateo	PG&E	Support development of climate action	SMCEW will assist three cities draft their climate action plans (CAPs) based on the RICAPS template.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$78,000	\$78,000

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			plans using RICAPS							
268	City of Huntington Beach	SCE	Community Climate Action Plan	4.1 Develop a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as a General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.2. Customized EAP/CAP	3.2.1. Local Gov't EAP/CAP		1	25000	\$25,000
269	South Bay Cities Council of Governments	SCE	Customize Community Climate Action Plan with EE Language and Data (EECAP)	The SBCCOG will customize Climate Action Plans (CAPs) for each of its 15 participating cities and will develop a CAP at the sub-regional level. The CAP will focus on the development and customization of the EE chapter of the CAPs, including addition of EE language and data; this portion of the CAP is referred to as the Energy Efficiency Climate Action Plan (EECAP). The SBCCOG will: <ul style="list-style-type: none"> • Develop the EECAPs. • Present the EECAPs to the city council of each participating city. • Present the sub-regional EECAP to the SBCCOG's Board of Directors for adoption. 	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$771,630	\$771,630
270	County of Inyo	SCE	Customize EAP Template with Energy Efficiency	3.B. Customize the EAP template with energy efficiency language and data. The outputs of the EAP feed into the Cost, Energy, and Service Efficiencies Action Plan ("CESEAP").	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$13,966	\$13,966

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			Language and Data	To develop the customized EAP, a comprehensive set of programs will be developed describing customized solutions to encourage reduced energy use and related emissions. These programs will provide basic baseline data for the County and other local governments in their planning efforts. Through this process, draft and final reports will be provided to methodically refine the language.						
271	Coachella Valley Association of Governments	SCE	Customize EE CAP Template	4.B. Customize EE CAP Template: Implementer will customize the regional EE CAP Template developed under Task 4.A (Regional Climate Action Plan Energy Efficiency Chapter Template) for each Participating Municipality. The EE CAP will promote climate action as a way to achieve substantial and sustained progress toward energy efficient technologies and practices throughout the community. The Implementer will ensure the development of individual EE CAPs for Participating Municipalities is a collaborative effort by which best practices are identified, shared and used, as appropriate.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$279,000	\$279,000
272	City of Redlands	SCE	Customize Energy Action Plan (EAP) with Energy Efficiency	3. The City will develop an Energy Action Plan (EAP) for its community. The EAP will provide a long-term vision and plan for EE, its facilities as well as the community. In developing the EAP, the City will: <ul style="list-style-type: none"> • Develop an inventory of electric equipment; • Study electricity usage; 	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$52,000	\$52,000

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			Language and Data	<ul style="list-style-type: none"> Establish reduction goals and milestones; Investigate and assess approaches to reduce energy; Prioritize municipal EE projects and identify funding mechanisms; Develop GHG inventory with San Bernardino Association of Governments (SANBAG); and Adopt the EAP. 						
273	City of Oxnard	SCE	Develop a Community Climate Action Plan	3.A. Develop Climate Action Plan Energy Efficiency Chapter (EE CAP): The Implementer will develop and/or engage a Subcontractor to develop the EE CAP and facilitate its adoption by the Implementer. The EE CAP will promote climate action as a way to achieve substantial and sustained progress toward energy efficient technologies and practices, and will integrate climate action planning and energy efficiency efforts to ensure consistent and mutually supportive goals, policies, and actions. The EE CAP will include a comprehensive review of community-wide energy efficiency opportunities and an assessment of how the Implementer can help reduce community-wide greenhouse gas emissions primarily through improved energy efficiency.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$200,000	\$200,000
274	City of Moreno Valley	SCE	Develop an Energy Efficiency Action Plan	4.B. Implementer will develop an EEAP that will be incorporated into the CAP for the City of Moreno Valley. The EEAP will include strategies for achieving energy efficiency goals	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$58,394	\$58,394

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			Chapter (EEAP) of a Moreno Valley's Climate Action Plan (a community CAP)	outlined in the plan, as well as an assessment of the potential for long term sustainable changes in behavior and operations dealing with other key resources like water, clean air, and land use.						
275	City of Beaumont	SCE	Develop an Energy Efficiency Chapter of a Community Climate Action Plan (EE-CAP)	2. Develop an energy efficiency chapter of a Community Climate Action Plan (EE-CAP) to provide a set of measures for how the community can increase their energy efficiency. Develop and incorporate a municipal action plan (MAP) that will address funding requirements for municipal EE projects that are identified through the task.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$55,323	\$55,323
276	City of Santa Ana	SCE	Develop and Adopt an Energy Efficiency Chapter in a Climate Action Plan for Both the Community and Municipal Operations	2.B - Develop and Adopt an Energy Efficiency Chapter in a Climate Action Plan for Both the Community and Municipal Operations: Implementer will develop an energy efficiency chapter in a climate action plan including proposed GHG reductions, energy efficiency related GHG mitigation measures, and the resulting energy savings from meeting the proposed GHG reductions. The energy efficiency chapter will also include the energy efficiency component of the GHG forecast.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$247,498	\$247,498

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277	County of Santa Barbara	SCE	Develop the Energy Efficiency Component of the County's Community Climate Action Plan	3.A. Develop the energy efficiency component of its CAP (EE-CAP) to provide a set of measures for how the community can increase their energy efficiency and the EE-CAP will be adopted into the Comprehensive General Plan. The EE-CAP will provide policies that commit the Implementer to developing Reach Codes and increasing the energy efficiency in the community.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$119,029	\$119,029
278	San Joaquin Valley Clean Energy Organization	SCE	Energy Action Plans	Creation of customized Energy Action Plans or Climate Action Plans to fit the needs of individual cities while maintaining a regional focus.	4.1.2. Customized EAP/CAP	3.2.1. Local Gov't EAP/CAP		1	13500	\$13,500
279	Kern County Council of Governments	SCE	Establish Municipal Greenhouse Gas Inventories	2.B. Establish Municipal Greenhouse Gas Inventories: In order to facilitate the simultaneous customization of the EAP Template developed in Task 2A with appropriate and applicable energy efficiency language and data for each Participating Municipality as Work under Task 2C, the Implementer will coordinate the inclusion of information on municipal energy use by Participating Municipalities in the CAP emissions inventory creation planned by the Kern County Planning Department. This CAP emissions inventory is expected to calculate historical greenhouse gas emissions from 1990 to 2009 using the best available data and to estimate future emissions to 2020.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$368,900	\$368,900

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280	City of Costa Mesa	SCG	4 - Local Governments lead their communities with innovative programs for energy efficiency, sustainability and climate change	4.1 - Develop a Climate Action Plan (CAP), Energy Action Plan (EAP) or adopt energy efficiency language into another policy document, such as a General Plan, to reduce community greenhouse gas emissions with a focus on energy efficiency.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$12,000	\$12,000
281	San Joaquin Valley Clean Energy Organization	SCG	Energy Action Plans	Creation of customized Energy Action Plans or Climate Action Plans to fit the needs of individual cities while maintaining a regional focus.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP		0	\$1,866	\$1,866
282	Port of San Diego	SDG&E	Climate Plan	Adopt Climate Plan in public process	4.1.2. Customized EAP/CAP	3.2.1. Local Gov't EAP/CAP		1	\$ 50,000	\$50,000
283	City of Chula Vista	SDG&E	Community Energy Conservation & Upgrade Outreach	Update the City's Climate Action Plan (Mitigation & Adaptation), through a community stakeholder process, to include new energy-saving policies and programs.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP.		0	Part of \$1,527,592 budget	\$1,527,592

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284	County of San Diego	SDG&E	N/A	A CAP was completed with funding from the SDGE Partnership 2010-2012 funding cycle. The CAP was adopted in 2012 and has incorporated EE language and data. This effort is complete as of the last funding cycle.	4.1.2. Customized EAP/CAP	4.1.2. Customized EAP/CAP.		0	N/A	\$0
285	County of Yolo	PG&E	City of Davis Chamber of Commerce	YEW reduced its relationship with the Davis chamber from the level of a major sponsor to a simple membership.	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$221	\$221
286	County of Yolo	PG&E	City of West Sacramento Chamber of Commerce	YEW joined chamber as a gold sponsor, entitling us to make presentations at every chamber event	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$2,500	\$2,500
287	County of Yolo	PG&E	City of Winters Chamber of Commerce	YEW joined chamber as a gold sponsor, entitling us to make presentations at every chamber event	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	Donation period ended 12/31/13. We did not provide funds for 2014	\$0

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288	County of Yolo	PG&E	City of Woodland Chamber of Commerce	YEW works with the Chamber to identify energy efficiency opportunities for small and medium sized businesses	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$5,000	\$5,000
289	Sustainable Napa County	PG&E	Community-wide planning for EE	Work with all jurisdictions to identify common elements for CAPs and EAPs, using consultant expertise; adopt common elements and create action plans with measurable results; identify important tools for CAP implementation and provide training for appropriate stakeholders (with an emphasis on financing tools)	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$35,000	\$35,000
290	County of Yolo	PG&E	Cool Davis	Assist this community organization in reaching its goal of 75 percent of households participating in GHG reduction by 2015	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$1,000	\$1,000
291	County of Madera	PG&E	County wide Energy Efficiency Program	MEW will work with County, CAO, department heads and staff, to implement Energy Efficiency program.	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$3,000	\$3,000

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292	Association of Monterey Bay Area Governments (AMBAG)	PG&E	Develop pilot material and pilot approaches to support jurisdictions in implementing the Energy Action Strategy	AMBAG will work with AMBAG's jurisdictions to develop innovative ways to implement and track Energy Action Strategies.	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$40,000	\$40,000
293	Santa Maria Valley Chamber of Commerce	PG&E	Earth Day Event	Partnership will provide outreach to businesses regarding energy efficiency as well as access to recycling business waste such as paint, batteries, e-waste, etc.	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$4,000	\$4,000
294	County of Sonoma	PG&E	Energy Policy	Develop and implement an energy and sustainability policy for local government operations. A group of self-identified energy champions will convene to receive training on the implementation of the policy and sustainability best practices.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$ 30,000	\$30,000
295	Santa Maria Valley Chamber of Commerce	PG&E	Guadalupe upgrades	Partnership met with City officials, has committed to providing direct install upgrades to municipal buildings as well as the American Legion Building, and will be coordinating with the City to send utility information to all residents and businesses. Funding provided	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$ 15,000	\$15,000

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				through a mini-grant program from the Partnership.						
296	Association of Monterey Bay Area Governments (AMBAG)	PG&E	Provide Training on the new Community Wide GHG Inventory Protocol	AMBAG will provide training for all 21 AMBAG jurisdictions on the new Community wide GHG Inventory tool.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$6,000	\$6,000
297	Association of Monterey Bay Area Governments (AMBAG)	PG&E	Revise AMBAG's Community Wide GHG Inventories	AMBAG will work with AMBAG's jurisdictions to make the needed updates in the Community Wide GHG Inventories made necessary by the State of California's adoption of the new protocol.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$82,000	\$82,000
298	County of Yolo	PG&E	School Energy Efficiency Program	Partnership with Yolo County Office of Education, City of West Sacramento, and Woodland Tree Foundation to conduct comprehensive school-based program including: Young Energy Leaders, PEAK curriculum, watt meters to all schools in conjunction with Energy Program Youth Corps	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$15,000 to \$25,000	\$25,000
299	County of Yolo	PG&E	Targeted Campaigns	Target specific sectors of the business community to engage in energy efficiency programs with 3rd party implementers.	4.1.3. Community-Wide	OUTSIDE OF ANY SPM		2	\$2,500	\$2,500

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					Planning for EE					
300	County of Yolo	PG&E	Woodland Tree Foundation	Conduct a school-based program in the Woodland schools to educate students about energy efficiency, watt meters, and the role trees play in providing shade to reduce cooling costs	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$5,000	\$5,000
301	City of Moreno Valley	SCE	Amend the City's General Plan - Energy Efficiency	4. The Implementer will update the conservation element of its General Plan to include a detailed discussion of EE. The updated General Plan will provide an overview of the larger context of EE policy, and the Implementer's recently approved Climate Action Strategy and Greenhouse Gas Analysis. The final General Plan document will provide information that can be integrated into the planning efforts for use by the general public, private developers, and city staff or other governmental entities.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$42,050	\$42,050
302	County of Santa Barbara	SCE	Amend the Energy Element of the Comprehensive General Plan to Include the Climate Action Plan	3.B. Develop a customized energy efficiency component of its CAP and Amend the Energy Element of the Comprehensive General Plan to include the CAP.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$10,778	\$10,778

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303	County of Inyo	SCE	Customize or Update General Plan/Conservation Element With Climate Policies. Provide Energy Efficiency Framework and Data	3.C. Develop its CESEAP, incorporating inventories, policy development, and programs to track the County's energy use. The CESEAP will provide information to update General Plan/Conservation Element with climate policies and provide the energy efficiency framework and data for other entities doing planning under the CESEAP framework. The final report will provide recommendations for updated language in the Implementer's General Plan, as well as a detailed energy efficiency framework and extensive data for other people doing planning in the County. Through the process, a setting report, scoping report, energy consumption modeling, and draft and final reports will be provided to methodically refine the language.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$20,616	\$20,616
304	County of Inyo	SCE	Develop an Energy Efficiency Chapter for the Conservation and Open Space Element	The County of Inyo will develop an Energy Efficiency Chapter that will be included in the Conservation and Open Space Element of the County's General Plan.	4.1.3. Community-Wide Planning for EE	3.2.1. Local Gov't EAP/CAP		1	TBD	\$0
305	Kern County Council of Governments	SCE	Develop and Adopt Municipal Energy Action Plans	2.C. Facilitate Adoption of Municipal Energy Action Plans: The Implementer will facilitate the development and adoption of an EAP for each Participating Municipality based on the EAP Template created in Task 2.A. The Implementer will prepare a plan for the	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	\$468,430	\$468,430

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				development and adoption of the EAPs (“EAP Plan”), which will include, at a minimum, a description and schedule for stakeholder input, and plans for the measurement and evaluation of the EAPs and the Work conducted under this Task. The Implementer will conduct public workshops for each Participating Municipality to solicit and gather input on the EAP Template and how it should be tailored for each respective Participating Municipality. Using this input on the EAP Template, the Implementer will develop EAPs for each Participating Municipality for respective staff review, and ultimately for adoption by each respective Participating Municipality. The EAPs will set policies and procedures for the implementation of energy-efficient practices and equipment, and will identify actions to be taken by respective Participating Municipalities to achieve energy efficiency goals and to create demand for energy efficient and resource efficient buildings.						
306	Santa Maria Valley Chamber of Commerce	SCG	Earth Day Event	Partnership will provide outreach to businesses regarding energy efficiency as well as access to recycling business waste such as paint, batteries, e-waste, etc.	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	\$4,000	\$4,000
307	Santa Maria Valley	SCG	Guadalupe upgrades	Partnership met with City officials, has committed to providing direct install upgrades to municipal buildings as well as the American	4.1.3. Community-Wide	4.1.3. Community-Wide		0	\$15,000	\$15,000

Strategic Plan Project Descriptions, Goals, and Budgets

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	Chamber of Commerce			Legion Building, and will be coordinating with the City to send utility information to all residents and businesses. Funding [provided through a mini-grant program from the Partnership.	Planning for EE	Planning for EE				
308	City of San Diego	SDG&E	Community Education and Outreach	Building on previously established outreach programs, the City will continue to bring energy efficiency to the forefront in a number of venues, including small businesses, and with elected officials, community organizations and the general public	4.1.3. Community-Wide Planning for EE	OUTSIDE OF ANY SPM		2	Part of \$510,000 budget	\$0
309	County of San Diego	SDG&E	N/A	The County of San Diego completed a comprehensive update to the General Plan in 2011 which incorporated various climate and energy efficiency related policies. This effort is complete as of the last funding cycle.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0	N/A	\$0
310	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Prepare a technical update to the SANDAG Regional Energy Strategy (RES), a long-range regional vision for sustainability for the San Diego region.	4.1.3. Community-Wide Planning for EE	4.1.3. Community-Wide Planning for EE		0		\$1,262,660
311	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Prepare a technical update to the SANDAG Regional Energy Strategy (RES), a long-range regional vision for sustainability for the San Diego region.	4.1.3. Community-Wide	4.1.3. Community-Wide		0		\$0

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					Planning for EE	Planning for EE				
312	QuEST	PG&E	Benchmarking and Strategic Planning for Schools	The Benchmarking for Schools program will provide energy benchmarking and planning assistance to a select number of East Bay public school campuses so they are prepared to leverage grants and other financial assistance aimed at energy improvements. Participating schools will receive ENERGY STAR benchmarking for all facilities on campus, enrollment in Pacific Gas and Electric's My Energy online account management tools, training in the use and application of both tools and a report of benchmarking results, as well as a prioritized list of buildings to target with energy audits.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$26,833	\$26,833
313	County of San Luis Obispo	PG&E	CAP Implementation, monitoring, & reporting	Work with Cal Poly and 6 municipalities to develop a regional approach for data collection and a localized approach for implementation, monitoring, & reporting for our CAPs	4.1.4. Community-Wide EE Savings Analysis	4.1.1. Community-Wide EAP/CAP Template	X	0	\$25,000	\$25,000
314	County of Sonoma	PG&E	Climate Action 2020	Collaborate with RCPA on the Greenhouse Gas Reduction and Implementation Program (GRIP). This program is set up to inventory and track GHG emissions and savings and encourage cities, special districts, and businesses to develop policies, programs, projects, and actions that reduce GHG	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$12,500	\$12,500

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				emissions and move towards our municipal and countywide targets.						
315	County of San Mateo	PG&E	Collect 2010 municipal and community-wide GHG inventories	SMCEW will coach cities through the process of collecting their municipal inventories and do the community-wide inventories for them.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$84,000	\$84,000
316	QuEST	PG&E	Continuous Process Customer Service	The Continuous Process pilot program will address service gaps to promote participation among Small Medium Businesses (SMB) that received an energy audit during the 2010-2012 program cycle. The program has two main objectives: 1) provide a “one-stop shop” for SMBs within the partnership and 2) understand the degree to which offering SMBs a dedicated energy specialist impacts participation. As part of the “one-stop shop,” this program will provide SMBs (including municipal facilities) with comprehensive customer service.	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$89,488	\$89,488
317	City of San Francisco - Department of the Environment	PG&E	GHG inventory	GHG inventory	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	TBD	\$0

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318	Sierra Business Council	PG&E	GPWX- Water energy nexus	SBC will develop 4-part report on opportunity for energy savings in water treatment and distribution throughout the Sierra Nevada	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$169,705	\$169,705
319	City of San Jose	PG&E	Kill A Watt™ Library Lending Program and DIY Library Kits	The DIY Library Kits will expand on the Kill A Watt Library Lending program and build on the City of Cupertino's DIY Kit initiative, which was originally sponsored through their CECG-funded Growing Greener Blocks campaign. The kits will contain a manual, tools, EE items for the borrower to keep, and savings tracking sheets	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$39,138	\$39,138
320	QuEST	PG&E	Multifamily Services	The program will develop and implement multifamily services to supplement BayREN activities, possibly including stipends for local government outreach, outreach to property owners, contractor and owner training, RCx services, and financial incentives for audits.	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$175,000	\$175,000
321	City of San Jose	PG&E	Silicon Valley Energy Map	SVEW will continue to update (annually), expand, enhance, and conduct outreach around the map	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$50,000	\$50,000

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322	QuEST	PG&E	Small Commercial Energy Management Systems (EMS for SMB)	The EMS for SMB Program seeks to install wireless energy management systems in small to mid-sized commercial buildings. The program will bring large building energy management systems (EMS) to smaller class B and C buildings and similar municipal buildings. By centralizing building controls, wireless energy management systems enable comprehensive energy savings opportunities including HVAC, lighting and plug load control, as well as monitoring, performance reporting, and maintenance diagnostic capabilities.	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$175,000	\$175,000
323	QuEST	PG&E	SmartSolar Program	The SmartSolar Program provides property owners interested in solar installations with energy efficiency site assessments in order to promote the loading order and efficient deployment of solar. In addition to client services, SmartSolar engages local government agencies and energy efficiency and solar companies in sharing marketing, best practices, and tracking. As a free and independent service, the program works to transform the solar market to one that serves the customers' best interests and is most cost-effective.	4.1.4. Community-Wide EE Savings Analysis	OUTSIDE OF ANY SPM		2	\$60,000	\$60,000
324	County of Marin	PG&E	Update GHG Inventories	MCEW will assist four cities with updating their GHG inventories for 2010 by working with MCEP.	4.1.4. Community-Wide EE	4.1.4. Community-Wide EE		0	\$25,000	\$25,000

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					Savings Analysis	Savings Analysis				
325	Coachella Valley Association of Governments	SCE	Annual Greenhouse Gas Inventory	4.C. Energy Savings Analysis of Annual Greenhouse Gas Inventory: The Implementer will develop a greenhouse gas inventory for calendar year 2009, or the calendar year thereafter with best available data, to include information for all CVAG cities, ("GHG Inventory"). The GHG Inventory will build on the greenhouse gas inventory developed by CVAG for the baseline year 2005. The Implementer will collaborate on this effort with ICLEI, and use ICLEI's greenhouse gas inventory software program. The Implementer will prepare GHG Inventory calculations and reports for each Participating Municipality.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$371,190	\$371,190
326	Kern County Council of Governments	SCE	Conduct Energy Efficiency Savings Analyses for Annual Greenhouse Gas Inventories Following Adoption of EAPs.	2.D. Conduct Energy Efficiency Savings Analyses for Annual Greenhouse Gas Inventories: The Implementer will ensure the completion of energy efficiency analyses for the greenhouse gas inventories conducted for each Participating Municipality in Task 2.B. The Implementer will ensure that in developing the energy savings analysis for the green house gas emissions, the use of using the California Climate Action Registry's "General Reporting Protocol" and other industry-recognized methods is investigated. The Implementer will provide a plan for conducting the analyses describing the general method and the quantitative	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$58,650	\$58,650

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				methodology, and rationale for selecting them, data collection effort, results to be reported and any software programs being used to develop the energy savings analysis for greenhouse gas inventory ("GHG EE Analysis Plan"). The GHG EE Analysis Plan will also include a plan for a greenhouse gas inventory update process, including identification of next steps and provisions to identify funding sources and responsible agencies to properly update the inventory at a frequency to ensure that updates do not skew over time. Using the methodology in the GHG EE Analysis Plan, the Implementer will facilitate the conducting of energy savings analyses for greenhouse gas inventories for each Participating Municipality, and provide a report of the results with source files and back-up data ("GHG EE Analysis Report") for each Participating Municipality.						
327	City of El Segundo	SCE	Conduct Energy Savings Analysis for the 2009 Greenhouse Gas Inventory	4A - Conduct the Energy Savings Analysis for the 2009 Greenhouse Gas Inventory: Implementer will conduct the energy savings analysis for the 2009 greenhouse gas inventory. Implementer has developed an inventory of greenhouse gases for Implementer's facilities for 2005, and 2007. Implementer will develop estimates of reductions in greenhouse gas and energy usage realized since 2005.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$70,500	\$70,500
328	County of Inyo	SCE	Conduct the Energy	3.D. Conduct the energy efficiency savings analysis for an annual greenhouse gas	4.1.4. Community-	4.1.4. Community-		0	\$13,972	\$13,972

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			Efficiency Savings Analysis for an Annual Greenhouse Gas inventory for the County	inventory for the County and incorporate into the CESEAP	Wide EE Savings Analysis	Wide EE Savings Analysis				
329	County of Santa Barbara	SCE	Conduct the Energy Efficiency savings Analysis for an Annual Greenhouse Gas inventory for the County	3.C. Develop a Climate Action Plan using the greenhouse gas emissions inventory as a baseline for identifying reduction opportunities. Selection of reduction measures will follow an economic efficiency approach. Emission reduction measures will be selected and implemented following a cost-benefit analysis as discussed in Task 3.A. The Plan for Customization will serve as the cost-benefit analysis of the emission reduction measures. Measures that produce the greatest reduction at the least cost will be the first priority. A large focus of the CAP will be dedicated to energy efficiency insofar as the AB 32 Scoping Plan identified energy efficiency as one of the four measures that accounts for 75% of GHG emission reductions in the State.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$35,085	\$35,085
330	County of Ventura	SCE	Conduct the Energy Efficiency savings and GHG analysis for the County	5. Implementer will perform a GHG inventory of energy efficiency savings and GHG analysis of county facilities and operations.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$235,000	\$235,000

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			GHG Reduction Plan							
331	Coachella Valley Association of Governments	SCE	Conduct The Energy Savings Analysis For Annual Greenhouse Gas inventory	8. The City of Palm Desert completed its first greenhouse gas (GHG) inventory in 2010. This task will update that GHG inventory to the most current year for which data are available, and evaluate the EE activities the City has undertaken in the last few years. The GHG inventory update will follow ICLEI's GHG protocol statement. The GHG inventory and EE analysis will be completed for the most recent year for which data are available. The inventory will include development of sustainability, EE, and GHG reduction goals and policies to be incorporated in a future General Plan update.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$32,040	\$32,040
332	City of Santa Ana	SCE	Develop a Municipal Energy Action Plan	Develop a Municipal Energy Action Plan that provides the City with a long term vision, specific targets and plan for improving the EE of municipal facilities.	4.1.4. Community-Wide EE Savings Analysis	3.2.1. Local Gov't EAP/CAP		1	\$9,920	\$9,920
333	City of Moreno Valley	SCE	Develop an Energy Efficiency Analysis For a Green House Gas (GHG) Inventory for a	4.A. Implementer will develop energy efficiency analysis of municipal facilities operated by the City of Moreno Valley for inclusion in a GHG inventory. Implementer will prepare a report of its energy efficiency analysis as part of it GHG inventory	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$41,237	\$41,237

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			Municipal Climate Action Strategy (CAP)	for the City of Moreno Valley. The analysis will include an assessment of a host of measures – focusing on energy efficiency gains – and assign relative values to each.						
334	Western Riverside Council of Governments	SCE	Develop Policies and a Methodology for Conducting Energy Efficiency Savings Analysis that will be incorporated into an Annual Greenhouse Gas Inventory for each Participating Municipality	1.1. Implementer will develop policies and a standardized methodology for conducting an energy efficiency savings analysis of city facilities and operations for an annual Greenhouse Gas (GHG) inventory as part of the GHG Inventory and Reduction Plan tasks. The policies and standardized methodologies will be presented to each Participating Municipality for adoption.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		\$245,689	\$245,689	
335	City of Santa Ana	SCE	Develop the Baseline Greenhouse Gas Inventory Including an Energy Savings Analysis of the Baseline GHG for Both the Community and	2.A - Develop the Baseline Greenhouse Gas Inventory (GHG) Including an Energy Savings Analysis of the Baseline GHG for Both the Community (all properties located within the City of Santa Ana) and Municipal Operations: Implementer will use both the local government operations protocol and a community wide protocol to help develop the baseline GHG inventory. Implementer will also develop an energy savings analysis based on	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		\$201,120	\$201,120	

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			Municipal Operations	the baseline GHG inventory for both the Community and Municipal Operations.						
336	City of Beaumont	SCE	Energy Analysis of Annual Greenhouse Gas Inventory	3. Conduct an analysis of its GHG inventory to identify community-focused EE measures that will be incorporated into the EE-CAP.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$28,777	\$28,777
337	City of South Gate	SCE	Greenhouse Gas Inventory & Greenhouse Gas Inventory Policy	5.A. Conduct Greenhouse Gas Inventory & Develop Greenhouse Gas Inventory Policy: The Implementer will conduct an inventory of Implementer GHG (“GHG Inventory”) and develop for adoption by the Implementer a policy to regulate the frequency of updating the GHG Inventory (“GHG Inventory Policy”). The GHG Inventory will update the baseline GHG data collected in 2005 for the current year. The Implementer will ensure that in developing the GHG Inventory, the use of the California Climate Action Registry’s “General Reporting Protocol” and other industry-recognized methods are reviewed and assessed, and that assumptions and methodology used by the Implementer to develop the GHG baseline inventory are reviewed and assessed. The Implementer will develop a GHG Inventory Policy designed to ensure that a yearly inventory of the Implementer’s GHG emissions becomes integrated with Implementer’s operations so that it may accurately track progress in reaching GHG reduction goals. The GHG	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$74,499	\$74,499

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				Inventory Policy will also act to ensure the creation of an accurate tool that Implementer's staff may use to prioritize municipal retrofit projects and the launch of community green programs. The GHG Inventory Policy will include recommendations to reduce GHG emissions through energy efficiency Measures.						
338	City of Goleta	SCE	Task 6 - Conduct the Energy Efficiency Savings Analysis for the City Greenhouse Gas Reduction Plan	6.A Implementer will conduct energy efficiency savings analysis of city facilities and operations for an annual Greenhouse Gas (GHG) inventory as part of the GHG Inventory and Reduction Plan tasks.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$15,178	\$15,178
339	County of San Luis Obispo	SCG	CAP Implementation , monitoring, & reporting	Work with Cal Poly and 6 municipalities to develop a regional approach for data collection and a localized approach for implementation, monitoring, & reporting for our CAPs	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$25,000	\$25,000
340	City of San Diego	SDG&E	Community Education and Outreach	Building on previously established outreach programs, the City will continue to bring energy efficiency to the forefront in a number of venues, including small businesses, and	4.1.4. Community-Wide EE	OUTSIDE OF ANY SPM		2	Part of \$510,000 budget	\$0

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				with elected officials, community organizations and the general public	Savings Analysis					
341	City of Chula Vista	SDG&E	Community Energy Conservation & Upgrade Outreach	Conduct energy efficiency savings analysis as part of 2012 GHG emissions inventory.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	Part of \$1,527,592 budget	\$0
342	County of San Diego	SDG&E	Energy and Climate Programs	Annual Climate Action Plan Progress Report will provide an analysis of efficiency measures completed to date, provide analysis of energy savings and provide GHG savings for the unincorporated portion of the County of San Diego.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$390,890	\$97,723
343	Port of San Diego	SDG&E	GHG Inventory	Complete an annual GHG inventory and savings analysis of Port operations.	4.1.4. Community-Wide EE Savings Analysis	4.1.4. Community-Wide EE Savings Analysis		0	\$20,000	\$20,000
344	Santa Maria Valley Chamber of Commerce	PG&E	Agricultural Businesses	Provide workshops, marketing materials and outreach for Agricultural businesses.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$24,000	\$24,000

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345	Santa Maria Valley Chamber of Commerce	PG&E	Casmilla School and Business Upgrades and workshop for community members.	Partnership is providing direct-Install energy upgrades to Winfred Wollum School and providing a workshop for the residents of this low-income community, in collaboration with the County Of Santa Barbara and the County's 3rd District Supervisor.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$15,000	\$15,000
346	City of San Francisco - Department of the Environment	PG&E	Commercial Refrigeration Retirement	Conduct a study to (1) quantify the potential energy savings from early retirement of commercial reach-in coolers and freezers, and ice machines, and assess ice machine load shifting opportunities, and (2) develop ordinance language and provide baseline efficiency information for future efficiency programs based on the findings.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$403,000	\$403,000
347	County of Marin	PG&E	Comprehensive Community Outreach	MCEW will work with MCEP city representatives to support community outreach programs related to energy efficiency	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$30,000	\$30,000
348	County of Sonoma	PG&E	Comprehensive Small and Medium Business Outreach Campaigns	SCEW staff will develop and implement a targeted marketing and outreach campaign in collaboration with PG&E & other third party programs.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$45,000	\$45,000

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349	QuEST	PG&E	Contra Costa County Climate Leaders Program	The Generation Green Program, Contra Costa County Climate Leaders (4CL), will conduct marketing of EBEW and PG&E services through direct outreach to local government decision makers at networking meetings and conferences, Council meetings and other relevant forums. Program staff will coordinate workshops to facilitate peer-to-peer knowledge transfer and increase awareness of local and regional climate and energy issues.	5. EE Expertise	4.1.4. Community-Wide EE Savings Analysis		0	\$34,435	\$34,435
350	County of Sonoma	PG&E	Deep Retrofits for SMB Customers	Utilize energy consultants and the Project Scenario Module to assist SMB customers with deeper retrofits beyond TEAA's offerings.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$50,000	\$50,000
351	County of Marin	PG&E	Emerging Technology	MCEW staff will coordinate with emerging tech programs to assist them in reaching out to potential customers for testing and implementation	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$5,000	\$5,000
352	Great Valley Center	PG&E	Energy Efficiency & Economic Development Summit	GVC hosted a summit on the link between economic development and energy efficiency strategy adoption.	5. EE Expertise	4.1.4. Community-Wide EE Savings Analysis		0	\$5,828.27	\$5,828

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353	Great Valley Center	PG&E	GHG Emissions Inventory Assistance	GVC will assist fourteen local governments in developing GHG inventory reports. During and following development, GVC staff will engage local government participants in utilizing planning resources, such as the SEEC Clear Path tool.	5. EE Expertise	4.1.4. Community-Wide EE Savings Analysis		1	\$114,656.26	\$114,656
354	Santa Maria Valley Chamber of Commerce	PG&E	Hard-To-Reach Businesses	Provide workshops, outreach and marketing materials for hard-to-reach businesses	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$24,000	\$24,000
355	County of Marin	PG&E	Local Government Networking & Collaboration	MCEW staff will collaborate with SEEC, Green Cities CA, LGSEC and MCEP to leverage existing knowledge and resources related to energy efficiency to support our small staff.	5. EE Expertise	5. EE Expertise		0	\$25,000	\$25,000
356	City of San Francisco - Department of the Environment	PG&E	Mini-RCx	Participation in Mini RCx Task Force and selection of 2-3 pilot buildings.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$49,940	\$49,940
357	County of Sonoma	PG&E	Mini-Retro Commissioning	Implement a program to allow for building analysis and fine-tuning of mechanical systems for building stock not meeting the current 100,000 square foot threshold.	5. EE Expertise	5. EE Expertise		0	\$80,000	\$80,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
358	City of San Jose	PG&E	Municipal Energy Assistance & Engineering	SVEW will provide engineering and front-end project management to municipalities, schools, nonprofits, and special districts for Customized Retrofit projects. This work will build on and link to municipal DI and benchmarking activities.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$14,625	\$14,625
359	Santa Maria Valley Chamber of Commerce	PG&E	Outreach to smaller community areas	Providing upgrade opportunities, Energy Efficiency information, and program assistance to smaller community areas. Sisquoc, Garey and Tanglewood are the next targeted areas.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$15,000	\$15,000
360	City of San Francisco - Department of the Environment	PG&E	Outreach/Education	Outreach/Education	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$64,000	\$64,000
361	City of Fresno and The Economic Development Corporation	PG&E	Residential and Commercial Energy Efficiency Program Consultation	Fresno Energy Watch will work with jurisdictions through-out the Central Valley and other regions of California to share best practice, information, and marketing strategies for effective energy efficiency program development and implementation	5. EE Expertise	4.1.4. Community-Wide EE Savings Analysis		0	\$25,000	\$25,000
362	City of San Jose	PG&E	Schools Energy Program	SVEW will provide targeted EE services to schools in 2013-14. We combine our existing technical resources (DI, customized retrofit	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$14,625	\$14,625

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				engineering, & benchmarking) with Prop 39 resources and a targeted outreach campaign.						
363	County of San Mateo	PG&E	Update the San Mateo County Energy Strategy	Write the draft in coordination with C/CAG's RMCP Committee.	5. EE Expertise	5. EE Expertise		0	TBD	\$0
364	County of Sonoma	PG&E	Water Energy Nexus	Implement water efficiency retrofits to capture both water and energy savings.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$20,000	\$20,000
365	County of Los Angeles	SCE	Develop and Administer Local Government Energy Efficiency Resources Plan	3A - Implementer will develop a coordination plan for all local government energy efficiency resource activities conducted by both the Implementer and Huntington Beach, and develop an energy efficiency resources plan for Participating Municipalities. Implementer will provide all materials developed under this task to CPM for review and comment.	5. EE Expertise	3.2.1. Local Gov't EAP/CAP		1	\$20,000	\$20,000
366	City of Santa Monica	SCE	Develop Community Energy Efficiency Project Management System (CEEPMS)	4.A. Community Energy Efficiency Project Management System: The Implementer will develop and implement an integrated online Community Energy Efficiency Project Management System (CEEPMS) which will use the data collection and communication capabilities of the City of Santa Monica's and the City of Brea's existing on-line permitting systems, as appropriate and applicable, for the respective City's reporting needs. The Implementer will ensure that the CEEPMS will	5. EE Expertise	4.1.3. Community-Wide Planning for EE		1	\$230,000	\$230,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				organize and automate existing energy efficiency permit information, which will be accessible to contractors, residents and business owners to help them make better-informed decisions regarding the implementation of energy efficiency Measures. The Implementer will ensure that the CEEPMS is designed to allow for the quantitative measurement of the energy efficiency activities of the community without extensive labor-hour analyses, and for easy data queries and sorting based on reporting needs. The Implementer will also ensure that the CEEPMS is designed to provide online permit applicants with information on potentially applicable energy efficiency programs, Incentives and Rebates. The Implementer will first develop a base model for the CEEPMS, and then integrate the CEEPMS in the City of Santa Monica's and the City of Brea's internal systems.						
367	City of Huntington Beach	SCE	Develop Energy Efficiency Project Implementation Guidebooks	2B - Develop EE Project Implementation Guidebooks: Implementer will develop EE project implementation guidebooks that can be used by all local governments in developing and implementing EE projects. These guidebooks will contain information that will guide local governments through the implementation process of EE projects, including, procedures and protocols, opportunity identification and assessment, project funding, technical analyses, measurement and verification, and	5. EE Expertise	5. EE Expertise		0	\$190,000	\$190,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
				management and reporting. (NOTE: Coordinates with County of Los Angeles Task 3)						
368	City of El Segundo	SCE	Develop Implementation Processes & Procedures to Embed EE into City Operations	The Implementer will build upon the tasks completed in Phase 1 of the SPS Program, where policies for retro-commissioning, green buildings, benchmarking, and greenhouse gas inventory were developed, a Utility Manager was developed and Portfolio Manager was initiated. This task will develop implementation processes and document working procedures for the policies and tools developed through Phase 1 of the SPS Program. This information will guide current and future staff, institutionalizing knowledge and building the needed capacity to deliver the City's long term EE goals.	5. EE Expertise	5. EE Expertise		0	\$44,500	\$44,500
369	City of Newport Beach	SCE	LEED training for City Staff and Officials	Develop a training and / or awareness program to increase energy efficiency expertise and application of the knowledge.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$37,500	\$37,500
370	County of Los Angeles	SCE	Prepare Draft and Final Local Government Energy Efficiency Resources	3B: Prepare Draft and Final Local Government Energy Efficiency Resources Sustainability Plan - Implementer will develop recommendations for an organizational structure that can provide energy efficiency	5. EE Expertise	3.2.1. Local Gov't EAP/CAP		1	\$50,000	\$50,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
			Sustainability Plan	services to Participating Municipalities beyond October 15, 2012.						
371	City of Santa Ana	SCE	Provide California Green Building Code Compliance and LEED Certification Training	3.A – Provide California Green Building Code and LEED Certification Training: Implementer will provide California Green Building Code and LEED Certification training to Implementer’s staff and members of legislative and advisory groups. Implementer will also purchase all materials for the Green Building Code and LEED certification training including building code related books.	5. EE Expertise	1.1.6. Educational Programs		1	\$281,310	\$281,310
372	City of Huntington Beach	SCE	Provide Energy Efficiency Services for Energy Efficiency Pilot Programs	2A - Provide Energy Efficiency Services for Energy Efficiency Test Projects: In coordination with the work being done by the County of Los Angeles, Implementer will provide program documents and energy efficiency assessments and/or audits to other local governments for energy efficiency pilot projects. The energy efficiency documents will cover all aspects of project implementation from defining project scope documents to project close-out documents. (NOTE: Coordinates with County of Los Angeles Task 3)	5. EE Expertise	5. EE Expertise		0	\$190,000	\$190,000
373	County of Los Angeles	SCE	Provide Energy Efficiency Services for Energy	3C: Provide Energy Efficiency Services for Energy Efficiency Pilot Projects - 1. Implementer will develop draft and final list of energy efficiency pilot projects and budgets.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$130,000	\$130,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
			Efficiency Pilot Projects	2. Implementer will provide program documents and energy efficiency assessments and / or audits to Participating Municipalities for energy efficiency pilot projects.						
374	City of Moreno Valley	SCE	Share Lessons Learned with Other Communities in the SCE's Service Territory	7.A Implementer will share strategies, initiatives and Program successes with other cities located within SCE's service territory to ensure that lessons learned during program development and implementation deliver maximum benefit.	5. EE Expertise	5. EE Expertise		0	\$33,411	\$33,411
375	City of Costa Mesa	SCG	5 - Local Government energy efficiency expertise becomes widespread and typical.		5. EE Expertise	5. EE Expertise		0	\$12,000	\$12,000
376	Santa Maria Valley Chamber of Commerce	SCG	Agricultural Businesses	Provide workshops, marketing materials and outreach for Agricultural businesses.	5. EE Expertise	5. EE Expertise		0	\$24,000	\$24,000
377	Santa Maria Valley	SCG	Casmaila School and Business	Partnership is providing direct-Install energy upgrades to Winfred Wollum School and providing a workshop for the residents of this	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$15,000	\$15,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
	Chamber of Commerce		Upgrades and workshop for community members.	low-income community, in collaboration with the County Of Santa Barbara and the County's 3rd District Supervisor.						
378	Santa Maria Valley Chamber of Commerce	SCG	Hard-To-Reach Businesses	Provide workshops, outreach and marketing materials for hard-to-reach businesses	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$24,000	\$24,000
379	Santa Maria Valley Chamber of Commerce	SCG	Outreach to smaller community areas	Providing upgrade opportunities, Energy Efficiency information, and program assistance to smaller community areas. Sisquoc, Garey and Tanglewood are the next targeted areas.	5. EE Expertise	OUTSIDE OF ANY SPM		2	\$15,000	\$15,000
380	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Address energy and green building codes and standards in SANDAG infrastructure planning and projects.	5. EE Expertise	5. EE Expertise		0		\$0
381	San Diego Association of Governments	SDG&E	SANDAG Energy Practices	Address energy and green building codes and standards in SANDAG infrastructure planning and projects.	5. EE Expertise	5. EE Expertise		0		\$0
382	City of Chula Vista	SDG&E	South Bay Energy Action Collaborative (SoBEAC)	Provide peer-to-peer support for South Bay cities to help facilitate municipal and community-wide energy efficiency retrofits.	5. EE Expertise	5. EE Expertise		0	Part of \$1,527,592 budget	\$0

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
383	City of La Mesa	SDG&E	Develop a Climate Action Plan	These activities include an update of the City's GHG inventory, setting GHG reduction targets, public engagement activities, and drafting a CAP to be adopted by the La Mesa City Council by the end of 2014.	Unclassified				\$61,500	\$61,500
384	City of Del Mar	SDG&E	Develop a Climate Action Plan and support residential energy retrofits	These tasks to be addressed are: 1) an update of the greenhouse gas inventory; 2) identify potential energy related CAP mitigation measures; 3) develop energy related components of a climate action plan and a correlated draft implementation plan; and 4) implementation of targeted marketing to increase local participation in SDG&E programs that facilitate residential energy efficiency upgrades.	Unclassified				\$30,000	\$30,000
385	City of Santee	SDG&E	Develop an Energy Action Plan	This EAP will assess current energy use; identify opportunities for long term energy efficiency in local government operations and in the community; and provide a framework for achieving energy efficiency. Additionally, the EAP will later be incorporated into a Climate Action Plan for the City.	Unclassified				\$71,500	\$71,500
386	City of Carlsbad	SDG&E	Energy Roadmap/Climate Action Plan	Evaluation and assessment of current policies and measures in place to take action on the city's Energy Roadmap, Climate Action Plan, and other energy efficiency actions.	Unclassified				\$34,000	\$34,000

Strategic Plan Project Descriptions, Goals, and Budgets

N	Implementing Organization(s)	IOU	Project Name	Project Description	Original Strategic Plan Menu (SPM) Category	Updated SPM Category (Set by Evaluation Consultant)	Changed Sub-goal when item has an X	Changed Goal (0=No, 1=Yes, 2=Outside of SPM)	Original Budget in Semiannual File	Updated Budget for use in Evaluation
387	City of Lemon Grove	SDG&E	GHG Emissions Inventory	Support will allow Lemon Grove to assess baseline GHG emissions- which Lemon Grove has not previously tracked. The GHG inventory, combined with the Energy Roadmap, will be the first steps for the City to address climate action planning.	Unclassified				\$27,300	\$27,300
388	City of National City	SDG&E	Implement Climate Action Plan	First, the City will develop a framework for PACE and adopt one or more PACE programs. Second, the City will expand upon their Green Business Program. This expanded effort will include additional staff support, engaging/capacitating of small/medium businesses on tools to reduce energy use and increase program membership.	Unclassified				\$113,670	\$113,670
389	City of Encinitas	SDG&E	Update Climate Action Plan	Update the CAP through a reinventory of baseline GHG emissions, evaluation of current CAP measures and production of ensuing recommendations for the CAP. Secondly, the City will implement targeted marketing efforts to increase and facilitate residential energy efficiency upgrades.	Unclassified				\$32,000	\$32,000

Appendix I. Bibliography of Materials Reviewed

Table 5 describes documents received to date that were reviewed to inform this study.

Table 5. Bibliography of Program Materials Received to Date

Item	Use
September 2014 Bi-Annual Strategic Plan Reports (PG&E, SDG&E, SCG, and SCE)	Determine population of Strategic Plan Projects for PG&E, SCG, SDG&E, and SCE; information on activities completed; and mapping to strategic plan goals
March 2014 Bi-Annual Strategic Plan Reports (PG&E, SDG&E, SCG)	Determine population of Strategic Plan Projects for PG&E, SCG, SDG&E; information on activities completed; and mapping to strategic plan goals
September 2013 Bi-Annual Strategic Plan Reports (PG&E, SDG&E, SCG)	Determine population of Strategic Plan Projects for PG&E, SCG, SDG&E; information on activities completed; and mapping to strategic plan goals
Advice 1927-E, including SCE LGP/LG SP projects proposals	Determine population of Strategic Plan Projects for SCE; information on activities completed; and mapping to strategic plan goals
Advice 3023-E, including amendments to specific SCE LGPs' SP projects	Background information on SCE Strategic Plan Projects
SDG&E Emerging Cities Program Summary	Additional SDG&E Strategic Plan Projects for study population; information on activities
"2010-2013 Local Government Partnership Strategic Plan Initiatives" (November 2013 Joint-IOU Presentation)	Background information on PG&E, SDG&E, SCE, and SCG's 2010-12 and 2013-2014 Strategic Plan support activities
2013-14 LGP PIPs	Background information on 2012 and 2013 LGP activities
2012 and 2013 Annual Narratives for all four IOUs	Background information on 2012 and 2013 LGP activities
CA Energy Efficiency Strategic Plan	Background information on Strategic Plan goals pertaining to local governments
CPUC Government Partnership Energy Efficiency Programs Fact Sheet	List of LGP/LIPs and compliance budgets; background information on 2013-14 LGP/LIP activities
EESTATS Monthly Reports (latest received is May 2014)	Current budgets, expenditures, savings, and other information on progress-to-date against metrics
CPUC Decision 09-09-047	Regulatory context on the purpose of and requirements for Strategic Plan Projects
CPUC Decision 12-11-015	Regulatory context on 2013-14 cycle LGP activities
Southern California Edison Energy Leader Partnership (PPT August 2011)	Additional information on SCE's LGP model
2004-2005 Energy Efficiency Partnership Impact Evaluation Study (CALMAC Study ID SCE0226.01)	Review of past LGP evaluation efforts

Appendix J. Excerpts from Past CPUC Decisions Relevant to LGPs

This appendix includes relevant excerpts from two relevant CPUC decisions.

Table 6. Excerpts from D.09-09-47 Relevant to LGPs

D.09-09-047: 9/24/2009		Decision Approving 2010-2012 EE Portfolios and Budgets	
Page	Excerpt Area	Information	Relevant Data to LGPs
p.384	OP39	<ul style="list-style-type: none"> ▪ The proposed energy efficiency Local Government Partnership programs of Pacific Gas and Electric Company, Southern California Edison Company, San Diego Gas & Electric Company, and Southern California Gas Company are approved, subject to the following modifications: ▪ [IOUs] shall benchmark all government buildings and facilities impacted by a utility program in a substantial way; ▪ [IOUs] shall work cooperatively with local government partners to provide usage information on local government facilities and building sectors and to facilitate the transfer of usage data for private buildings, as authorized by written paper or electronic customer consent; ▪ [IOUs] shall provide one statewide list of Strategic Plan strategies from which local governments can choose, and shall measure and track partners' progress on strategy milestones; ▪ [IOUs] shall submit criteria for assessing reasonable scopes of work and funding endpoints for all three categories of LGP work; ▪ Pacific Gas and Electric Company shall submit an advice letter demonstrating compliance of its proposed Innovator Pilot and the Green Communities program to pilot project criteria outlined in Section 4.3 of this decision; ▪ [IOUs] shall fund a non-utility position for a statewide local government energy efficiency best practices coordinator at \$200,000/year. They shall work with this coordinator to convene an annual local government best practices forum; ▪ [IOUs] shall assess and report to Energy Division on best practices and the cost-effectiveness of local government direct install and utility core program marketing programs, and shall modify or eliminate such programs in early 2010, as warranted 	Select modifications for approved LGP programs

Excerpts from Past CPUC Decisions Relevant to LGPs

D.09-09-047: 9/24/2009		Decision Approving 2010-2012 EE Portfolios and Budgets	
Page	Excerpt Area	Information	Relevant Data to LGPs
	OP19	The following energy efficiency pilot programs of Pacific Gas and Electric Company, Southern California Edison Company, San Diego Gas & Electric Company, and Southern California Gas Company are approved, subject to the requirements listed in Ordering Paragraph 20: PG&E ZNE Pilot Program, PG&E Innovator Pilots, PG&E Green Communities program, SCE Sustainable Communities program, SDG&E and SCG Sustainable Communities programs, SCE Sustainable portfolios program, SDG&E Micro-Grid Pilot Program and WE&T Pilot programs (Building Commissioning Workshop Series, Residential HVAC Seminars, Comprehensive Evaluation of Food Svc. Center, Green Pathways, Green Training Collaborative). In addition, for Southern California Edison Company, a pilot program for Local Government Strategic Plan programs is approved with a budget of \$32 million.	New pilots for 2010-2012
p.362	COL72	Utility and local government partner work on Strategic Plan strategies can be tracked across program cycles until it is complete. When a local government accomplishes most of the strategies in the Strategic Plan, the utility administrator should consider whether that partnership should end.	Consider ending LGP when SP strategies achieved

Source: <http://www.cpuc.ca.gov/NR/rdonlyres/A08D84B0-ECE4-463E-85F5-8C9E289340A7/0/D0909047.pdf>

Table 7. Excerpts from D.12-11-015 Relevant to LGPs

D. 12-11-015: 11/8/2012		DECISION APPROVING 2013-2014 ENERGY EFFICIENCY PROGRAMS AND BUDGETS	
Page	Excerpt Area	Information	Relevant Data to LGPs
p.126	COL71	It is reasonable to expand local government partnership budgets, as long as it is not at the expense of budgets for RENs.	Expanded LGPs budgets should not come at expense of RENs budgets
p.115	FOF40	All of the utilities have proposed to expand LGP budgets modestly in 2013 and 2014. In D.12-05-015 the Commission linked LGP continuation and expansion to the ability to deliver deep energy savings.	LGP budgets slightly larger in 2013-2014 than in 2010-2012

Excerpts from Past CPUC Decisions Relevant to LGPs

D. 12-11-015: 11/8/2012		DECISION APPROVING 2013-2014 ENERGY EFFICIENCY PROGRAMS AND BUDGETS	
Page	Excerpt Area	Information	Relevant Data to LGPs
p.85	dicta	As noted, PG&E proposes to expand its LGP funding by about 10% to include more comprehensive customer outreach and energy efficiency solutions for residential and business customer needs. The partnership expansions fall into one of three categories: a new program element with an existing partner, a new partner within an existing partnership (such as a new local government within a regional partnership), and a new partnership in a region not previously served by an LGP. No party has opposed these expansions. We see no reason why all of these types of expansions should not be approved.	Change in PG&E LGPs from 2010-12 period

Source: <http://docs.cpuc.ca.gov/PublishedDocs/Published/G000/M034/K299/34299795.PDF>

Appendix K. IOU Staff Interview Guide

Local Government Programs Value and Effectiveness Study IOU Staff In-Depth Interview Guide January 2015 FINAL

The Consultant Team will conduct depth interviews with 10 Investor-Owned Utility (IOU) program staff who manage Local Government Partnerships (LGPs). The purpose of these interviews will be to:

- 1) *Gain the IOUs' perspective on how LGP programs and Strategic Plan Projects are performing and why*
- 2) *Understand how the IOUs administer the LGP programs and establish input, approach and funding decisions, if any, related to Strategic Plan Projects*
- 3) *Obtain input and feedback on success criteria as well as barriers for successful completion of SP Projects*
- 4) *Address additional research questions to inform CPUC policy*

The information collected through these interviews will also inform the design of the internet survey that the Consultant Team will field to all LGPs and LGs.

Introduction

While we recognize that the LGPs you administer engage in multiple activities, for purposes of the LGP Value and Effectiveness Study we want to focus on two main topics: 1) the LGP relationship with [IOU], and 2) LGP activities surrounding non-resource Strategic Plan Projects only.

1. IOU Administration

We would like to start this discussion by obtaining an overview of your administration of the LGPs.

- 1.1. What are the key roles [IOU] plays as an administrator of the LGPs?
- 1.2. Does [IOU] have a dedicated resource for non-resource projects available to the LGPs?
- 1.3. What activities related to non-resource Strategic Plan Projects, if any, does [IOU] encourage within the LGPs?
- 1.4. What activities, if any, does [IOU] discourage?
- 1.5. How do you and the LGPs coordinate and communicate? How frequently?
- 1.6. Do you find that capacity building by [IOU] is needed? If so, in what form?
- 1.7. What challenges, if any, have you encountered while working with the LGPs? Have you been able to overcome these challenges and, if so, how?

2. Strategic Plan Project Funding

Our data shows that across the IOUs, there are 222 projects that receive extra funding to perform activities in support of Strategic Plan goals. These projects are within LGPs as well as within local governments that are not a contractual LGP and are all non-resource projects.

- 2.1. Are any of these Strategic Plan Projects funded out of the following programs (see table below)? If none of these apply, what is the funding source used?

Program ID	Program Name	2013-2014 Program Budget
PGE2110051	Local Government Energy Action Resources (LGEAR)	\$10,854,360
PGE2110052	Strategic Energy Resources	\$5,420,929
SCE-13-L-002Rollup	Energy Leader Partnership Program	\$1,246,707
SCE-13-L-002I	Energy Leader Partnership Strategic Support	\$957,085
SCE-13-L-002U	Local Government Strategic Planning Pilot Program	\$7,528,395
SCG3751	LGP-SEEC Partnership	\$295,394
SCG3755	LGP-Local Government Energy Efficiency Pilots	\$430,000
SCG3773	LGP-New Partnership Programs	\$596,871
SCG3774	LGP-LG Regional Resource Placeholder	\$644,867
SDGE3277	LGP- SEEC Partnership	\$345,038
SDGE3278	LGP- Emerging Cities Partnership	\$759,213

- 2.2. [ASK IF 2.1 = YES] What is the relative percentage of funds for SP projects disbursed through LGPs compared to funds disbursed directly to local governments?

3. Strategic Plan Projects Selection Process

We would like to discuss [IOU's] role in selecting, funding and supporting Strategic Plan Projects.

- 3.1. What role does [IOU] have in proposing and/or developing Strategic Plan Projects?
- 3.2. How does [IOU] choose who is awarded funds? [Probe for competitive solicitation with guidelines and timelines for submission, review, and award or informal]
- 3.3. What specific criteria does [IOU] use to evaluate proposed Strategic Plan Projects?
- 3.4. When considering whether to fund a Strategic Plan Project, how do the California Energy Efficiency Strategic Plan goals come into play [SEE APPENDIX A FOR LIST OF GOALS]?
- 3.5. Does this process vary by LGP? If so, how?
- 3.6. Does this process vary if the funds go directly to support local government projects (outside a partnership)? If so, how?
- 3.7. How do you communicate this funding process to the LGPs and local governments?
- 3.8. Does [IOU] fund projects when a LGP/LG proposes a Strategic Plan Project that is not included in the Strategic Plan Menu?
 - 3.8.1. [ASK IF 3.8 = yes] What types of projects does your IOU allow?
- 3.9. Does [IOU] deny funding for proposed Strategic Plan Projects?
 - 3.9.1. If so, how much is due to limited funding? Not well developed projects? Not aligned with Strategic Plan goals? Do the LGPs resubmit project plans with revised scopes?
- 3.10. What metrics does [IOU] use to monitor the performance of the Strategic Plan Projects?
- 3.11. What time period do the metrics cover?

- 3.12. How does the LGP or local government communicate performance towards these metrics?
- 3.13. What happens if the LGP or local government does not meet these metrics?
- 3.14. In your opinion, what factors does the LGP or local government need to implement Strategic Plan Projects successfully?
 - 3.14.1. Do they differ by project type? If so, how?
 - 3.14.2. Do you use these success factors in your funding decision?
 - 3.14.3. Given your knowledge of working closely with the LGPs, can you identify which LGPs are more likely to complete their projects successfully?
- 3.15. What barriers do LGPs generally face to implement their Strategic Plan Projects?
- 3.16. Many LGPs noted that receiving data from [IOU] is a critical element for many of the Strategic Plan Menu initiatives. They also noted that they often face lengthy delays in receiving this data. Do you agree with their assessment? What can [IOU] do to shorten this process?
- 3.17. Do LGPs have access to resources other than the LGP group within [IOU] when needed? (e.g., segment experts such as agricultural or restaurants, or area of expertise such as ZNE)?
 - 3.17.1. Does [IOU] facilitate these linkages? If so, how?

4. *Strategic Plan Projects – contracts, funds disbursement and project administration*

- 4.1. How long on average does it take between notice of award of funds, and the LGPs ability to start using the earmarked available funds?
- 4.2. What can LGPs do, if anything, to move their projects forward as they wait for contract approval?
- 4.3. What changes or improvements could both the local government and IOU make to expedite IOU contracts?
- 4.4. What oversight does [IOU] provide to the LGPs once projects are funded?
 - 4.4.1. Does it differ if it is a LG managed project? If so, how?
- 4.5. What does [IOU] expect the LGP and LG to do to close out a project?

5. *IOU-LGP relationship*

- 5.1. From your perspective, are there ways to improve the IOU-LGP relationship to support local governments in fully reaching their energy efficiency potential?
- 5.2. How about ways to improve the IOU-CPUC relationship to better support LGPs and LG?
- 5.3. Are there other topics we should cover that we have not already addressed?

APPENDIX A: CA ENERGY EFFICIENCY STRATEGIC PLAN, LGP GOALS (CHAPTER 12)

Goal	Goal Results
1. Local governments lead the adoption and implementation of “reach” codes stronger than Title 24, on both a mandatory basis and a voluntary basis	At least 5% of California’s local governments (representing at least 5% of California’s total population) each year adopt “reach” codes. By 2020, the majority of local governments have adopted incentives or mandates to achieve above-code levels of energy efficiency (or DSM) in their communities, or have led statewide adoption of these higher codes.
2. Strong support from local governments for energy code compliance enforcement	The current rate of non-compliance with codes and standards is halved by 2012, halved again by 2016, and there is full compliance by 2020.
3. Local governments lead by example with their own facilities and energy usage practices	The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.
4. Local governments lead their communities with innovative programs for energy efficiency, sustainability, and climate change	By 2015, 50% of local governments have adopted energy efficiency/sustainability/climate change action plans for their communities, and 100% by 2020, with implementation and tracking of achievements.
5. Local government energy efficiency expertise becomes widespread and typical	By 2020, 100% of local governments have in-house capabilities devoted to achieving all cost-effective energy efficiency in their facilities and stimulating the same throughout the communities.

Source: California Energy Efficiency Strategic Plan January 2011 Update, page 8

Appendix L. LGP Staff Interview Guide

**Local Government Programs Value and Effectiveness Study
LGP Staff In-Depth Interview Guide
November 2014
FINAL**

The Evaluation Team will conduct depth interviews with staff at 10 Local Government Partnerships (LGPs). The purpose of these interviews will be to obtain input for effectiveness of IOU administration as well as success criteria and barriers for Strategic Plan Projects.

The information collected through these interviews will inform the design of the internet survey that the Consultant Team will field to all LGPs and LGs.

In collaboration with the CPUC, the Team has selected ten LGPs for this effort to be representative of geography, complexity, budget and progress towards completion of Strategic Plan Projects. The Consultant Team will conduct these interviews in-person (at one location in Northern California on December 2nd, 2014 and one location in Southern California on December 8, 2014).

Introduction

We recognize that your LGP engages in multiple activities. For the purpose of the LGP Value and Effectiveness Study we will focus on two subjects: 1) the LGP relationship with [IOU], and 2) those activities by your LGP to carry out and advance Strategic Plan Projects.

1. IOU Administration Background on General Administration Style

We would like to start this discussion by receiving an overview of your LGP's relationship with [IOU].

- 1.1 What are the key roles [IOU] plays as an administrator of your LGP?
- 1.2 How does your LGP and [IOU] coordinate or communicate? How frequently?
- 1.3 Has [IOU] established specific metrics, goals or targets for Strategic Plan projects that your LGP has to meet?
 - a. If so, what are they?
 - b. What time period do they cover?
 - c. How does your partnership communicate performance towards these metrics for its various member local governments?
 - d. What happens if these metrics are not met?
- 1.4 What activities related to Strategic Plan projects, if any, does [IOU] encourage within your LGP?
- 1.5 What activities, if any, does [IOU] discourage?
- 1.6 What support does [IOU] provide for SP Projects?
- 1.7 Have there been challenges you have encountered in working with [IOU]? If so, please describe.
- 1.8 **[If the LGP is a partnership with more than one IOU serving as administrator]** Are there challenges in working with multiple IOUs? Are there advantages?

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1.9 From your perspective, what can the IOUs do differently to support your local governments in fully reaching their energy efficiency potential?

2 Strategic Plan Projects – project tracking, performance metrics, and success criteria

2.1 Our records also show that you have completed [quantity, if known] Strategic Plan projects. Can you describe the status of one or two of your favorites? For those that have been implemented, what is their progress status?

2.2 How does your LPG establish goals and metrics for Strategic Plan Projects?

2.3 What metrics does your LGP use to measure Strategic Plan Project success?

2.4 How and why have you selected these metrics?

2.5 Do you rely on the California Energy Efficiency Strategic Plan goals when establishing the Strategic Plan Project goals? [SEE APPENDIX B FOR REFERENCE IF NEEDED]. If so, can you provide an example or two?

2.6 How often do you measure performance against established metrics?

2.7 What do you do if a Strategic Plan project is not performing as planned?

2.8 What are typical changes that occur with SP projects that change them from what was envisioned in the original project's scope of work?

- a. What is the typical timing of such changes?
- b. Are these changes politically or budget based? Please elaborate
- c. How are changes documented and shared with [IOU], if at all?

2.9 What factors would you say lead to successful implementation of the Strategic Plan Projects?

2.10 What factors hinder your LGP's ability to adequately support SP Projects?

2.11 Are there projects you originally planned to implement but did not?

2.12 If so, why?

3 Strategic Plan Projects – competitive process and solicitations

Turning now specifically to your Strategic Plan efforts, we would like to learn more about how you prepare for Strategic Plan award opportunities and your understanding of how the LGP Strategic Plan proposals are ranked and awarded.

3.1 How do you typically hear about opportunities for your partnership or its member local governments to apply and/or receive funding for Strategic Plan projects?

3.2 Would you say that [IOU] does a good job of getting the word out, setting expectations, and providing support so that your LGP and member LGs are able to seize Strategic Plan funding opportunities?

3.3 Do you feel that your LGP and member LGs are well positioned to apply for and understand which project proposals are appropriate and good candidates for Strategic Plan funding? If not, why not?

3.4 Would you say that your IOU's model for Strategic Plan awards is?

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- a. A process characterized by competitive solicitation with clear guidelines and timelines for submission, review, and award?
- b. A process that is informal and conducted via rapport between the LGP and the IOU on an as-needed basis; or
- c. A combination of both? Please clarify if we did not accurately cover the nature of your IOU's treatment of Strategic Plan awards

3.5 As the partnership implementer, would you say that you have a solid understanding of how your IOU evaluates, ranks, and awards its Strategic Plan funding to its LG partners?

3.6 To the best of your knowledge, would you say that your impression of how your IOU evaluates, ranks, and awards its Strategic Plan funding to its LG partners is that the IOU decision making process is one built upon impartiality and standard scoring criteria?

3.7 Conversely, do you as the partnership implementer have concerns that the IOU methodology for awarding its Strategic Plan funding to its LG partners is not transparent, impartial, or fair? Please elaborate.

3.8 As the partnership implementer, what suggestions would you have for improving the process and criteria your IOU uses to evaluate, rank, and award its Strategic Plan funding to its LG partners?

3.9 **[If the LGP is a partnership with more than one IOU serving as administrator]** Can you share insights into differences and your preferences on the way your various IOU administrators conduct their Strategic Plan programs?

4 Strategic Plan Projects – scoping, preparation, and competitive process and solicitations

4.1 As the partnership implementer, which of the following services are provided to your member LGs?

- a. Getting the word out about funding opportunities
- b. Encouraging them to apply
- c. Setting expectations and holding them accountable for partnership- or region-wide advancement of capacity building such as benchmarking or EAPs; and/or
- d. Coaching them to make their Strategic Plan proposals and applications more competitive?

4.2 Please describe how you as partnership implementer and your member LGs decide the time is ripe to pursue a Strategic Plan project and approach the IOU with a proposal.

4.3 Do the IOUs ever approach you or your member LGs with a Strategic Plan project idea?

4.4 As the partnership implementer, do you actively assist your member LGs in preparing their application scopes of work?

4.5 As the partnership implementer, do you sometimes feel that one of your member LGs is competing against another for Strategic Plan funding? If so, does this present any difficulty for you as the partnership implementer?

5 Strategic Plan Projects – contracts, funds disbursement, project completion and close out

5.1 Upon your IOU informing that you have successfully secured a dollar amount for a given Strategic Plan proposal, how much time typically transpires until your member LG has entered into contract with the IOU?

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- 5.2 Would you say that this amount of time is acceptable and expected?
- 5.3 In the event of contract delays, does the member LG typically share some responsibility for contract delays due to the need for LG legal review or decision maker vote?
- 5.4 Using the assumption that a member LG cannot proceed on a Strategic Plan project without an IOU contract in place, is the LG – while waiting on a contract approval – typically able to make progress on steps related to procurement or consultant hiring?
- 5.5 Do you as partnership implementer provide regional bundled procurement services to your member LGs for Strategic Plan projects?
- 5.6 Is there a need or benefit to increased bundled procurement services to support Strategic Plan projects, in your view?
- 5.7 Does it appear that other entities – including IOUs or RENS– are sufficiently making available pre-negotiated prices and bundled procurement for Strategic Plan projects?
- 5.8 Is this “competitiveness” welcome or is it creating confusion with too many cooks in the kitchen?
- 5.9 What reforms or improvements could be made at both the LG and IOU levels to expedite IOU contracts?
- 5.10 Does your IOU typically release payment reimbursement funds incrementally or in one lump sum?
- 5.11 Does your IOU typically release payment reimbursement funds in a reasonably timely manner?
- 5.12 Does your IOU typically release payment reimbursement funds subject to demonstration of certain work progress or performance metrics?
- 5.13 Do you have any final insight you would like to share on your IOU’s contracting, payment, and technical support of LG Strategic Plan projects?
- 6 Are there other topics we should cover that we have not already addressed?

APPENDIX A: CA ENERGY EFFICIENCY STRATEGIC PLAN, LGP GOALS (CHAPTER 12)

Goal	Goal Results
1. Local governments lead the adoption and implementation of “reach” codes stronger than Title 24, on both a mandatory basis and a voluntary basis	At least 5% of California’s local governments (representing at least 5% of California’s total population) each year adopt “reach” codes. By 2020, the majority of local governments have adopted incentives or mandates to achieve above-code levels of energy efficiency (or DSM) in their communities, or have led statewide adoption of these higher codes.
2. Strong support from local governments for energy code compliance enforcement	The current rate of non-compliance with codes and standards is halved by 2012, halved again by 2016, and there is full compliance by 2020.
3. Local governments lead by example with their own facilities and energy usage practices	The energy usage footprint of local government buildings is 20% below 2003 levels by 2015, and 20% below 1990 levels by 2020.
4. Local governments lead their communities with innovative programs for energy efficiency, sustainability, and climate change	By 2015, 50% of local governments have adopted energy efficiency/ sustainability/climate change action plans for their communities, and 100% by 2020, with implementation and tracking of achievements.
5. Local government energy efficiency expertise becomes widespread and typical	By 2020, 100% of local governments have in-house capabilities devoted to achieving all cost-effective energy efficiency in their facilities and stimulating the same throughout the communities.

Source: California Energy Efficiency Strategic Plan January 2011 Update, page 86.

APPENDIX B: SUCCESS CRITERIA AND BARRIERS

	Does LGP Have It?	Barriers	Does LGP Have It?
Budget		Insufficient Budget	
Dedicated Staff		Lack of Dedicated Staff	
Project “Champion”		Lack of Project “Champion”	
IOU Oversight		IOU Oversight	
LG Support/Coordination		LG Lack of Support/Coordination	
Clear goals/objectives		Unclear goals/objectives	
Measurable goals/objectives		Not measurable goals/objectives	
Implementer (initiative, knowledge, reach, etc.)		Implementer (choice, resources, knowledge, reach)	
Political support (green ethos, pro-SP)		Lack of political support (green ethos, pro-SP)	
Geography/population served		Geography/population served	
Number /type of LGs represented		Number /type of LGs represented	
Diversity/Cohesiveness of local government characteristics/interests		Diversity/Cohesiveness of LG characteristics/interests	
Clear timeline		Funding process (payment schedule, contracting requirements, etc.)	
LGP staff knowledge of energy efficiency		LGP staff lack of knowledge of energy efficiency	

Appendix M. LGP Survey Data Collection Instrument

Local Government Partnerships Value & Effectiveness Study Internet Survey of Local Governments Partnership Implementers, Member (Partner) Governments, and Local Governments with Strategic Plan Projects

April 15, 2015

FINAL

The Consultant Team will field an internet survey to statewide Local Government Partnership (LGP) implementers, member governments, and local governments with Strategic Plan (SP) projects. The survey questions correspond to the type of agency or organization completing the survey. We define the organizations as follows:

- 1) **LGP implementers:** Local governments or third-party organizations that hold the contract with the IOU for LGP administration; this can be a single city/county, other type of association/council of governments/JPA, or a private company
- 2) **Member (partner) governments:** Local governments that are linked to an LGP
- 3) **Local governments (LGs):** Local governments not linked to an LGP but conduct Strategic Plan projects.

The goals of this survey are to:

- 1) Collect information on the LGPs/LGs EE experiences and interactions with IOUs
- 2) Determine the current status of Strategic Plan projects
- 3) Collect information on the barriers/challenges to subsequent implementation activities that may be needed after Strategic Plan projects have been conducted

Some agencies or organizations have Strategic Plan projects, while others do not. Questions to agencies or organizations without Strategic Plan projects will be limited to the effectiveness of the relationship with the IOU and to exploring reasons why the local government chose not to conduct a Strategic Plan project. For agencies or organizations that have Strategic Plan projects, we will ask questions about completion rates and success factors.

Table 8 presents the counts of all agencies or organizations in the population that will receive an invitation to complete this survey and the subset of these agencies or organizations that conduct Strategic Plan projects. As is typical in survey fielding, we do not expect a 100 percent completion rate. We will seek to maximize the completion rate by not only asking the LGPs to follow up and remind member governments to complete the survey but also by sending reminders to those that have not completed the survey within the fielding period.

Table 8. LGP Survey Sample and Targets – All Agencies or Organizations

Local Government Type	Number in Population	Number with Strategic Plan projects	Fielding Approach
LGP Implementers*	60	49	Census
Member governments**	264	216	
Local governments	7	7	
Total	331	272	

*There are 72 LGPs in the population. However, the implementer counts differ here for two reasons. First, for purposes of the survey, LGPs administered by multiple IOUs are consolidated into one data point. Second, some LGPs have multiple implementers.
 **The Bi-Annual Strategic Plan Menu Updates for PG&E and SCG do not specifically state which member governments are involved with Strategic Plan projects. In these cases, we assume all members in the LGP may potentially have Strategic Plan projects involvement.

Flags

- TYPE: Implementer, Local Government, Member Government
- SP: Flag denoting if an organization has Strategic Plan projects; 1=has Strategic Plan projects, 0=does not have Strategic Plan projects
- P1 – 3: Flag for each Strategic Plan project; 1=has Strategic Plan projects, 0=does not have Strategic Plan projects
- REN: SoCalREN or BayREN
- [MULTI] Indicates whether multiple IOUs administer the LGP; 1=yes, 2=no

[SCE_FUND] Indicates whether Member Government receives Strategic Plan project funding separately from SCE; 1=yes, 0=no

READ-INS

- <IOU>: Investor Owned Utility
- <LGPNAME>: LGP Name (e.g., East Bay Energy Watch)
- <ORGNAME>: Name of Local or Member Government
- <P1_NAME>: Strategic Plan project name 1 (same for 2 and 3)
- <P1_DESC>: Strategic Plan project description 1 (same for 2 and 3)
- <IOU1>: Names of IOUs that administer LGP (same for 2 and 3)

EMAIL INVITATION

California Public Utilities Commission- Energy Division
Local Government Partnerships Value & Effectiveness Study



Dear [NAME],

Opinion Dynamics, on behalf of the California Public Utilities Commission, is conducting a survey of local governments, public agencies, and other organizations linked to Local Government Partnerships (LGPs). This survey is also intended for local governments that are not linked to an LGP but which conduct Strategic Plan projects/pilots with ratepayer funding administered by California's Investor Owned Utilities (IOUs).

Strategic Plan projects or pilots help support the goals and objectives outlined in the local government chapter of the California Energy Efficiency Strategic Plan. Local governments and LGPs that conduct Strategic Plan projects report their progress semi-annually to the IOUs and the CPUC.

We invite you to take the survey. We are an independent third-party research company retained by the State of California to ensure responsible spending of public monies on energy efficiency programs. Your responses will be kept anonymous and your identity will not be revealed. This survey contains questions about your agency or organization's participation in LGPs and your experiences conducting Strategic Plan projects, as applicable. You are the only person in your organization to receive this survey, so it is very important that we hear from you. To complete the survey, please visit the link below. If you have only a short amount of time right now, you may complete part of the survey and come back to it where you left off when you have more time.

[SURVEY LINK]

If you are not the appropriate contact for this survey, please reply to this e-mail with the appropriate person's name, e-mail address, and/or phone number.

If you have technical issues accessing or completing the survey, please contact Opinion Dynamics at alanelliott1@opiniondynamics.com.

Thank you in advance for your help. We look forward to receiving your responses.

Best regards,
Alan Elliott
Senior Analyst
Opinion Dynamics

If you have questions regarding the purposes of this survey, please contact Jeremy Battis at jeremy<dot>battis@cpuc<dot>ca<dot>gov.

[ASK IF TYPE= IMPLEMENTER ELSE MOVE TO MEMBER GOVERNMENT SECTION]

IMPLEMENTER SECTION
IMPLEMENTER - SCREENER

[ASK IF SP=1, ELSE ASK IM1]

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- IS1. According to our records, [LGPNAME] and its member governments conducted Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct? (Strategic Plan projects/pilots support achieving California's Energy Efficiency Strategic Plan goals for local governments. Examples are Climate Action Plans, Greenhouse Gas Inventories, and other such projects.)
01. Yes
 02. No

IMPLEMENTER - HISTORY AND CHARACTERISTICS

- IM1. How many local governments are members of [LGPNAME]? [NUMERIC OPEN END, 9998=Don't know]

[ASK IF IS1=01, ELSE SKIP TO IOU ADMINISTRATION/CAPACITY BUILDING SECTION]

- IM3. Do all, some, or none of your member governments conduct Strategic Plan projects? (*Strategic Plan projects/pilots support achieving California's Energy Efficiency Strategic Plan goals for local governments.*)
01. All member governments conduct one or more Strategic Plan projects
 02. Only some member governments conduct Strategic Plan projects
 03. None. The member governments do not conduct Strategic Plan project.

[ASK IF IM3=2]

- IM4. How many of your member governments conduct Strategic Plan projects? [NUMERIC OPEN END, 9998=Don't know]

[ASK IF IM3=2, 3]

- IM5. Please briefly explain why member governments may not be interested in (or may be unable to) conduct Strategic Plan projects. [OPEN END, 9996="Nothing to add", 9998=Don't know]
- IM6. How many staff at [ORGNAME] spends any portion of their time working on Strategic Plan projects? [OPEN END, 9998=Don't know]

[SKIP IF IM6=9998]

- IM7. When you add up the time of all the staff at [ORGNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to? (*For example, if 2 staff members spend 25% of their time on Strategic Plan projects and another 2 spend 50% of their time, this would be equal to 1.5 FTE (2*25%+2*50%).*) [OPEN END, 9998=Don't know]

IMPLEMENTER - IOU ADMINISTRATION/CAPACITY BUILDING

"We would like to explore your relationship with [IOU] when it comes to activities related to [LGPNAME]."

PROGRAMMING NOTE FOR CO1: IF [MULTI=01] THEN PLEASE CREATE A MATRIX THAT ASKS THIS QUESTION FOR <IOU1>, <IOU2> AND <IOU3>.

- CO1a-c. For each of the following communication methods please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding LGP activities. (DROP-DOWN MENU: 01=Multiple times per week; 02=Once per week; 03=Multiple times per month; 04=Once per month; 05=Less than once per month; 06=During quarterly or bi-annual LGP meetings; 97=Never; 98=Don't know)
- a. Phone
 - b. E-mail
 - c. In-person

[ASK IF IS1=01]

CO2. Are there any particular types of activities specifically related to Strategic Plan projects that [IOU] encourages within [LGPNAME]? [OPEN END, 9997="None"]

[ASK IF IS1=01]

CO3. Are there any particular types of activities specifically related to Strategic Plan projects that [IOU] discourages [LGPNAME] from pursuing? [OPEN END, 9997="None"]

CO4. Aside from funding, what services, if any, does [IOU] provide to help [LGPNAME] [IF IS1>01 OR SP=0 "conduct LGP activities"; IF IS1=01 "conduct Strategic Plan project activities"]? Please select all that apply. [MULTIPLE RESPONSE]

01. Additional internal staff resources
02. Access to contracted resources (i.e., contractors)
03. Technical support for conducting projects
04. Technical support for procurement
05. Subject matter expertise
06. Internal staff training/skill-building
07. Marketing and outreach materials
08. Software or similar tools
09. Opportunities to share best practices with other local governments
00. Other, please specify [OPEN END]
96. None. [IOU] provides no additional services.

[ASK IF C04 <96]

CO5. How important are these additional services to [LGPNAME]'s ability to [IF IS1>01 OR SP=0 "conduct LGP activities"; IF IS1=01 "conduct Strategic Plan Project activities"]? [0-10; 0 is "not at all important" and 10 is "extremely important"]

CO6. Please briefly explain why you provided the rating you did. [OPEN END, 97="Nothing to add"]

IMPLEMENTER – IOU ADMINISTRATION CHALLENGES AND OPPORTUNITIES

[ASK IF IS1=01, ELSE SKIP TO DI1]

CH1. From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of... [0-10; 0 is "very dissatisfied" and 10 is "very satisfied", 98="Don't know"]

- a. The transparency of the process
- b. The consistency of practices and procedures applied to determining funding awards
- c. The job the IOUs do in helping you to understand the process
- d. The expectations set by the IOUs for making funding awards, including what makes for a qualified application or project concept and the selection criteria

[ASK IF ANY CH1<98]

CH2. Please explain why you provided the ratings you did. [OPEN END, 97="Nothing to add"]

CH3. Has [LGPNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]? Please select all that apply. [MULTIPLE RESPONSE]

01. Communicating with [IOU]'s LGP point of contact
02. Communicating with other [IOU] staff (outside LGP program)
03. Delays in notification about Strategic Plan project approvals
04. Delays in release of funds for Strategic Plan projects
05. Delays in invoice payment(s)
06. Inability to obtain adequate resources due to geographic distance from [IOU]

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- 07. Limited subject-matter expertise/knowledge
- 08. Limited support from [IOU] staff not directly involved with LGP
- 09. Delays in obtaining data necessary to conduct Strategic Plan projects
- 00. Other, please specify [OPEN END]
- 96. No challenges

[ASK IF ANY CH3<96]

CH4. Please provide additional information on these challenges. [OPEN END, 9997="Nothing to add"]

IMPLEMENTER – STRATEGIC PLAN PROJECTS

"This set of questions explores [LGPNAME]'s involvement in Strategic Plan projects. These are projects/pilots that support achieving California's Energy Efficiency Strategic Plan goals for local governments.

Note for programming: we will ask SP1 through SP12 up to three times, one for each project in the sample. Each respondent will have up to three projects in their sample. Below, we present questions for project one. Please loop the same questions for projects 2 and 3.

[BEGIN LOOP]

SP1. We would like to ask you specifically about the following Strategic Plan project.

[INSERT P1_Name]

- 01. I am familiar with this project
 - 02. I am not familiar with this project [SKIP TO NEXT PROJECT]
- SP2. Your agency or organization may conduct one or more of three types of Strategic Plan projects, including: (1) "single phase" efforts (e.g., one time workshops or marketing campaigns), (2) "ongoing" efforts (e.g., energy management systems and/or local code updates) and (3) "Dual-phase" efforts where projects require subsequent implementation after adoption (e.g., Climate/Energy Action Plans). How would you characterize this specific project?
- 01. Single Phase
 - 02. Ongoing
 - 03. Dual-phase
 - 98. Don't know
- SP3. What is the status of this specific project?
- 01. Completed
 - 02. In-progress
 - 03. Cancelled after being started
 - 04. Not yet started, but will be started
 - 05. Will not be started
 - 98. Don't know

[ASK IF SP3=02, 04]

SP5. What is the expected completion date for this project? Please enter the date in this format: mm/dd/yyyy. If you do not know the exact day, please enter your best estimate for month and year and 01 for day. [RECORD OPEN END, 98=Don't know]

[ASK IF SP3=03]

SP6. Why was the project canceled? [OPEN END, 9997="Nothing to add"]

[ASK IF SP3=04, 05]

- SP7. Why was the project not started? [OPEN END, 9997="Nothing to add"]
- SP8. What are the primary factors needed for successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]
01. Engaged city officials and staff
 02. Strong connections/relationships with local cities/agencies
 03. A project champion among city officials and staff
 04. Favorable political climate
 05. Flexibility in use of funds for non-energy-related efforts
 06. Flexibility to tailor messaging to local governments or agencies
 07. A clear vision for conducting the project
 08. Technical skills available to conduct the project
 09. Subject-matter expertise available to conduct the project
 10. Appropriate staff resources within our agency to conduct the project
 11. Sufficient budget
 12. Strong support from [IOU]
 13. Strong support from the CPUC
 14. Realistic/achievable program metrics set by [IOU]
 15. Size of [ORGNAME]
 16. Size of the member governments in [LGP]
 00. Other, please specify [OPEN END]
 96. None of the above success factors
 97. Same as previous projects [NOTE: Only include for projects 2 and 3]
- SP9. What are the primary barriers to successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]
01. Disengaged city officials and staff
 02. Weak connections/relationships with local cities/agencies
 03. No champion for the project among city officials and staff
 04. Unfavorable political climate
 05. Lack of flexibility to use funds for non-energy-related efforts
 06. Lack of flexibility to tailor messaging to local governments or agencies
 07. Lack of clear vision for conducting the project
 08. Lack of technical skills available to conduct the project
 09. Lack of subject-matter expertise available to conduct the project
 10. Lack of staff resources within our agency to conduct the project
 11. Insufficient budget
 12. Lack of support from [IOU]
 13. Lack of support from the CPUC
 14. Unrealistic/unachievable program metrics set by [IOU]
 15. Size of [ORGNAME]
 16. Size of the member governments in [LGP]
 00. Other, please specify [OPEN END]
 96. None of the above barriers
 97. Same as previous projects [NOTE: Only include for projects 2 and 3]
- [ASK IF SP2=03 AND SP3=01 OR 02, ELSE SKIP TO LOOP END]
- SP10. The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face in their implementation. Please indicate this project's implementation status.
01. Adopted and implemented

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- 02. Adopted and implementation in-progress
- 03. Adopted and implementation process has not yet begun
- 04. Not adopted
- 98. Don't know

[ASK IF SP10=1]

SP10a. Please describe if you feel the project as implemented met the full potential desired. [RECORD OPEN END, 9997="Nothing to add"]

SP11. As you think about the implementation activities, what are the primary factors needed for successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

- 01. Engaged city officials and staff
- 02. Strong connections/relationships with local cities/agencies
- 03. A project champion among city officials and staff
- 04. Favorable political climate
- 05. Flexibility in use of funds for non-energy-related efforts
- 06. Flexibility to tailor messaging to local governments or agencies
- 07. A clear vision for conducting the project
- 08. Technical skills available to conduct the project
- 09. Subject-matter expertise available to conduct the project
- 10. Appropriate staff resources within our agency to conduct the project
- 11. Sufficient budget
- 12. Strong support from [IOU]
- 13. Strong support from the CPUC
- 14. Realistic/achievable program metrics set by [IOU]
- 15. Size of [ORGNAME]
- 16. Size of the member governments in [LGP]
- 00. Other, please specify [OPEN END]
- 96. None of the above success factors

SP12. Now thinking about why the project's implementation may not occur, what are the primary barriers to successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

- 01. Disengaged city officials and staff
- 02. Weak connections/relationships with local cities/agencies
- 03. No champion for the project among city officials and staff
- 04. Unfavorable political climate
- 05. Lack of flexibility to use funds for non-energy-related efforts
- 06. Lack of flexibility to tailor messaging to local governments or agencies
- 07. Lack of clear vision for conducting the project
- 08. Lack of technical skills available to conduct the project
- 09. Lack of subject-matter expertise available to conduct the project
- 10. Lack of staff resources within our agency to conduct the project
- 11. Insufficient budget
- 12. Lack of support from [IOU]
- 13. Lack of support from the CPUC
- 14. Unrealistic/unachievable program metrics set by [IOU]
- 15. Size of [ORGNAME]
- 16. Size of the member governments in [LGP]
- 00. Other, please specify [OPEN END]
- 96. None of the above barriers

[END LOOP]

DIRECT INSTALL

- DI1. Does [LGPNAME] offer direct install as part of the LGP offerings to member governments?
01. Yes
02. No
98. Don't know

[ASK IF DI1=1, ELSE SKIP TO NEXT SECTION]

- DI2. What does [LGPNAME] do to make local governments aware of the direct install offerings, projects, and savings in their community? [RECORD OPEN END, 9997="Nothing"]

- DI3. What percentage of [LGPNAME]'s energy goals are met through direct install projects?

[ASK IF TYPE= MEMBERGOVT ELSE MOVE TO LOCAL GOVERNMENT SECTION]

MEMBER GOVERNMENT SECTION

MEMBER GOVT - SCREENER

- S1. According to our records, in 2013 and 2014, [ORNAME] was a part of [IOU]'s [LGPNAME]. Is this correct?
01. Yes
02. No [REPLACE LGPNAME="your LGP"]

[ASK IF S1=02]

- S2. To which Local Government Partnership with [IOU] does [ORNAME] belong? [OPEN END, 9997=None]

[IF S2<9997]

"For the remainder of the survey, we will refer to [S2 RESPONSE] as "your LGP"."

[IF S2=9997, THANK AND TERMINATE]

MEMBER GOVT - HISTORY AND CHARACTERISTICS

"First, we would like to understand a little bit more about [ORNAME]'s participation in [LGPNAME]."

- ME1. In what year did [ORNAME] become a part of an LGP with [IOU]? This includes receiving services from [LGPNAME]. [NUMERIC OPEN END, 9998=Don't know]

[ASK IF SCE_FUND=00 AND SP=01]

- ME2a. According to our records, [ORNAME] worked with [LGPNAME] to conduct Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct? (*Strategic Plan projects/pilots support achieving California's Energy Efficiency Strategic Plan goals for local governments. Examples are Climate Action Plans, Greenhouse Gas Inventories and other such projects.*)
01. Yes
02. No
98. Don't know

[ASK IF SCE_FUND=01 AND SP=01]

- ME2b. According to our records, [ORNAME] conducted Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct? (*Strategic Plan projects/pilots support California's*

Energy Efficiency Strategic Plan goals for local governments. Examples are Climate Action Plans, Greenhouse Gas Inventories and other such projects.)

01. Yes

02. No

[ASK IF ME2b=01]

ME2c. What motivated [ORGNAME] to seek funding for Strategic Plan projects directly from [IOU]? [OPEN END, 9998=Don't know]

[ASK IF ME2a=01 or ME2b=01 ELSE SKIP TO CAPACITY BUILDING SECTION]

ME3. How many staff at [ORGNAME] spends any portion of their time working on Strategic Plan projects? [NUMERIC OPEN END, 9998=Don't know]

[SKIP IF ME3=9998 Don't know]

ME4. When you add up the time of all the staff at [ORGNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to? (For example, if 2 staff members spend 25% of their time on Strategic Plan projects and another 2 spend 50% of their time, this would be equal to 1.5 FTE ($2*25\%+2*50\%$). [OPEN END, 9998=Don't know]

MEMBER GOVT – CAPACITY BUILDING

CC1. Aside from funding, what services, if any, does [LGPNAME] provide to help [ORGNAME] to [IF ME2a >01 OR ME2b>01 OR SP=0 “conduct LGP activities”; IF ME2a=01 or ME2b=01 “conduct Strategic Plan project activities”]? Please select all that apply. [MULTIPLE RESPONSE]

01. Additional internal staff resources

02. Access to contracted resources (i.e., contractors)

03. Technical support for conducting projects

04. Technical support for procurement

05. Subject-matter expertise

06. Internal staff training/skill-building

07. Marketing and outreach materials

08. Software or similar tools

09. Opportunities to share best practices with other local governments

00. Other, please specify [OPEN END]

96. None. [LGPNAME] provides

97. [IF ME2A=01 OR ME2B=01] LGP conducts all Strategic Plan projects in their entirety

[ASK IF CC1<96]

CC2. How important are these additional services to [ORGNAME]'s ability to [IF ME2a >1 OR ME2b>01 OR SP=0 “conduct LGP activities”; IF ME2a=01 or ME2b=01 “conduct Strategic Plan project activities”]? [0-10; 0 is “not at all important” and 10 is “extremely important”]

[ASK IF CC1<96]

CC3. Please briefly explain why you provided the rating you did. [OPEN END, 9997=“Nothing to add”]

[ASK IF ME2a=01 OR ME2b=01, ELSE SKIP TO SATISFACTION SECTION]

CC4. Does [ORGNAME] have direct contact with [IOU] related to Strategic Plan projects?

01. Yes

02. No

98. Don't know

PROGRAMMING NOTE FOR CC5: IF [MULTI=01] THEN PLEASE CREATE A MATRIX THAT ASKS THIS QUESTION FOR <IOU1>, <IOU2> AND <IOU3>

[ASK IF CC4=01]

CC5a. For each of the following communication methods please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities. (DROP-DOWN: 01=Multiple times per week; 02=Once per week; 03=Multiple times per month; 04=Once per month; 05=Less than once per month; 06=During quarterly or bi-annual LGP meetings; 97=Never; 98=Don't know)

- a. Phone
- b. E-mail
- c. In-person

CC5b. For each of the following communication methods please indicate the response that best describes how frequently [ORGNAME] has contact with [LGPNAME] regarding Strategic Plan project activities. (DROP-DOWN: 01=Multiple times per week; 02=Once per week; 03=Multiple times per month; 04=Once per month; 05=Less than once per month; 06=During quarterly or bi-annual LGP meetings; 97=Never; 98=Don't know)

- a. Phone
- b. E-mail
- c. In-person

CC6. What would you suggest [LGPNAME] can do to better support [ORGNAME]'s successful completion of Strategic Plan projects? [OPEN END, 9997=No suggestions, 9998=Don't know]

[ASK IF ME2b=01 AND CC4=01]

CC8. When inquiring with your IOU on the cause of delay at any given step of authorizing Strategic Plan project funding, what reason does the IOU typically give? [OPEN END, 97=Never encountered/Not applicable, 98=Don't know]

MEMBER GOVT - STRATEGIC PLAN PROJECTS

"This set of questions explore [ORGNAME]'s involvement in Strategic Plan projects. These projects/pilots support achieving California's Energy Efficiency Strategic Plan goals for local governments.

Note for programming: we will ask MR1 through MR12 up to three times, one for each project in the sample. Each respondent will have up to three projects in their sample. Below, we present questions for project one. Please loop the same questions for projects 2 and 3.

[BEGIN LOOP]

MR1. We would like to ask you specifically about the following Strategic Plan project:

[INSERT P1_NAME]

01. I am familiar with this project
02. I am not familiar with this project [SKIP TO NEXT PROJECT]

MR2. Your agency or organization may conduct one or more of three types of Strategic Plan projects, including: (1) "single phase" efforts (e.g., one time workshops or marketing campaigns), (2) "ongoing" efforts (e.g., energy management systems and/or local code updates) and (3) "Dual-phase" efforts where projects require subsequent implementation after adoption (e.g., Climate/Energy Action Plans). How would you characterize this specific project?

01. Single Phase
02. Ongoing
03. Dual-phase

98. Don't know

MR3. What is the status of this specific project?

01. Completed
02. In-progress
03. Cancelled after being started
04. Not started yet, but will be started
05. Will not be started
98. Don't know

[ASK IF MR3=02, 04]

MR5. What is the expected completion date for this project? Please enter the date in this format: mm/dd/yyyy. If you do not know the exact day, please enter your best estimate for month and year and 01 for day. [RECORD OPEN END, 98=Don't know]

[ASK IF MR3=03]

MR6. Why was the project canceled? [OPEN END, 9997="Nothing to add"]

[ASK IF MR3=04, 05]

MR7. Why was the project not started? [OPEN END, 9997="Nothing to add"]

MR8. What are the primary factors needed for successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

01. Engaged city officials and staff
02. Strong connections/relationships with local cities/agencies
03. A project champion among city officials and staff
04. Favorable political climate
05. Flexibility in use of funds for non-energy-related efforts
06. Flexibility to tailor messaging to local governments or agencies
07. A clear vision for conducting the project
08. Technical skills available to conduct the project
09. Subject-matter expertise available to conduct the project
10. Appropriate staff resources within our agency to conduct the project
11. Sufficient budget
15. Size of [ORGNAME]
17. Support from [LGP]'s staff
00. Other, please specify [OPEN END]
96. None of the above success factors
97. Same as previous projects [NOTE: Only include for projects 2 and 3]

MR9. What are the primary barriers to successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

01. Disengaged city officials and staff
02. Weak connections/relationships with local cities/agencies
03. No champion for the project among city officials and staff
04. Unfavorable political climate
05. Lack of flexibility to use funds for non-energy-related efforts
06. Lack of flexibility to tailor messaging to local governments or agencies
07. Lack of clear vision for conducting the project
08. Lack of technical skills available to conduct the project
09. Lack of subject-matter expertise available to conduct the project

10. Lack of staff resources within our agency to conduct the project
11. Insufficient budget
15. Size of [ORNAME]
17. Lack of support from [LGP]'s staff
00. Other, please specify [OPEN END]
96. None of the above barriers
97. Same as previous projects [NOTE: Only include for projects 2 and 3]

[ASK IF MR2=03 AND MR3=01 OR 02, ELSE SKIP TO LOOP END]

MR10. The CPUC ED is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project's implementation status.

01. Adopted and implemented
02. Adopted and implementation in-progress
03. Adopted and implementation process has not yet begun
04. Not adopted
98. Don't know

[ASK IF MR10=1]

MR10a. Please describe if you feel the project as implemented met the full potential desired. [RECORD OPEN END, 9997="Nothing to add"]

MR11. As you think about the implementation activities, what are the primary factors needed for successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

01. Engaged city officials and staff
02. Strong connections/relationships with local cities/agencies
03. A project champion among city officials and staff
04. Favorable political climate
05. Flexibility in use of funds for non-energy-related efforts
06. Flexibility to tailor messaging to local governments or agencies
07. A clear vision for conducting the project
08. Technical skills available to conduct the project
09. Subject-matter expertise available to conduct the project
10. Appropriate staff resources within our agency to conduct the project
11. Sufficient budget
15. Size of [ORNAME]
17. Support from [LGP]'s staff
00. Other, please specify [OPEN END]
96. None of the above success factors

MR12. Now thinking about why the project's implementation may not occur, what are the primary barriers to successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

01. Disengaged city officials and staff
02. Weak connections/relationships with local cities/agencies
03. No champion for the project among city officials and staff
04. Unfavorable political climate
05. Lack of flexibility to use funds for non-energy-related efforts
06. Lack of flexibility to tailor messaging to local governments or agencies
07. Lack of clear vision for conducting the project
08. Lack of technical skills available to conduct the project

- 09. Lack of subject-matter expertise available to conduct the project
- 10. Lack of staff resources within our agency to conduct the project
- 11. Insufficient budget
- 15. Size of [ORGNAM E]
- 17. Lack of support from [LGP]'s staff
- 00. Other, please specify [OPEN END]
- 96. None of the above barriers

[END LOOP]

[ASK IF TYPE= LOCALGOVT ELSE SKIP TO SATISFACTION]

LOCAL GOVERNMENT SECTION

LG - SCREENER

LGS1. According to our records, [ORGNAM E] conducted Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct? (*Strategic Plan projects/pilots support achieving California's Energy Efficiency Strategic Plan goals for local governments. Examples are Climate Action Plans, Greenhouse Gas Inventories and other such projects.*)

- 01. Yes
- 02. No [ASK MG1 AND MG2, THEN TERMINATE]

[ASK IF LGS1=1]

LGS2. What motivated [ORGNAM E] to seek funding for Strategic Plan projects directly from [IOU]?
[OPEN END, 9998=Don't know]

LG - HISTORY AND CHARACTERISTICS

[ASK IF LGS1=02, 98]

MG1. Why does [ORGNAM E] not conduct Strategic Plan projects? Please select all that apply.
[MULTIPLE RESPONSE] (*Strategic Plan projects support achieving California's Energy Efficiency Strategic Plan goals for local governments. Examples are Climate Action Plans, Greenhouse Gas Inventories and other such projects.*)

- 01. Not aligned with the city's priorities
- 02. Lack of staff resources within city staff
- 03. No champion for the project among city staff
- 04. Unfavorable political climate
- 05. Lack of clear vision for conducting the project
- 06. Lack of technical skills or subject matter expertise
- 07. Insufficient funds
- 08. Funding's focus is too narrow (city focus is larger than just energy efficiency)
- 09. Lack of support from [IOU]
- 10. Unrealistic/unachievable program metrics set by [IOU]
- 96. None of the above barriers
- 98. Don't know

[ASK IF LGS1=02]

MG2. Are there other reasons not listed above that have prevented [ORGNAM E] from conducting Strategic Plan projects? [OPEN END, 9997="Nothing else"]

[ASK IF LGS1=1, ELSE SKIP TO SATISFACTION SECTION]

MG3. How many staff at [ORGNAME] spends any portion of their time working on Strategic Plan projects? [NUMERIC OPEN END, 9998=Don't know]

[SKIP IF MG3=9998 Don't know]

MG4. When you add up the time of all the staff at [ORGNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to? *(For example, if 2 staff members spend 25% of their time on Strategic Plan projects and another 2 spend 50% of their time, this would be equal to 1.5 FTE (2*25%+2*50%).* [OPEN END, 9998=Don't know]

LG - IOU ADMINISTRATION/CAPACITY BUILDING

CB0. For each of the following communication methods please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities. (DROP-DOWN: 01=Multiple times per week; 02=Once per week; 03=Multiple times per month; 04=Once per month; 05=Less than once per month; 97=Never; 98=Don't know)

- a. Phone
- b. E-mail
- c. In-person

CB1. Aside from funding, what services, if any, does [IOU] provide to help [ORGNAME] conduct Strategic Plan projects? Please select all that apply. [MULTIPLE RESPONSE]

- 01. Additional internal staff resources
- 02. Access to contracted resources (i.e., contractors)
- 03. Technical support for conducting projects
- 04. Technical support for procurement
- 05. Subject-matter expertise
- 06. Internal staff training/skill-building
- 07. Marketing and outreach materials
- 08. Software or similar tools
- 09. Opportunities to share best practices with other local governments
- 00. Other, please specify [OPEN END]
- 96. None. [IOU] provides no additional services

[ASK IF CB1<97]

CB2. How important are these additional services to [ORGNAME]'s ability to conduct Strategic Plan projects? [0-10; 0 is "not at all important" and 10 is "extremely important"]

CB3. Please briefly explain why you provided the rating you did. [OPEN END, 97="Nothing to add"]

LG - CHALLENGES AND OPPORTUNITIES

[ASK IF LGS1=01, ELSE SKIP TO SATISFACTION]

LG1. From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of... [0-10; 0 is "very dissatisfied" and 10 is "very satisfied", 98="Don't know"]

- a. The transparency of the process
- b. The consistency of practices and procedures applied to determining funding awards
- c. The job the IOUs do in helping you to understand the process
- d. The expectations set by the IOUs for making funding awards, including what makes for a qualified application or project concept and the selection criteria

[ASK IF ANY LG1a-d<98]

LG2. Please explain why you provided the ratings you did. [OPEN END, 97="Nothing to add"]

- LG3. Has [ORGNAM] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]? Please select all that apply. [MULTIPLE RESPONSE]
01. Communicating with [IOU]
 02. Communicating with other [IOU] staff not directly involved with [ORGNAM]
 03. Delays in notification about Strategic Plan project approvals
 04. Delays in release of funds for Strategic Plan projects
 05. Delays in invoice payment
 06. Inability to obtain adequate resources due to geographic distance from [IOU]
 07. Limited subject-matter expertise/knowledge
 08. Limited support from [IOU] staff not directly involved with [ORGNAM]
 09. Delays in obtaining needed data
 00. Other, please specify [OPEN END]
 96. No challenges

[ASK IF LG3<96]

- LG4. Please provide additional information on these challenges. [OPEN END, 9997="Nothing to add"]
- LG5a. What support would you need from the IOUs to help you carry out Strategic Plan projects? [OPEN END, 97=No suggestions]
- LG5b. When inquiring with your IOU on the cause of delay in any given step of authorizing Strategic Plan project funding, what reason does the IOU typically give? [OPEN END, 97=Never encountered/Not applicable, 98=Don't know]

LG – STRATEGIC PLAN PROJECTS

"This set of questions explore [ORGNAM]'s involvement in Strategic Plan projects. These are projects/pilots that support achieving California's Energy Efficiency Strategic Plan goals for local governments.

Note for programming: we will ask LO1 through LO12 up to three times, one for each project in the sample. Each respondent will have up to three projects in their sample. Below, we present questions for project one. Please loop the same questions for projects 2 and 3.

[BEGIN LOOP]

- LO1. We would like to ask you specifically about the following Strategic Plan project.
[INSERT P1_NAME]
01. I am familiar with this project
 02. I am not familiar with this project [SKIP TO NEXT PROJECT]
- LO2. Your agency or organization may conduct one or more of three types of Strategic Plan projects, including: (1) "single phase" efforts (e.g., one time workshops or marketing campaigns), (2) "ongoing" efforts (e.g., energy management systems and/or local code updates) and (3) "Dual-phase" efforts where projects require subsequent implementation after adoption (e.g., Climate/Energy Action Plans). How would you characterize this specific project?
01. Single Phase
 02. Ongoing
 03. Dual-phase
 98. Don't know
- LO3. What is the status of this specific project?
01. Completed
 02. In-progress

- 03. Cancelled after being started
- 04. Not started yet, but will be started
- 05. Will not be started
- 06. Don't know

[ASK IF L03=02, 04]

L05. What is the expected completion date for this project? Please enter the date in this format: mm/dd/yyyy. If you do not know the exact day, please enter your best estimate for month and year and 01 for day. [RECORD OPEN END, 98=Don't know]

[ASK IF L03=03]

L06. Why was the project canceled? [OPEN END, 9997="Nothing to add"]

[ASK IF L03=04, 05]

L07. Why was the project not started? [OPEN END, 9997="Nothing to add"]

L08. What are the primary factors needed for successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

- 01. Engaged local government staff
- 02. Strong connections/relationships with local cities/agencies
- 03. A project champion among city officials and staff
- 04. Favorable political climate
- 05. Flexibility in use of funds for non-energy-related efforts
- 06. Flexibility to tailor messaging to local governments or agencies
- 07. A clear vision for conducting the project
- 08. Technical skills available to conduct the project
- 09. Subject-matter expertise available to conduct the project
- 10. Appropriate staff resources within our agency to conduct the project
- 11. Sufficient budget
- 12. Strong support from [IOU]
- 13. Strong support from the CPUC
- 14. Realistic/achievable program metrics set by [IOU]
- 15. Size of [ORNAME]
- 00. Other, please specify [OPEN END]
- 96. None of the above success factors
- 97. Same as previous projects [NOTE: Only include for projects 2 and 3]

L09. What are the primary barriers to successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

- 01. Disengaged city officials and staff
- 02. Weak connections/relationships with local cities/agencies
- 03. No champion for the project among city officials and staff
- 04. Unfavorable political climate
- 05. Lack of flexibility to use funds for non-energy-related efforts
- 06. Lack of flexibility to tailor messaging to local governments or agencies
- 07. Lack of clear vision for conducting the project
- 08. Lack of technical skills available to conduct the project
- 09. Lack of subject-matter expertise available to conduct the project
- 10. Lack of staff resources within our agency to conduct the project
- 11. Insufficient budget
- 12. Lack of support from [IOU]

13. Lack of support from the CPUC
14. Unrealistic/unachievable program metrics set by [IOU]
15. Size of [ORNAME]
00. Other, please specify [OPEN END]
96. None of the above barriers
97. Same as previous projects [NOTE: Only include for projects 2 and 3]

[ASK IF L02=03 AND L03=01 OR 02, ELSE SKIP TO LOOP END]

L010. The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project's implementation status.

01. Adopted and implemented
02. Adopted and implementation in-progress
03. Adopted and implementation process has not yet begun
04. Not adopted
98. Don't know

[ASK IF L010=1]

L010a. Please describe if you feel the project as implemented met the full potential desired. [RECORD OPEN END, 9997="Nothing to add"]

L011. As you think about the implementation activities, what are the primary factors needed for successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

01. Engaged local government staff
02. Strong connections/relationships with local cities/agencies
03. A project champion among city officials and staff
04. Favorable political climate
05. Flexibility in use of funds for non-energy-related efforts
06. Flexibility to tailor messaging to local governments or agencies
07. A clear vision for conducting the project
08. Technical skills available to conduct the project
09. Subject-matter expertise available to conduct the project
10. Appropriate staff resources within our agency to conduct the project
11. Sufficient budget
12. Strong support from [IOU]
13. Strong support from the CPUC
14. Realistic/achievable program metrics set by [IOU]
15. Size of [ORNAME]
00. Other, please specify [OPEN END]
96. None of the above success factors
97. Same as previous projects [NOTE: Only include for projects 2 and 3]

L012. Now thinking about why the project's implementation may not occur, what are the primary barriers to successful implementation after this project is completed? Check all that apply. [MULTIPLE RESPONSE]

01. Disengaged city officials and staff
02. Weak connections/relationships with local cities/agencies
03. No champion for the project among city officials and staff
04. Unfavorable political climate
05. Lack of flexibility to use funds for non-energy-related efforts

06. Lack of flexibility to tailor messaging to local governments or agencies
07. Lack of clear vision for conducting the project
08. Lack of technical skills available to conduct the project
09. Lack of subject-matter expertise available to conduct the project
10. Lack of staff resources within our agency to conduct the project
11. Insufficient budget
12. Lack of support from [IOU]
13. Lack of support from the CPUC
14. Unrealistic/unachievable program metrics set by [IOU]
15. Size of [ORNAME]
00. Other, please specify [OPEN END]
96. None of the above barriers
97. Same as previous projects [NOTE: Only include for projects 2 and 3]

[END LOOP]

SATISFACTION

[ASK IF TYPE=IMPLEMENTER]

- SA1. We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with....[0-10; 0 is “very dissatisfied” and 10 is “very satisfied”, 97=“Not applicable”] [ROTATE].
- a. Your relationship with your partner IOU/IOUs?
 - b. The capacity building provided by your partner IOU/IOUs?
 - c. The frequency of communication with your partner IOU/IOUs?
 - d. The frequency of communication with the member/partner governments of your partnership?

[ASK IF ANY SA1a-d<97]

- SA2. Is there anything else you want to share about any of the satisfaction scores you just provided? [OPEN END, 97=“Nothing to add”]

[ASK IF IS1=01]

- SA3. What support would you need from the IOUs to help you carry out Strategic Plan projects? [OPEN END, 97=“No suggestions”]

The next sets of questions will ask for your perceptions of the CPUC and the Energy Division. We encourage you to be candid in your responses. The entire survey will employ measures to conceal the identities of respondents to preserve anonymity. The third-party independent evaluation firm retained to conduct the survey will only be furnishing and publishing data findings in the aggregate. Therefore, the study will not allow for anyone (including the CPUC) to attribute any given answer to any given agency or organization.

[ASK IF IS1=01]

- SA3b. What support could the Energy Division of the CPUC provide to help complete your Strategic Plan projects? [OPEN END, 97=“No suggestions”]
- SA7. What support could the Energy Division of the CPUC provide to help local governments achieve their energy efficiency and climate change goals? [OPEN END, 97=No suggestions]
- SA6. Which best describes the support that the Energy Division of the CPUC provides to help local governments achieve their energy efficiency and climate change goals.
01. They are moving in the right direction

LGP Survey Data Collection Instrument

- 02. There has been no change
 - 03. They are moving in the wrong direction
 - 98. Don't know
- SA8. Please indicate your level of satisfaction with various factors. [0-10; 0 is "very dissatisfied" and 10 is "very satisfied"] [ROTATE OPTIONS A-C]
- a. The frequency of communication offered by Energy Division staff as it pertains to supporting the efforts of the local government partnerships
 - b. Energy Division staff efforts to raise the profile of local government partnerships within the California energy efficiency community and the CPUC
 - c. Energy Division staff efforts to promote a transparent process
 - d. CPUC oversight of the IOUs' local government partnerships
- SA9. How important is it for Energy Division staff to make visits to the field to engage local government partners and partnerships in their communities?
- 01. Not important
 - 02. Moderately important
 - 03. Important
 - 04. Very important
 - 98. Don't know
- SA11. Considering the responses you have provided above, how would you rate the Energy Division's effectiveness at overseeing the local government partnerships and administering the LGP sector of the EE portfolio?
- 01. Not effective
 - 02. Moderately effective
 - 03. Effective
 - 04. Very effective
 - 98. Don't know/no opinion
- SA12. Now thinking broadly about the CPUC as a State regulatory body that oversees several industries, how would you rate the CPUC's effectiveness?
- 01. Not effective
 - 02. Moderately effective
 - 03. Effective
 - 04. Very effective
 - 98. Don't know /no opinion

[IF SA12<98]

SA13. What prompted to you to provide the answer you did? [OPEN END, 97=Nothing to add]

SA14. How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC's activities (for example, rulemaking, stakeholder committees, workshops and seminars)? [0-10; 0 is "Not at all engaged" and 10 is "Highly engaged", 97="Unaware of the Energy Division of the CPUC activities."]

[ASK IF TYPE=MEMBERGOVERNMENT]

SM1. We will now ask you for your satisfaction rating with various aspects of your LGP. Using a rating scale of 0 to 10 where 0 is "very dissatisfied" and 10 is "very satisfied," how satisfied are you

with....[0-10; 0 is “very dissatisfied” and 10 is “very satisfied”, 97=“Not applicable”]. [ROTATE OPTIONS]

- a. Your relationship with partnership implementer ([LGPNAME])? (Note: “implementer” refers to the lead agency or organization that holds the partnership contract with [IOU].)
- b. Your relationship with [IOU]?
- c. The capacity building provided by your partnership implementer ([LGPNAME])?
- d. The work product (e.g., CAP, EAP) provided by [LGPNAME]?
- e. The frequency of your communication with [IOU]?
- f. The frequency of your communication with [LGPNAME]?

[ASK IF ANY SM1<97]

SM2. Is there anything else you want to share about any of the satisfaction scores you just provided?
[OPEN END, 97=“Nothing to add”]

[ASK IF ME2a=01 or ME2b=01]

SM3. What support would you need from the IOUs to help you carry out Strategic Plan projects?
[OPEN END, 97=“No suggestions”]

[ASK IF ME2a=01 or ME2b=01]

SM4. What support could you use from the Energy Division of the CPUC to better conduct your Strategic Plan projects? [OPEN END, 97=“No suggestions”]

[ASK IF TYPE=IMPLEMENTER OR TYPE = MEMBER GOVERNMENT]

REN ENGAGEMENT

“In 2012, the CPUC found the idea of Regional Energy Network (REN) pilots to be reasonable and authorized them on a provisional basis to begin conducting EE activities in 2013. The questions below seek to better understand the SoCalREN and BayREN activities”

REN0. How aware are you of the Regional Energy Networks?

01. Very aware
02. Moderately aware
03. Slightly aware
04. Not aware
98. Don't Know

[IF REN0>03, THANK & TERMINATE]

[ASK IF REN=SoCalREN ELSE SKIP TO BA1]

REN1. Which of the options below most accurately describes your level of engagement with SoCalREN (also called The Energy Network)?

01. We frequently work with SoCalREN
02. We sometimes work with SoCalREN
03. We rarely work with SoCalREN
04. We do not work with SoCalREN at all
98. Don't know

[ASK IF REN1<04]

REN2. Which of these options most accurately describes the frequency of your agency or organization's engagement with SoCalREN compared to your engagement with SCE or SoCalGas? Please complete this sentence:

	We interact with SoCalREN staff....	...than we interact with SCE (choose the best option)	...than we interact with SoCalGas (choose the best option)
a.	Much more frequently...	<input type="radio"/>	<input type="radio"/>
b.	Somewhat more frequently...	<input type="radio"/>	<input type="radio"/>
c.	The same...	<input type="radio"/>	<input type="radio"/>
d.	Somewhat less frequently...	<input type="radio"/>	<input type="radio"/>
e.	Much less frequently...	<input type="radio"/>	<input type="radio"/>
f.	Don't Know	<input type="radio"/>	<input type="radio"/>

REN3. SoCalREN launched in September of 2013 and offers various energy efficiency services. To answer the next two questions, please consider ALL the energy efficiency services available to your agency or organization (through ratepayer-funded programs from SoCalGas and SCE in addition to SoCalREN) regardless of who provides the service.

		Substantially fewer	Slightly fewer	No difference	Slightly more	Substantially more	Don't know
a.	Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization is ...	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
b.	Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization is	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

REN4. Does your organization work with any staff from SoCalREN (The Energy Network) to increase your staff knowledge so your staff are more able to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to local residents?

- 01. Yes
- 02. No
- 98 Don't know

[ASK IF REN4=1]

REN5. What changes, if any, have you seen in your internal staff's ability to improve the efficiency of your municipal buildings?

- 01. Unchanged
- 02. Increased slightly
- 03. Increased moderately
- 04. Increased substantially
- 98. Don't know

[ASK IF REN4=1]

REN6. What changes, if any, have you seen in your internal staff's ability to bring energy efficiency to your local residents?

- 01. Unchanged
- 02. Increased slightly

LGP Survey Data Collection Instrument

- 03. Increased moderately
- 04. Increased substantially
- 98 Don't know

REN7. How satisfied are you with the services SoCalRen provides? 0-10, 0 is "extremely dissatisfied" and 10 is "extremely satisfied", 97="Not applicable"]

[ASK IF REN=BayREN ELSE SKIP TO NEXT SECTION]

- BA1. Which of the options below most accurately describes your level of engagement with BayREN?
- 01. We frequently work with BayREN
 - 02. We sometimes work with BayREN
 - 03. We rarely work with BayREN
 - 04. We do not work with BayREN at all
 - 98. Don't know

[ASK IF BA1<4]

- BA2. Which of the following options most accurately describes the frequency of your agency or organization's engagement with BayREN compared to your engagement with PG&E? Please complete this sentence: We interact with BayREN staff....
- 01. Much more frequently
 - 02. Somewhat more frequently
 - 03. The same
 - 04. Somewhat less frequently
 - 05. Much less frequently
 - 98. Don't know

BA3. BayREN launched in September 2013 and offers various energy efficiency services. To answer the next two questions, please consider ALL the energy efficiency services available to your agency or organization (through ratepayer-funded programs from PG&E in addition to BayREN) regardless of who provides the service.

		Substantially fewer	Slightly fewer	No difference	Slightly more	Substantially more	Don't know
a.	Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization is ...	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
b.	Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization is	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

- BA4. Does your organization work with any staff from BayREN to increase your staff knowledge and ability to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to your local residents?
- 01 Yes
 - 02 No
 - 98 Don't know

[ASK IF BA4=1]

BA5. What changes, if any, have you seen in your internal staff's ability to improve the efficiency of your municipal buildings?

- 01. Unchanged
- 02. Increased slightly
- 03. Increased moderately
- 04. Increased substantially
- 98 Don't know

[ASK IF BA4=1]

BA6 What changes, if any, have you seen in your internal staff's ability to bring energy efficiency to your local residents?

- 01. Unchanged
- 02. Increased slightly
- 03. Increased moderately
- 04. Increased substantially
- 98 Don't know

BA7. How satisfied are you with the services BayREN provides? 0-10, 0 is "extremely dissatisfied" and 10 is "extremely satisfied", 97="Not applicable"]

END SURVEY TEXT: *"The survey is completed. Thank you for your time and insight."*

Appendix N. LGP Survey Disposition

The disposition for the survey as a whole is provided first, followed by each category of respondents.

Table 9. All Surveys Disposition

Disposition	N
Total Emails Sent	331
Completes (may include partials used in analysis)	99
Bounce Backs	13
Known Ineligibles (replied with reason)	0
Known Ineligibles (screened out)	1
Refused (replied but refused)	3
Mid-interview Terminates	36
No Response	179
Eligible	317
Ineligible	14

AAPOR RR1 (completes/eligible)	0.31
Length	28 Minutes
Dates	4/15-5/15/15

Table 10. LGPs Survey Disposition

Disposition	N
Total Emails Sent	60
Completes (may include partials used in analysis)	29
Bounce Backs	0
Known Ineligibles (replied with reason)	0
Known Ineligibles (screened out)	0
Refused (replied but refused)	2
Mid-interview Terminates	10
No Response	20
Eligible	61
Ineligible	0

AAPOR RR1 (completes/eligible)	0.48
Length	28 Minutes
Dates	4/15-5/15/15

Table 11. Member Governments Survey Disposition

Disposition	N
Total Emails Sent	264
Completes (may include partials used in analysis)	67
Bounce Backs	13
Known Ineligibles (replied with reason)	0
Known Ineligibles (screened out)	1
Refused (replied but refused)	1
Mid-interview Terminates	26
No Response	156
Eligible	250
Ineligible	14

AAPOR RR1 (completes/eligible) 0.27
 Length 28 Minutes
 Dates 4/15-5/15/15

Table 12. Local Government Survey Disposition

Disposition	N
Total Emails Sent	7
Completes (may include partials used in analysis)	3
Bounce Backs	0
Known Ineligibles (replied with reason)	0
Known Ineligibles (screened out)	0
Refused (replied but refused)	0
Mid-interview Terminates	0
No Response	4
Eligible	7
Ineligible	0

AAPOR RR1 (completes/eligible) 0.43
 Length 28 Minutes
 Dates 4/15-5/15/15

Appendix O. LGP Survey Banner Table (Frequencies)

LGP (Opinion Dynamics #8110)

TABLE OF CONTENTS

Banner with IOUs

Table TYPE	Page 1	TYPE OF SURVEY
Table IOU_Banner	Page 2	IOU Banner Table
Table Suc_Fact	Page 3	Primary Barriers to Successful Completion of this Project
Table Suc_Fact	Page 5	Primary Barriers to Successful Completion of Implementation Activities after the Strategic Plan Project
Table Suc_Fact	Page 7	Primary Factors needed for Successful Completion of this Project
Table Suc_Fact	Page 9	Primary Factors needed for Successful Completion of Implementation Activities after the Strategic Plan Project
Table QIM1	Page 11	How many local governments are members of [LGPNAME]?
Table QIM3	Page 13	Do all, some, or none of your member governments conduct Strategic Plan projects?
Table QIM4	Page 14	How many of your member governments conduct Strategic Plan projects?
Table QIM6	Page 15	How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?
Table QIM7	Page 17	When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalentents (FTEs) does that add to?
Table QCO1A	Page 19	Level of Communication between IOU and LGP - All Modes
Table QCO4M1	Page 20	Aside from funding, what services, if any, does [IOU] provide to help [LGPNAME] [R_CO4]? Please select all that apply.
Table QCO5	Page 22	How important are these additional services to [LGPNAME]'s ability to [R_CO4]?
Table QCH1A	Page 24	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The transparency of the process
Table QCH1B	Page 26	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards
Table QCH1C	Page 28	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The job the IOUs do in helping you to understand the process
Table QCH1D	Page 30	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards, including what makes for a qualified application or project concept and the selection criteria
Table QCH3M1	Page 32	Has [LGPNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]? Please select all that apply.
Table QSP1R1	Page 34	We would like to ask you specifically about the following Strategic Plan project. Are you familiar with this project?
Table QSP2R1	Page 35	How would you characterize this specific project?
Table QSP3R1	Page 36	[IMP_NAME]What is the status of this specific project?
Table QSP8R1M1	Page 37	[IMP_NAME]What are the primary factors needed for successful completion of this project? Check all that apply.

LGP Survey Banner Table (Frequencies)

Table QSP10R1	Page 39	The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face in their implementation. Please indicate this project's implementation status.
Table QDI1	Page 40	Does [LGPNAME] offer direct install as part of the LGP offerings to member governments?
Table QDI3	Page 41	What percentage of [LGPNAME]'s energy goals are met through direct install projects?
Table QS1	Page 43	According to our records, in 2013 and 2014, [CITYNAME] was a part of [IOU]'s [LGPNAME]. Is this correct?
Table QME1	Page 44	In what year did [CITYNAME] become a part of an LGP with [IOU]? This includes receiving services from [LGP_R].
Table QME2A	Page 46	According to our records, [CITYNAME] worked with [LGP_R] to conduct Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct?
Table QME2B	Page 47	According to our records, [CITYNAME] conducted Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct?
Table QME3	Page 48	How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?
Table QME4	Page 49	When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?
Table QCC1_2M1	Page 51	Aside from funding, what services, if any, does [LGP_R] provide to help [CITYNAME] to [CC1_R]? Please select all that apply.
Table QCC2	Page 53	How important are these additional services to [CITYNAME]'s ability to [CC1_R]?
Table QCC4	Page 55	Does [CITYNAME] have direct contact with [IOU] related to Strategic Plan projects?
Table QCC5A1	Page 56	For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone
Table QCC5A2	Page 57	For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email
Table QCC5A3	Page 58	For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person
Table QCC5B_1	Page 59	For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Phone
Table QCC5B_2	Page 60	For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Email
Table QCC5B_3	Page 61	For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - In-person
Table QMR1R1	Page 62	We would like to ask you specifically about the following Strategic Plan project.[MG_NAME]
Table QMR2R1	Page 63	[MG_NAME]Your agency or organization may conduct one or more of three types of Strategic Plan projects...How would you characterize this specific project?
Table QMR3R1	Page 64	[MG_NAME]What is the status of this specific project?
Table QMR10R1	Page 65	[MG_NAME]The CPUC ED is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project's implementation status.
Table QLGS1	Page 66	According to our records, [CITYNAME] conducted Strategic Plan projects in [IOU]'s service territory in 2013 and 2014. Is this correct?
Table QMG1M1	Page 67	Why does [CITYNAME] not conduct Strategic Plan projects? Please select all that apply.
Table QMG3	Page 68	How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?
Table QMG4	Page 69	When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to? (For example, if there are 2 staff that spend 25% of their time on Strategic Plan projects and another 2 that

LGP Survey Banner Table (Frequencies)

Table QCB0A	Page 70	Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone
Table QCB0B	Page 71	Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email
Table QCB0C	Page 72	Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person
Table QCB1M1	Page 73	Aside from funding, what services, if any, does [IOU] provide to help [CITYNAME] conduct Strategic Plan projects? Please select all that apply.
Table QCB2	Page 74	How important are these additional services to [CITYNAME]'s ability to implement Strategic Plan projects?
Table QLG1A	Page 76	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The transparency of the process
Table QLG1B	Page 78	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards
Table QLG1C	Page 80	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The job the IOUs do in helping you to understand the process
Table QLG1D	Page 82	From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards
Table QLG3M1	Page 84	Has [CITYNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]? Please select all that apply.
Table QLO1R1	Page 85	We would like to ask you specifically about the following Strategic Plan project.[LG_NAME]
Table QLO2R1	Page 86	How would you characterize this specific project?
Table QLO3R1	Page 87	[LG_NAME]What is the status of this specific project?
Table QLO10R1	Page 88	[LG_NAME]The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project's implementation status.
Table QSA1A	Page 89	We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your relationship with your partner IOU/ IOUs?
Table QSA1B	Page 91	We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - The capacity building provided by your partner IOU/ IOUs?
Table QSA1C	Page 93	We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with your partner IOU/ IOUs?
Table QSA1D	Page 95	We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with the member/partner governments of your partnership?
Table QSA6	Page 97	Which best describes the support that the Energy Division of the CPUC provides to help local governments achieve their energy efficiency and climate change goals.
Table QSA8A_1	Page 98	Please indicate your level of satisfaction with various factors.
Table QSA8A	Page 99	Please indicate your level of satisfaction with various factors. - The frequency of communication offered by Energy Division staff as it pertains to supporting the efforts of the local government partnerships
Table QSA8B	Page 101	Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to raise the profile of local government partnerships within the California energy efficiency community and the CPUC
Table QSA8C	Page 103	Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to promote a transparent process
Table QSA8D	Page 105	Please indicate your level of satisfaction with various factors. - CPUC oversight of the IOUs' local government partnerships

LGP Survey Banner Table (Frequencies)

Table QSA9	Page 107	How important is it for Energy Division staff to make visits to the field to engage local government partners and partnerships in their communities?
Table QSA11	Page 108	Considering the responses you have provided above, how would you rate the Energy Division’s effectiveness at overseeing the local government partnerships and administering the LGP sector of the EE portfolio?
Table QSA12	Page 109	Now thinking broadly about the CPUC as a State regulatory body that oversees several industries, how would you rate the CPUC’s effectiveness?
Table QSA14	Page 110	How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC’s activities (for example, rulemaking, stakeholder committees, workshops and seminars)?
Table QSA14	Page 111	How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC’s activities (for example, rulemaking, stakeholder committees, workshops and seminars)?
Table QSM1A	Page 113	We will now ask you for your satisfaction rating with - Your relationship with partnership implementer ([LGP_R])?
Table QSM1B	Page 115	We will now ask you for your satisfaction rating with - Your relationship with [IOU]?
Table QSM1C	Page 117	We will now ask you for your satisfaction rating with - The capacity building provided by your partnership implementer ([LGP_R])?
Table QSM1D	Page 119	We will now ask you for your satisfaction rating with - The work product (e.g., CAP, EAP) provided by [LGP_R]?
Table QSM1E	Page 121	We will now ask you for your satisfaction rating with -The frequency of your communication with [IOU]?
Table QSM1F	Page 123	We will now ask you for your satisfaction rating with - The frequency of your communication with [LGP_R]?
Table RENO	Page 125	How aware are you of the Regional Energy Networks?
Table REN1	Page 126	Which of the options below most accurately describes your level of engagement with SoCalREN (also called The Energy Network)?
Table REN2A	Page 127	Which of these options most accurately describes the frequency of your agency or organization’s engagement with SoCalREN compared to your engagement with SCE
Table REN2B	Page 128	Which of these options most accurately describes the frequency of your agency or organization’s engagement with SoCalREN compared to your engagement with SoCalGas
Table REN3A	Page 129	SoCalREN launched in September of 2013 and offers various energy efficiency services. Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization is...
Table REN3B	Page 130	SoCalREN launched in September of 2013 and offers various energy efficiency services. Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization is...
Table REN4	Page 131	Does your organization work with any staff from SoCalREN (The Energy Network) to increase your staff knowledge so your staff are more able to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to local residents?
Table REN5	Page 132	What changes, if any, have you seen in your internal staff’s ability to improve the efficiency of your municipal buildings?
Table REN6	Page 133	What changes, if any, have you seen in your internal staff’s ability to bring energy efficiency to your local residents?
Table REN7	Page 134	How satisfied are you with the services SoCalREN provides?
Table BA1	Page 136	Which of the below options most accurately describes your level of engagement with BayREN?
Table BA2	Page 137	Which of the following options most accurately describes the frequency of your agency or organization’s engagement with BayREN compared to your engagement with PG&E? Please complete this sentence: We interact with BayREN staff...
Table BA3A	Page 138	BayREN launched in September 2013 and offers various energy efficiency services. Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization are...
Table BA3B	Page 139	BayREN launched in September 2013 and offers various energy efficiency services. Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization are...

LGP Survey Banner Table (Frequencies)

Table BA4	Page 140	Does your organization work with any staff from BayREN to increase your staff knowledge so your staff are more able to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to local residents?
Table BA5	Page 141	What changes, if any, have you seen in your internal staff's ability to improve the efficiency of your municipal buildings?
Table BA6	Page 142	What changes, if any, have you seen in your internal staff's ability to bring energy efficiency to your local residents?
Table BA7	Page 143	How satisfied are you with the services BayRen provides?
Table QSP3R1_1	Page 145	Summary of Frequencies for Imp and Mem Government Projects
Table MULTI	Page 146	LGPs by One or More than One IOU
Table INTERVIEW	Page 147	flag if interviewed in IDIs
Table QSP2R1_1	Page 148	Project Status for All Types

In tables:

Comparison Groups: BC/DE/GH

T-Test for Means, Z-Test for Percentages

Uppercase letters indicate significance at the 90% level.

LGP (Opinion Dynamics #8110)

TYPE OF SURVEY

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	99 100.0	60 100.0	39 100.0	47 100.0	39 100.0	8 100.0	33 100.0	45 100.0
IMPLEMENTER	29 29.3	17 28.3	12 30.8	12 25.5	13 33.3	3 37.5	12 36.4	19 42.2
MEMBERGOVT	67 67.7	40 66.7	27 69.2	35 74.5	26 66.7	2 25.0	21 63.6	26 57.8
LOCALGOVT	3 3.0	3 5.0	-	-	-	3 37.5	-	-
No Answer	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

IOU Banner Table

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	94 100.0	60 100.0	34 100.0	47 100.0	39 100.0	8 100.0	31 100.0	42 100.0
PG&E	47 50.0	47 78.3	-	47 100.0	-	-	19 61.3	27 64.3
SDG&E	8 8.5	8 13.3	-	-	-	8 100.0	2 6.5	3 7.1
SCE and SCE/SoCalGas	39 41.5	5 8.3	34 100.0	-	39 100.0	-	10 32.3	12 28.6
No Answer	5	-	5	-	-	-	2	3

LGP (Opinion Dynamics #8110)**Primary Barriers to Successful Completion of this Project**

These WinCross banner tables did not appropriately display the data for this question. The Consultant Team pulled each question separately and transposed the data to be in a “long” format (i.e., each line is a single response from a single person). This re-formatted data is 1,745 records long across the success and barriers questions, so are not included herein. The tables shown are pivot tables from this long format data by survey question.

SP9.. MR9., and LG9 What are the primary barriers to successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

Barriers to Completion (Q9)	Implementer	Local Government	Member Government	Total
Lack of staff resources within our agency to conduct the project	15	3	51	69
Disengaged city officials and staff	25		17	42
Insufficient budget	12	2	26	40
No champion for the project among city officials and staff	24		15	39
Lack of subject-matter expertise available to conduct the project	15	2	18	35
Lack of technical skills available to conduct the project	13	2	20	35
Unfavorable political climate	21	1	11	33
Lack of flexibility to use funds for non-energy-related efforts	14		10	24
Weak connections/relationships with local cities/agencies	11		8	19
Lack of clear vision for conducting the project	6	1	10	17
Lack of flexibility to tailor messaging to local governments or agencies	9		8	17
Size of [ORGNAME]	8		9	17
Size of the member governments in [LGP]	13			13
Lack of support from [IOU]	9	1		10
Unrealistic/unachievable program metrics set by [IOU]	8	1		9
Lack of support from [LGP]'s staff			5	5
Lack of support from the CPUC	5			5
Other	8		5	13
None of the above barriers	7		7	14
Total	223	13	220	456

LGP (Opinion Dynamics #8110)**Primary Barriers to Successful Completion of Implementation Activities after the Strategic Plan Project**

These WinCross banner tables did not appropriately display the data for this question. The Consultant Team pulled each question separately and transposed the data to be in a “long” format (i.e., each line is a single response from a single person). This re-formatted data is 1,745 records long across the success and barriers questions, so are not included herein. The tables shown are pivot tables from this long format data by survey question.

SP12.. MR12, and LG12 What are the primary barriers to successful implementation of this project? Check all that apply. [MULTIPLE RESPONSE]

Barriers to Implementation (Q12)	Implementer	Local Government	Member Government	Total
Insufficient budget	15	2	9	26
No champion for the project among city officials and staff	17	1	8	26
Disengaged city officials and staff	16		7	23
Lack of staff resources within our agency to conduct the project	11	2	10	23
Unfavorable political climate	10	1	4	15
Lack of subject-matter expertise available to conduct the project	9	1	4	14
Lack of flexibility to use funds for non-energy-related efforts	9	1	2	12
Lack of technical skills available to conduct the project	7	1	3	11
Lack of clear vision for conducting the project	5		3	8
Weak connections/relationships with local cities/agencies	4		1	5
Lack of support from [IOU]	4			4
Size of [ORNAME]	2		2	4
Lack of flexibility to tailor messaging to local governments or agencies	3			3
Lack of support from the CPUC	3			3
Size of the member governments in [LGP]	3			3
Lack of support from [LGP]'s staff			2	2
Unrealistic/unachievable program metrics set by [IOU]	2			2
Other	3			3
None of the above barriers	2			2
Total	125	9	55	189

LGP (Opinion Dynamics #8110)**Primary Factors needed for Successful Completion of this Project**

These WinCross banner tables did not appropriately display the data for this question. The Consultant Team pulled each question separately and transposed the data to be in a “long” format (i.e., each line is a single response from a single person). This re-formatted data is 1,745 records long across the success and barriers questions, so are not included herein. The tables shown are pivot tables from this long format data by survey question.

SP8., MR8., and LG8. What are the primary factors for successful completion of this project? Check all that apply. [MULTIPLE RESPONSE]

Success Factors to Completion (Q8)	Implementer	Local Government	Member Government	Total
Engaged city officials and staff	47	3	37	87
Appropriate staff resources within our agency to conduct the project	33	3	44	80
Technical skills available to conduct the project	37	3	37	77
Subject-matter expertise available to conduct the project	30	3	39	72
Sufficient budget	34	3	30	67
A project champion among city officials and staff	33	2	28	63
A clear vision for conducting the project	25	2	30	57
Favorable political climate	29	3	22	54
Strong connections/relationships with local cities/agencies	30	1	23	54
Flexibility to tailor messaging to local governments or agencies	25		15	40
Support from [LGP]'s staff			35	35
Flexibility in use of funds for non-energy-related efforts	19	1	13	33
Strong support from [IOU]	28	2		30
Realistic/achievable program metrics set by [IOU]	19	1		20
Size of [ORNAME]	11		9	20
Strong support from the CPUC	14			14
Size of the member governments in [LGP]	9			9
Other	4		5	9
None of the above success factors			3	3
Total	427	27	370	824

LGP (Opinion Dynamics #8110)**Primary Factors needed for Successful Completion of Implementation Activities after the Strategic Plan Project**

These WinCross banner tables did not appropriately display the data for this question. The Consultant Team pulled each question separately and transposed the data to be in a “long” format (i.e., each line is a single response from a single person). This re-formatted data is 1,745 records long across the success and barriers questions, so are not included herein. The tables shown are pivot tables from this long format data by survey question.

SP11., MR11., and LG11. What are the primary factors to successful implementation of this project? Check all that apply. [MULTIPLE RESPONSE]Success Factors to Implementation (Q11)	Implementer	Local Government	Member Government	Total
Engaged city officials and staff	21	2	9	32
A project champion among city officials and staff	17	2	11	30
Sufficient budget	17	2	11	30
Appropriate staff resources within our agency to conduct the project	16	2	10	28
Technical skills available to conduct the project	13	1	8	22
Favorable political climate	13	2	6	21
Subject-matter expertise available to conduct the project	10	1	7	18
A clear vision for conducting the project	10	1	5	16
Strong connections/relationships with local cities/agencies	11	1	3	15
Flexibility in use of funds for non-energy-related efforts	10	1	2	13
Flexibility to tailor messaging to local governments or agencies	10	1	1	12
Strong support from [IOU]	10	2		12
Support from [LGP]'s staff			6	6
Realistic/achievable program metrics set by [IOU]	5			5
Strong support from the CPUC	5			5
Size of [ORNAME]	3		1	4
Size of the member governments in [LGP]	2			2
Other	2			2
Total	175	18	80	273

LGP (Opinion Dynamics #8110)

How many local governments are members of [LGPNAME]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	22 100.0	11 100.0	11 100.0	7 100.0	12 100.0	2 100.0	8 100.0	13 100.0
1	5 22.7	2 18.2	3 27.3	1 14.3	3 25.0	1 50.0	3 37.5	2 15.4
4	5 22.7	1 9.1	4 36.4	-	5 41.7	-	1 12.5	2 15.4
5	2 9.1	2 18.2	-	1 14.3	1 8.3	-	1 12.5	1 7.7
6	2 9.1	1 9.1	1 9.1	1 14.3	1 8.3	-	-	1 7.7
7	1 4.5	-	1 9.1	-	1 8.3	-	-	-
9	1 4.5	1 9.1	-	1 14.3	-	-	-	1 7.7
13	1 4.5	-	1 9.1	-	-	-	-	1 7.7

¹ Please note that beginning on the page, page numbers may not necessarily match the table of contents within Appendix K.

LGP (Opinion Dynamics #8110)

How many local governments are members of [LGPNAME]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
21	2 9.1	2 18.2	-	2 28.6	-	-	1 12.5	2 15.4
29	1 4.5	-	1 9.1	-	1 8.3	-	1 12.5	1 7.7
35	1 4.5	1 9.1	-	1 14.3	-	-	1 12.5	1 7.7
Don't know	1 4.5	1 9.1	-	-	-	1 50.0	-	1 7.7
No Answer	77	49	28	40	27	6	25	32
Mean	8.67	10.80	6.73	14.00	5.83	1.00	12.12	12.42

LGP (Opinion Dynamics #8110)

Do all, some, or none of your member governments conduct Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
All member governments conduct one or more Strategic Plan projects	17 68.0	10 71.4	7 63.6	7 63.6	7 70.0	3 100.0	9 75.0	12 63.2
Only some member governments conduct Strategic Plan projects	8 32.0	4 28.6	4 36.4	4 36.4	3 30.0	-	3 25.0	7 36.8
None. The member governments do not conduct Strategic Plan projects	-	-	-	-	-	-	-	-
No Answer	74	46	28	36	29	5	21	26

LGP (Opinion Dynamics #8110)

How many of your member governments conduct Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	8 100.0	4 100.0	4 100.0	4 100.0	3 100.0	-	3 100.0	7 100.0
3	3 37.5	1 25.0	2 50.0	1 25.0	2 66.7	-	1 33.3	2 28.6
8	1 12.5	1 25.0	-	1 25.0	-	-	-	1 14.3
11	1 12.5	-	1 25.0	-	-	-	-	1 14.3
20	1 12.5	1 25.0	-	1 25.0	-	-	1 33.3	1 14.3
27	1 12.5	-	1 25.0	-	1 33.3	-	1 33.3	1 14.3
Don't know	1 12.5	1 25.0	-	1 25.0	-	-	-	1 14.3
No Answer	91	56	35	43	36	8	30	38
Mean	10.71	10.33	11.00	10.33	11.00	-	16.67	12.00

LGP (Opinion Dynamics #8110)

How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
1	2 8.0	1 7.1	1 9.1	1 9.1	1 10.0	-	1 8.3	2 10.5
2	3 12.0	1 7.1	2 18.2	1 9.1	2 20.0	-	2 16.7	2 10.5
3	8 32.0	4 28.6	4 36.4	4 36.4	3 30.0	-	5 41.7	6 31.6
4	4 16.0	2 14.3	2 18.2	2 18.2	2 20.0	-	2 16.7	2 10.5
5	2 8.0	-	2 18.2	-	2 20.0	-	1 8.3	1 5.3
6	2 8.0	2 14.3	-	1 9.1	-	1 33.3	-	2 10.5
7	1 4.0	1 7.1	-	-	-	1 33.3	-	1 5.3

LGP (Opinion Dynamics #8110)

How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
15	1 4.0	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
20	1 4.0	1 7.1	-	1 9.1	-	-	-	1 5.3
Don't know	1 4.0	1 7.1	-	-	-	1 33.3	-	1 5.3
No Answer	74	46	28	36	29	5	21	26
Mean	4.67	5.92	3.18	5.82	3.20	6.50	4.00	5.06

LGP (Opinion Dynamics #8110)

When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	13 100.0	11 100.0	11 100.0	10 100.0	2 100.0	12 100.0	18 100.0
0.01	1 4.2	-	1 9.1	-	1 10.0	-	1 8.3	-
0.06	1 4.2	-	1 9.1	-	1 10.0	-	-	-
0.5	6 25.0	3 23.1	3 27.3	3 27.3	3 30.0	-	4 33.3	4 22.2
0.6	1 4.2	-	1 9.1	-	1 10.0	-	1 8.3	1 5.6
0.8	1 4.2	1 7.7	-	1 9.1	-	-	-	1 5.6
0.25	1 4.2	-	1 9.1	-	1 10.0	-	-	1 5.6
0.75	1 4.2	1 7.7	-	1 9.1	-	-	-	1 5.6

LGP (Opinion Dynamics #8110)

When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
1	4 16.7	3 23.1	1 9.1	3 27.3	1 10.0	-	2 16.7	4 22.2
1.5	1 4.2	-	1 9.1	-	1 10.0	-	1 8.3	-
1.75	1 4.2	-	1 9.1	-	1 10.0	-	1 8.3	-
2	1 4.2	1 7.7	-	-	-	1 50.0	-	1 5.6
2.4	1 4.2	1 7.7	-	-	-	1 50.0	-	1 5.6
2.5	2 8.3	1 7.7	1 9.1	1 9.1	-	-	1 8.3	2 11.1
10	1 4.2	1 7.7	-	1 9.1	-	-	1 8.3	1 5.6
19.15	1 4.2	1 7.7	-	1 9.1	-	-	-	1 5.6

LGP (Opinion Dynamics #8110)

When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Don't know	-	-	-	-	-	-	-	-
No Answer	75	47	28	36	29	6	21	27
Mean	2.14	3.24	0.83	3.43	0.67	2.20	1.70	2.61

LGP (Opinion Dynamics #8110)

Level of Communication between IOU and LGP - All Modes

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Multiple times per week	22 75.9	16 94.1 C	6 50.0	11 91.7 E	7 53.8	3 100.0	8 66.7	16 84.2
Once per week	13 44.8	10 58.8 C	3 25.0	8 66.7 E	3 23.1	2 66.7	6 50.0	11 57.9
Multiple times per month	14 48.3	8 47.1	6 50.0	4 33.3	6 46.2	3 100.0	5 41.7	9 47.4
Once per month	11 37.9	4 23.5	7 58.3 B	3 25.0	8 61.5 D	-	6 50.0 H	5 26.3
Less than once per month	2 6.9	-	2 16.7	-	2 15.4	-	1 8.3	1 5.3
During quarterly or bi-annual LGP meetings	1 3.4	1 5.9	-	1 8.3	-	-	1 8.3	1 5.3

LGP (Opinion Dynamics #8110)

Level of Communication between IOU and LGP - All Modes

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Never	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

Aside from funding, what services, if any, does [IOU] provide to help [LGPNAME] [R_CO4]? Please select all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Opportunities to share best practices with other local governments	22 75.9	15 88.2	7 58.3	10 83.3	8 61.5	3 100.0	9 75.0	15 78.9
Subject matter expertise	21 72.4	14 82.4	7 58.3	10 83.3	8 61.5	2 66.7	9 75.0	14 73.7
Marketing and outreach materials	21 72.4	13 76.5	8 66.7	8 66.7	9 69.2	3 100.0	8 66.7	13 68.4
Technical support for conducting projects	19 65.5	11 64.7	8 66.7	7 58.3	10 76.9	2 66.7	9 75.0	12 63.2
Access to contracted resources (i.e., contractors)	17 58.6	11 64.7	6 50.0	8 66.7	7 53.8	2 66.7	7 58.3	13 68.4
Additional internal staff resources	15 51.7	9 52.9	6 50.0	7 58.3	6 46.2	2 66.7	7 58.3	10 52.6

LGP (Opinion Dynamics #8110)

Aside from funding, what services, if any, does [IOU] provide to help [LGPNAME] [R_CO4]? Please select all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Internal staff training/skill-building	14 48.3	10 58.8	4 33.3	7 58.3 E	3 23.1	3 100.0	4 33.3	11 57.9 G
Technical support for procurement	8 27.6	6 35.3	2 16.7	3 25.0	3 23.1	2 66.7	3 25.0	5 26.3
Software or similar tools	7 24.1	4 23.5	3 25.0	3 25.0	3 23.1	-	2 16.7	5 26.3
Other	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	1 8.3	2 10.5
None. [IOU] provides no additional services	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

How important are these additional services to [LGPNAME]'s ability to [R_CO4]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	28 100.0	17 100.0	11 100.0	12 100.0	12 100.0	3 100.0	11 100.0	18 100.0
Not at all important-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	-	-	-	-	-	-	-	-
6	2 7.1	1 5.9	1 9.1	1 8.3	1 8.3	-	1 9.1	1 5.6

LGP (Opinion Dynamics #8110)

How important are these additional services to [LGPNAME]'s ability to [R_CO4]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	7 25.0	5 29.4	2 18.2	3 25.0	2 16.7	2 66.7	3 27.3	6 33.3
8	4 14.3	3 17.6	1 9.1	3 25.0	1 8.3	-	1 9.1	3 16.7
9	6 21.4	3 17.6	3 27.3	3 25.0	2 16.7	-	4 36.4	4 22.2
Extremely Important-10	9 32.1	5 29.4	4 36.4	2 16.7	6 50.0 D	1 33.3	2 18.2	4 22.2
No Answer	71	43	28	35	27	5	22	27
Mean	8.46	8.35	8.64	8.17	8.83	8.00	8.27	8.22

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The transparency of the process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
Very dissatisfied-0	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	1 4.0	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
3	3 12.0	2 14.3	1 9.1	1 9.1	1 10.0	1 33.3	-	3 15.8
4	-	-	-	-	-	-	-	-
5	4 16.0	1 7.1	3 27.3	1 9.1	3 30.0	-	3 25.0	2 10.5
6	2 8.0	2 14.3	-	2 18.2	-	-	1 8.3	2 10.5

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The transparency of the process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	1 4.0	1 7.1	-	1 9.1	-	-	-	1 5.3
8	5 20.0	4 28.6	1 9.1	2 18.2	1 10.0	2 66.7	2 16.7	4 21.1
9	2 8.0	-	2 18.2	-	1 10.0	-	1 8.3	1 5.3
Very satisfied-10	1 4.0	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
Don't know	5 20.0	2 14.3	3 27.3	2 18.2	3 30.0	-	2 16.7	3 15.8
No Answer	74	46	28	36	29	5	21	26
Mean	5.90	6.17	5.50	6.11	5.00	6.33	5.80	5.69

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
Very dissatisfied-0	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	2 8.0	2 14.3	-	1 9.1	-	1 33.3	-	2 10.5
4	-	-	-	-	-	-	-	-
5	2 8.0	1 7.1	1 9.1	-	1 10.0	1 33.3	1 8.3	1 5.3
6	4 16.0	1 7.1	3 27.3	1 9.1	3 30.0	-	1 8.3	3 15.8

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	2 8.0	2 14.3	-	2 18.2	-	-	2 16.7	2 10.5
8	4 16.0	3 21.4	1 9.1	2 18.2	1 10.0	1 33.3	2 16.7	3 15.8
9	3 12.0	1 7.1	2 18.2	1 9.1	1 10.0	-	2 16.7	2 10.5
Very satisfied-10	1 4.0	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
Don't know	6 24.0	3 21.4	3 27.3	3 27.3	3 30.0	-	2 16.7	4 21.1
No Answer	74	46	28	36	29	5	21	26
Mean	6.47	6.73	6.12	7.25	5.71	5.33	6.90	6.33

LGP (Opinion Dynamics #8110)

**From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process
in terms of - The job the IOUs do in helping you to understand the process**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
Very dissatisfied-0	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 4.0	1 7.1	-	-	-	1 33.3	-	1 5.3
4	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	-
5	1 4.0	1 7.1	-	1 9.1	-	-	-	1 5.3
6	4 16.0	3 21.4	1 9.1	3 27.3	1 10.0	-	2 16.7	4 21.1

LGP (Opinion Dynamics #8110)

**From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process
in terms of - The job the IOUs do in helping you to understand the process**

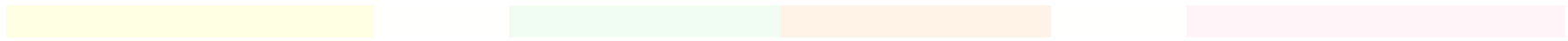
	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	5 20.0	2 14.3	3 27.3	2 18.2	2 20.0	-	2 16.7	4 21.1
8	5 20.0	4 28.6	1 9.1	2 18.2	1 10.0	2 66.7	2 16.7	4 21.1
9	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	-
Very satisfied-10	1 4.0	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
Don't know	5 20.0	2 14.3	3 27.3	2 18.2	3 30.0	-	2 16.7	3 15.8
No Answer	74	46	28	36	29	5	21	26
Mean	6.50	6.83	6.00	7.00	5.86	6.33	6.50	6.38

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards, including what makes for a qualified application or project concept and the selection criteria

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
Very dissatisfied-0	1 4.0	-	1 9.1	-	1 10.0	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	2 8.0	1 7.1	1 9.1	-	1 10.0	1 33.3	1 8.3	1 5.3
4	2 8.0	1 7.1	1 9.1	1 9.1	1 10.0	-	1 8.3	1 5.3
5	2 8.0	2 14.3	-	2 18.2	-	-	1 8.3	2 10.5
6	3 12.0	1 7.1	2 18.2	1 9.1	2 20.0	-	1 8.3	3 15.8

LGP Survey Banner Table (Frequencies)



LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]'s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards, including what makes for a qualified application or project concept and the selection criteria

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	3 12.0	3 21.4	-	2 18.2	-	1 33.3	1 8.3	3 15.8
8	3 12.0	2 14.3	1 9.1	1 9.1	1 10.0	1 33.3	2 16.7	2 10.5
9	2 8.0	-	2 18.2	-	1 10.0	-	1 8.3	1 5.3
Very satisfied-10	2 8.0	2 14.3	-	2 18.2	-	-	1 8.3	2 10.5
Don't know	5 20.0	2 14.3	3 27.3	2 18.2	3 30.0	-	2 16.7	3 15.8
No Answer	74	46	28	36	29	5	21	26
Mean	6.25	6.67	5.62	6.89	5.14	6.00	6.00	6.31

LGP (Opinion Dynamics #8110)

**Has [LGPNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]?
Please select all that apply.**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
Delays in obtaining needed data to implement Strategic Plan projects	11 44.0	8 57.1	3 27.3	6 54.5	3 30.0	2 66.7	5 41.7	9 47.4
Communicating with other [IOU] staff (outside LGP program)	7 28.0	6 42.9 C	1 9.1	3 27.3	1 10.0	3 100.0	2 16.7	7 36.8 G
Delays in invoice payment(s)	7 28.0	-	7 63.6	-	7 70.0	-	5 41.7 H	3 15.8
Limited support from [IOU] staff not directly involved with LGP	7 28.0	6 42.9 C	1 9.1	3 27.3	1 10.0	3 100.0	3 25.0	7 36.8
Delays in notification about Strategic Plan project approvals	6 24.0	2 14.3	4 36.4	2 18.2	4 40.0	-	3 25.0	5 26.3

LGP (Opinion Dynamics #8110)

Has [LGPNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]?
Please select all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Limited subject-matter expertise/knowledge	4 16.0	3 21.4	1 9.1	2 18.2	1 10.0	1 33.3	2 16.7	4 21.1
Delays in release of funds for Strategic Plan projects	3 12.0	1 7.1	2 18.2	1 9.1	2 20.0	-	2 16.7	2 10.5
Inability to obtain adequate resources due to geographic distance from [IOU]	3 12.0	2 14.3	1 9.1	2 18.2	1 10.0	-	1 8.3	3 15.8
Communicating with [IOU]’s LGP point of contact	2 8.0	-	2 18.2	-	2 20.0	-	2 16.7	1 5.3
Other	2 8.0	1 7.1	1 9.1	1 9.1	1 10.0	-	2 16.7	1 5.3
No challenges	7 28.0	4 28.6	3 27.3	4 36.4	2 20.0	-	3 25.0	5 26.3
No Answer	74	46	28	36	29	5	21	26

LGP (Opinion Dynamics #8110)

We would like to ask you specifically about the following Strategic Plan project. Are you familiar with this project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	25 100.0	14 100.0	11 100.0	11 100.0	10 100.0	3 100.0	12 100.0	19 100.0
I am familiar with this project	24 96.0	14 100.0	10 90.9	11 100.0	9 90.0	3 100.0	12 100.0	19 100.0
I am not familiar with this project	1 4.0	-	1 9.1	-	1 10.0	-	-	-
No Answer	74	46	28	36	29	5	21	26

LGP (Opinion Dynamics #8110)

How would you characterize this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	14 100.0	10 100.0	11 100.0	9 100.0	3 100.0	12 100.0	19 100.0
Single Phase	12 50.0	8 57.1	4 40.0	8 72.7 E	3 33.3	-	8 66.7	9 47.4
Ongoing	13 54.2	8 57.1	5 50.0	6 54.5	4 44.4	2 66.7	6 50.0	11 57.9
Dual-phase	18 75.0	12 85.7	6 60.0	10 90.9 E	5 55.6	2 66.7	8 66.7	17 89.5 G
Don't know	1 4.2	1 7.1	-	1 9.1	-	-	-	1 5.3
No Answer	75	46	29	36	30	5	21	26

LGP (Opinion Dynamics #8110)

[IMP_NAME]What is the status of this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	14 100.0	10 100.0	11 100.0	9 100.0	3 100.0	12 100.0	19 100.0
Completed	12 50.0	6 42.9	6 60.0	6 54.5	6 66.7	-	12 100.0	7 36.8
In-progress	18 75.0	13 92.9 C	5 50.0	10 90.9 E	4 44.4	3 100.0	6 50.0	18 94.7 G
Canceled after being started	3 12.5	2 14.3	1 10.0	2 18.2	-	-	-	3 15.8
Not started yet, but will be started	1 4.2	1 7.1	-	1 9.1	-	-	1 8.3	1 5.3
Will not be started	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	75	46	29	36	30	5	21	26

LGP (Opinion Dynamics #8110)

[IMP_NAME]What are the primary factors needed for successful completion of this project? Check all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	14 100.0	10 100.0	11 100.0	9 100.0	3 100.0	12 100.0	19 100.0
Engaged city officials and staff	18 75.0	9 64.3	9 90.0	8 72.7	9 100.0 D	1 33.3	10 83.3	13 68.4
Appropriate staff resources within our agency to conduct the project	15 62.5	10 71.4	5 50.0	7 63.6	4 44.4	3 100.0	6 50.0	12 63.2
Technical skills available to conduct the project	14 58.3	9 64.3	5 50.0	8 72.7	5 55.6	1 33.3	8 66.7	11 57.9
Favorable political climate	13 54.2	6 42.9	7 70.0	5 45.5	6 66.7	1 33.3	8 66.7	9 47.4
Subject-matter expertise available to conduct the project	13 54.2	8 57.1	5 50.0	6 54.5	5 55.6	2 66.7	6 50.0	10 52.6
Sufficient budget	13 54.2	6 42.9	7 70.0	6 54.5	6 66.7	-	8 66.7	9 47.4
A project champion among city officials and staff	12 50.0	6 42.9	6 60.0	6 54.5	5 55.6	-	7 58.3	9 47.4

LGP (Opinion Dynamics #8110)

[IMP_NAME]What are the primary factors needed for successful completion of this project? Check all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Flexibility to tailor messaging to local governments or agencies	12 50.0	7 50.0	5 50.0	6 54.5	4 44.4	1 33.3	6 50.0	9 47.4
Strong connections/relationships with local cities/agencies	11 45.8	6 42.9	5 50.0	6 54.5	4 44.4	-	6 50.0	8 42.1
A clear vision for conducting the project	11 45.8	5 35.7	6 60.0	5 45.5	5 55.6	-	7 58.3 H	7 36.8
Strong support from [IOU]	11 45.8	7 50.0	4 40.0	6 54.5	4 44.4	1 33.3	7 58.3	8 42.1
Flexibility in use of funds for non-energy-related efforts	9 37.5	7 50.0	2 20.0	6 54.5	2 22.2	1 33.3	4 33.3	8 42.1
Realistic/achievable program metrics set by [IOU]	9 37.5	5 35.7	4 40.0	4 36.4	3 33.3	1 33.3	6 50.0	7 36.8
Strong support from the CPUC	7 29.2	5 35.7	2 20.0	4 36.4	2 22.2	1 33.3	3 25.0	6 31.6
Size of [CITYNAME]	4 16.7	3 21.4	1 10.0	3 27.3	1 11.1	-	2 16.7	3 15.8

LGP (Opinion Dynamics #8110)

[IMP_NAME]What are the primary factors needed for successful completion of this project? Check all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Size of the member governments in [LGPNAME]	4 16.7	3 21.4	1 10.0	3 27.3	1 11.1	-	2 16.7	4 21.1
Other	2 8.3	1 7.1	1 10.0	1 9.1	1 11.1	-	1 8.3	1 5.3
No Answer	75	46	29	36	30	5	21	26

LGP (Opinion Dynamics #8110)

The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face in their implementation. Please indicate this project’s implementation status.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	17 100.0	11 100.0	6 100.0	9 100.0	5 100.0	2 100.0	7 100.0	16 100.0
Adopted and implemented	2 11.8	-	2 33.3	-	2 40.0	-	2 28.6 H	1 6.2
Adopted and implementation in-progress	12 70.6	9 81.8	3 50.0	7 77.8	3 60.0	2 100.0	5 71.4	11 68.8
Adopted and implementation process has not yet begun	1 5.9	-	1 16.7	-	1 20.0	-	-	1 6.2
Not adopted	6 35.3	4 36.4	2 33.3	4 44.4	1 20.0	-	3 42.9	6 37.5
Don't know	-	-	-	-	-	-	-	-
No Answer	82	49	33	38	34	6	26	29

LGP (Opinion Dynamics #8110)

Does [LGPNAME] offer direct install as part of the LGP offerings to member governments?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Yes	21 72.4	13 76.5	8 66.7	10 83.3	9 69.2	1 33.3	8 66.7	16 84.2
No	7 24.1	4 23.5	3 25.0	2 16.7	3 23.1	2 66.7	3 25.0	3 15.8
Don't know	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

What percentage of [LGPNAME]'s energy goals are met through direct install projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	21 100.0	13 100.0	8 100.0	10 100.0	9 100.0	1 100.0	8 100.0	16 100.0
0	1 4.8	-	1 12.5	-	1 11.1	-	-	1 6.2
5	1 4.8	-	1 12.5	-	1 11.1	-	1 12.5	-
10	2 9.5	-	2 25.0	-	2 22.2	-	1 12.5	1 6.2
30	1 4.8	-	1 12.5	-	1 11.1	-	-	1 6.2
50	1 4.8	1 7.7	-	1 10.0	-	-	1 12.5	1 6.2
70	3 14.3	3 23.1	-	2 20.0	1 11.1	-	-	2 12.5
75	1 4.8	1 7.7	-	1 10.0	-	-	-	1 6.2

LGP (Opinion Dynamics #8110)

What percentage of [LGPNAME]'s energy goals are met through direct install projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
85	1 4.8	1 7.7	-	1 10.0	-	-	1 12.5	1 6.2
90	1 4.8	1 7.7	-	1 10.0	-	-	-	1 6.2
100	4 19.0	4 30.8	-	4 40.0	-	-	3 37.5	4 25.0
Don't know	5 23.8	2 15.4	3 37.5	-	3 33.3	1 100.0	1 12.5	3 18.8
No Answer	78	47	31	37	30	7	25	29
Mean	60.31	82.73 C	11.00	84.00 E	20.83	-	64.29	67.69

LGP (Opinion Dynamics #8110)

According to our records, in 2013 and 2014, [CITYNAME] was a part of [IOU]’s [LGPNAME]. Is this correct?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Yes	66 98.5	39 97.5	27 100.0	34 97.1	26 100.0	2 100.0	21 100.0	26 100.0
No	1 1.5	1 2.5	-	1 2.9	-	-	-	-
No Answer	32	20	12	12	13	6	12	19

LGP (Opinion Dynamics #8110)

In what year did [CITYNAME] become a part of an LGP with [IOU]? This includes receiving services from [LGP_R].

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
1992	1 1.5	-	1 3.7	-	1 3.8	-	-	-
2002	2 3.0	-	2 7.4	-	2 7.7	-	2 9.5	1 3.8
2003	1 1.5	-	1 3.7	-	1 3.8	-	1 4.8	-
2004	1 1.5	-	1 3.7	-	-	-	1 4.8	1 3.8
2006	2 3.0	-	2 7.4	-	1 3.8	-	1 4.8	1 3.8
2007	1 1.5	1 2.5	-	1 2.9	-	-	-	-
2008	3 4.5	1 2.5	2 7.4	1 2.9	1 3.8	-	1 4.8	2 7.7

LGP (Opinion Dynamics #8110)

In what year did [CITYNAME] become a part of an LGP with [IOU]? This includes receiving services from [LGP_R].

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
2009	1 1.5	-	1 3.7	-	1 3.8	-	-	-
2010	10 14.9	6 15.0	4 14.8	5 14.3	4 15.4	1 50.0	4 19.0	3 11.5
2011	3 4.5	2 5.0	1 3.7	2 5.7	1 3.8	-	-	2 7.7
2012	2 3.0	2 5.0	-	2 5.7	-	-	1 4.8	1 3.8
2013	3 4.5	3 7.5	-	3 8.6	-	-	1 4.8	-
2014	2 3.0	2 5.0	-	1 2.9	1 3.8	-	1 4.8	-
Don't know	35 52.2	23 57.5	12 44.4	20 57.1	13 50.0	1 50.0	8 38.1	15 57.7
No Answer	32	20	12	12	13	6	12	19

LGP (Opinion Dynamics #8110)

According to our records, [CITYNAME] worked with [LGP_R] to conduct Strategic Plan projects in [IOU]’s service territory in 2013 and 2014. Is this correct?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	53 100.0	37 100.0	16 100.0	35 100.0	12 100.0	2 100.0	18 100.0	23 100.0
Yes	46 86.8	34 91.9	12 75.0	32 91.4	9 75.0	2 100.0	18 100.0	23 100.0
No	2 3.8	1 2.7	1 6.2	1 2.9	1 8.3	-	-	-
Don't know	5 9.4	2 5.4	3 18.8	2 5.7	2 16.7	-	-	-
No Answer	46	23	23	12	27	6	15	22

LGP (Opinion Dynamics #8110)

**According to our records, [CITYNAME] conducted Strategic Plan projects in [IOU]’s service territory in 2013 and 2014.
Is this correct?**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	4 100.0	-	4 100.0	-	4 100.0	-	3 100.0	3 100.0
Yes	4 100.0	-	4 100.0	-	4 100.0	-	3 100.0	3 100.0
No	-	-	-	-	-	-	-	-
No Answer	95	60	35	47	35	8	30	42

LGP (Opinion Dynamics #8110)

How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	51 100.0	35 100.0	16 100.0	33 100.0	13 100.0	2 100.0	21 100.0	26 100.0
0	2 3.9	2 5.7	-	2 6.1	-	-	1 4.8	1 3.8
1	9 17.6	6 17.1	3 18.8	6 18.2	3 23.1	-	4 19.0	4 15.4
2	18 35.3	11 31.4	7 43.8	10 30.3	5 38.5	1 50.0	7 33.3	8 30.8
3	4 7.8	2 5.7	2 12.5	2 6.1	2 15.4	-	2 9.5	1 3.8
4	6 11.8	5 14.3	1 6.2	5 15.2	1 7.7	-	1 4.8	5 19.2 G
5	2 3.9	2 5.7	-	2 6.1	-	-	2 9.5	-
6	1 2.0	-	1 6.2	-	1 7.7	-	-	1 3.8

LGP (Opinion Dynamics #8110)

How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Don't know	9 17.6	7 20.0	2 12.5	6 18.2	1 7.7	1 50.0	4 19.0	6 23.1
No Answer	48	25	23	14	26	6	12	19
Mean	2.31	2.29	2.36	2.30	2.42	2.00	2.24	2.45

LGP (Opinion Dynamics #8110)

When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalentents (FTEs) does that add to?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	44 100.0	30 100.0	14 100.0	29 100.0	12 100.0	1 100.0	17 100.0	22 100.0
0	2 4.5	2 6.7	-	2 6.9	-	-	1 5.9	1 4.5
0.01	2 4.5	2 6.7	-	2 6.9	-	-	-	2 9.1
0.05	3 6.8	3 10.0	-	2 6.9	-	1 100.0	2 11.8	-
0.1	5 11.4	4 13.3	1 7.1	4 13.8	1 8.3	-	3 17.6	2 9.1
0.3	2 4.5	1 3.3	1 7.1	1 3.4	1 8.3	-	1 5.9	-
0.5	6 13.6	3 10.0	3 21.4	3 10.3	3 25.0	-	1 5.9	6 27.3

LGP (Opinion Dynamics #8110)

When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
0.25	6 13.6	3 10.0	3 21.4	3 10.3	3 25.0	-	3 17.6	2 9.1
0.75	2 4.5	2 6.7	-	2 6.9	-	-	1 5.9	1 4.5
1	6 13.6	2 6.7	4 28.6 B	2 6.9	4 33.3 D	-	-	4 18.2
1.25	1 2.3	1 3.3	-	1 3.4	-	-	-	-
10	1 2.3	1 3.3	-	1 3.4	-	-	1 5.9	1 4.5
Don't know	8 18.2	6 20.0	2 14.3	6 20.7	-	-	4 23.5	3 13.6
No Answer	55	30	25	18	27	7	16	23
Mean	0.68	0.74	0.55	0.77	0.55	0.05	0.98	0.97

LGP (Opinion Dynamics #8110)

Aside from funding, what services, if any, does [LGP_R] provide to help [CITYNAME] to [CC1_R]? Please select all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Technical support for conducting projects	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Subject-matter expertise	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Opportunities to share best practices with other local governments	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Technical support for procurement	66 98.5	39 97.5	27 100.0	34 97.1	26 100.0	2 100.0	21 100.0	25 96.2
Internal staff training/skill-building	66 98.5	39 97.5	27 100.0	34 97.1	26 100.0	2 100.0	21 100.0	25 96.2
Marketing and outreach materials	66 98.5	39 97.5	27 100.0	34 97.1	26 100.0	2 100.0	21 100.0	25 96.2

LGP (Opinion Dynamics #8110)

Aside from funding, what services, if any, does [LGP_R] provide to help [CITYNAME] to [CC1_R]? Please select all that apply.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Additional internal staff resources	65 97.0	38 95.0	27 100.0	33 94.3	26 100.0	2 100.0	21 100.0	24 92.3
Access to contracted resources (i.e., contractors)	65 97.0	38 95.0	27 100.0	33 94.3	26 100.0	2 100.0	21 100.0	24 92.3
Software or similar tools	65 97.0	38 95.0	27 100.0	33 94.3	26 100.0	2 100.0	21 100.0	24 92.3
Other	65 97.0	38 95.0	27 100.0	33 94.3	26 100.0	2 100.0	21 100.0	24 92.3
None. [LGP_R] provides no additional services	3 4.5	2 5.0	1 3.7	2 5.7	1 3.8	-	1 4.8	-
LGP conducts all LGP-related activities in their entirety	1 1.5	1 2.5	-	1 2.9	-	-	1 4.8	-
No Answer	32	20	12	12	13	6	12	19

LGP (Opinion Dynamics #8110)

How important are these additional services to [CITYNAME]’s ability to [CC1_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	63 100.0	37 100.0	26 100.0	32 100.0	25 100.0	2 100.0	19 100.0	26 100.0
Not at all important-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 1.6	-	1 3.8	-	1 4.0	-	-	1 3.8
4	4 6.3	4 10.8	-	3 9.4	1 4.0	-	1 5.3	1 3.8
5	6 9.5	3 8.1	3 11.5	3 9.4	2 8.0	-	1 5.3	2 7.7
6	6 9.5	4 10.8	2 7.7	3 9.4	2 8.0	-	1 5.3	2 7.7

LGP (Opinion Dynamics #8110)

How important are these additional services to [CITYNAME]’s ability to [CC1_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	12 19.0	6 16.2	6 23.1	4 12.5	6 24.0	2 100.0	6 31.6	2 7.7
8	9 14.3	6 16.2	3 11.5	5 15.6	3 12.0	-	1 5.3	5 19.2
9	8 12.7	3 8.1	5 19.2	3 9.4	4 16.0	-	4 21.1	4 15.4
Extremely Important-10	17 27.0	11 29.7	6 23.1	11 34.4	6 24.0	-	5 26.3	9 34.6
No Answer	36	23	13	15	14	6	14	19
Mean	7.67	7.62	7.73	7.81	7.64	7.00	7.95	8.04

LGP (Opinion Dynamics #8110)

Does [CITYNAME] have direct contact with [IOU] related to Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	51 100.0	35 100.0	16 100.0	33 100.0	13 100.0	2 100.0	21 100.0	26 100.0
Yes	33 64.7	18 51.4	15 93.8 B	16 48.5	12 92.3 D	2 100.0	13 61.9	19 73.1
No	12 23.5	11 31.4 C	1 6.2	11 33.3 E	1 7.7	-	6 28.6	4 15.4
Don't know	6 11.8	6 17.1	-	6 18.2	-	-	2 9.5	3 11.5
No Answer	48	25	23	14	26	6	12	19

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	33 100.0	18 100.0	15 100.0	16 100.0	12 100.0	2 100.0	13 100.0	19 100.0
Multiple times per week	-	-	-	-	-	-	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	11 33.3	5 27.8	6 40.0	5 31.2	4 33.3	-	4 30.8	7 36.8
Once per month	4 12.1	1 5.6	3 20.0	1 6.2	3 25.0	-	2 15.4	2 10.5
Less than once per month	17 51.5	9 50.0	8 53.3	7 43.8	7 58.3	2 100.0	7 53.8	10 52.6
During quarterly or bi-annual LGP meetings	4 12.1	1 5.6	3 20.0	1 6.2	2 16.7	-	1 7.7	2 10.5
Never	1 3.0	-	1 6.7	-	1 8.3	-	-	1 5.3

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Don't know	5 15.2	2 11.1	3 20.0	2 12.5	2 16.7	-	3 23.1	2 10.5
No Answer	66	42	24	31	27	6	20	26

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	33 100.0	18 100.0	15 100.0	16 100.0	12 100.0	2 100.0	13 100.0	19 100.0
Multiple times per week	1 3.0	1 5.6	-	1 6.2	-	-	1 7.7	1 5.3
Once per week	3 9.1	2 11.1	1 6.7	1 6.2	1 8.3	1 50.0	1 7.7	1 5.3
Multiple times per month	11 33.3	5 27.8	6 40.0	4 25.0	3 25.0	1 50.0	5 38.5	7 36.8
Once per month	5 15.2	2 11.1	3 20.0	2 12.5	3 25.0	-	-	3 15.8
Less than once per month	8 24.2	5 27.8	3 20.0	5 31.2	3 25.0	-	3 23.1	5 26.3
During quarterly or bi-annual LGP meetings	6 18.2	1 5.6	5 33.3	1 6.2	4 33.3	-	2 15.4	4 21.1

B

D

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email

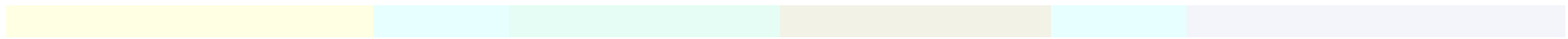
	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Never	-	-	-	-	-	-	-	-
Don't know	5 15.2	2 11.1	3 20.0	2 12.5	2 16.7	-	3 23.1	2 10.5
No Answer	66	42	24	31	27	6	20	26

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	33 100.0	18 100.0	15 100.0	16 100.0	12 100.0	2 100.0	13 100.0	19 100.0
Multiple times per week	-	-	-	-	-	-	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	1 3.0	-	1 6.7	-	-	-	1 7.7	-
Once per month	5 15.2	1 5.6	4 26.7 B	1 6.2	2 16.7	-	1 7.7	5 26.3 G
Less than once per month	14 42.4	8 44.4	6 40.0	6 37.5	6 50.0	2 100.0	8 61.5 H	5 26.3
During quarterly or bi-annual LGP meetings	11 33.3	3 16.7	8 53.3 B	3 18.8	7 58.3 D	-	4 30.8	7 36.8

LGP Survey Banner Table (Frequencies)



LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate which option best describes how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Never	4 12.1	3 16.7	1 6.7	3 18.8	1 8.3	-	-	3 15.8
Don't know	4 12.1	3 16.7	1 6.7	3 18.8	-	-	2 15.4	2 10.5
No Answer	66	42	24	31	27	6	20	26

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	50 100.0	34 100.0	16 100.0	32 100.0	13 100.0	2 100.0	21 100.0	26 100.0
Multiple times per week	1 2.0	1 2.9	-	1 3.1	-	-	1 4.8	-
Once per week	2 4.0	2 5.9	-	2 6.2	-	-	1 4.8	2 7.7
Multiple times per month	6 12.0	3 8.8	3 18.8	3 9.4	2 15.4	-	5 23.8	3 11.5
Once per month	14 28.0	8 23.5	6 37.5	8 25.0	5 38.5	-	4 19.0	10 38.5 G
Less than once per month	16 32.0	12 35.3	4 25.0	10 31.2	3 23.1	2 100.0	8 38.1	5 19.2
During quarterly or bi-annual LGP meetings	6 12.0	3 8.8	3 18.8	3 9.4	3 23.1	-	-	4 15.4

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Never	1 2.0	1 2.9	-	1 3.1	-	-	-	-
Don't know	4 8.0	4 11.8	-	4 12.5	-	-	2 9.5	2 7.7
No Answer	49	26	23	15	26	6	12	19

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Email

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	50 100.0	34 100.0	16 100.0	32 100.0	13 100.0	2 100.0	21 100.0	26 100.0
Multiple times per week	1 2.0	1 2.9	-	1 3.1	-	-	1 4.8	-
Once per week	4 8.0	3 8.8	1 6.2	3 9.4	1 7.7	-	-	4 15.4
Multiple times per month	15 30.0	11 32.4	4 25.0	11 34.4	2 15.4	-	7 33.3	10 38.5
Once per month	7 14.0	4 11.8	3 18.8	4 12.5	2 15.4	-	3 14.3	2 7.7
Less than once per month	12 24.0	9 26.5	3 18.8	7 21.9	3 23.1	2 100.0	5 23.8	4 15.4
During quarterly or bi-annual LGP meetings	3 6.0	1 2.9	2 12.5	1 3.1	2 15.4	-	-	3 11.5
Never	2 4.0	1 2.9	1 6.2	1 3.1	1 7.7	-	1 4.8	-

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - Email

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Don't know	6 12.0	4 11.8	2 12.5	4 12.5	2 15.4	-	4 19.0	3 11.5
No Answer	49	26	23	15	26	6	12	19

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	50 100.0	34 100.0	16 100.0	32 100.0	13 100.0	2 100.0	21 100.0	26 100.0
Multiple times per week	-	-	-	-	-	-	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	1 2.0	-	1 6.2	-	1 7.7	-	1 4.8	1 3.8
Once per month	7 14.0	3 8.8	4 25.0	3 9.4	2 15.4	-	2 9.5	6 23.1
Less than once per month	14 28.0	11 32.4	3 18.8	10 31.2	2 15.4	1 50.0	8 38.1	3 11.5
During quarterly or bi-annual LGP meetings	17 34.0	11 32.4	6 37.5	10 31.2	6 46.2	1 50.0	5 23.8	11 42.3

LGP (Opinion Dynamics #8110)

For each of the following communication methods, please indicate the response that best describes how frequently [CITYNAME] has contact with [LGPNAME] regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Never	5 10.0	4 11.8	1 6.2	4 12.5	1 7.7	-	3 14.3	-
Don't know	6 12.0	5 14.7	1 6.2	5 15.6	1 7.7	-	2 9.5	5 19.2
No Answer	49	26	23	15	26	6	12	19

LGP (Opinion Dynamics #8110)

We would like to ask you specifically about the following Strategic Plan project.[MG_NAME]

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	50 100.0	34 100.0	16 100.0	32 100.0	13 100.0	2 100.0	21 100.0	26 100.0
I am familiar with this project	46 92.0	32 94.1	14 87.5	30 93.8	11 84.6	2 100.0	21 100.0	26 100.0
I am not familiar with this project	23 46.0	19 55.9 C	4 25.0	19 59.4 E	3 23.1	-	5 23.8	12 46.2 G
No Answer	49	26	23	15	26	6	12	19

LGP (Opinion Dynamics #8110)

[MG_NAME]Your agency or organization may conduct one or more of three types of Strategic Plan projects...How would you characterize this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	46 100.0	32 100.0	14 100.0	30 100.0	11 100.0	2 100.0	21 100.0	26 100.0
Single Phase	11 23.9	8 25.0	3 21.4	7 23.3	2 18.2	1 50.0	9 42.9 H	4 15.4
Ongoing	18 39.1	10 31.2	8 57.1 B	9 30.0	5 45.5	1 50.0	7 33.3	12 46.2
Dual-phase	18 39.1	14 43.8	4 28.6	14 46.7	4 36.4	-	7 33.3	13 50.0
Don't know	8 17.4	6 18.8	2 14.3	5 16.7	2 18.2	1 50.0	3 14.3	4 15.4
No Answer	53	28	25	17	28	6	12	19

LGP (Opinion Dynamics #8110)

[MG_NAME]What is the status of this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	46 100.0	32 100.0	14 100.0	30 100.0	11 100.0	2 100.0	21 100.0	26 100.0
Completed	21 45.7	15 46.9	6 42.9	13 43.3	4 36.4	2 100.0	21 100.0	5 19.2
In-progress	17 37.0	9 28.1	8 57.1 B	9 30.0	6 54.5	-	2 9.5	17 65.4 G
Canceled after being started	3 6.5	1 3.1	2 14.3	1 3.3	2 18.2	-	2 9.5	3 11.5
Not started yet, but will be started	5 10.9	5 15.6	-	5 16.7	-	-	1 4.8	5 19.2 G
Will not be started	3 6.5	3 9.4	-	3 10.0	-	-	-	3 11.5
Don't know	12 26.1	11 34.4 C	1 7.1	9 30.0 E	1 9.1	2 100.0	4 19.0	5 19.2

LGP (Opinion Dynamics #8110)

[MG_NAME]What is the status of this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
No Answer	53	28	25	17	28	6	12	19

LGP (Opinion Dynamics #8110)

[MG_NAME]The CPUC ED is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project’s implementation status.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	5 100.0	5 100.0	-	5 100.0	-	-	5 100.0	-
Adopted and implemented	-	-	-	-	-	-	-	-
Adopted and implementation in-progress	2 40.0	2 40.0	-	2 40.0	-	-	2 40.0	-
Adopted and implementation process has not yet begun	3 60.0	3 60.0	-	3 60.0	-	-	3 60.0	-
Not adopted	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	94	55	39	42	39	8	28	45

LGP (Opinion Dynamics #8110)

**According to our records, [CITYNAME] conducted Strategic Plan projects in [IOU]’s service territory in 2013 and 2014.
Is this correct?**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Yes	3 100.0	3 100.0	-	-	-	3 100.0	-	-
No	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

Why does [CITYNAME] not conduct Strategic Plan projects? Please select all that apply.

Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)

LGP (Opinion Dynamics #8110)

How many staff at [CITYNAME] spend any portion of their time working on Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
1	2 66.7	2 66.7	-	-	-	2 66.7	-	-
5	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

**When you add up the time of all the staff at [CITYNAME] in the previous question, how many Full-Time Equivalents (FTEs) does that add to?

(For example, if there are 2 staff that spend 25% of their time on Strategic Plan projects and another 2 that**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
0.05	1 33.3	1 33.3	-	-	-	1 33.3	-	-
0.1	1 33.3	1 33.3	-	-	-	1 33.3	-	-
0.2	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Multiple times per week	-	-	-	-	-	-	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Once per month	-	-	-	-	-	-	-	-
Less than once per month	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Never	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Phone

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Multiple times per week	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Once per month	-	-	-	-	-	-	-	-
Less than once per month	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Never	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - Email

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Multiple times per week	-	-	-	-	-	-	-	-
Once per week	-	-	-	-	-	-	-	-
Multiple times per month	-	-	-	-	-	-	-	-
Once per month	-	-	-	-	-	-	-	-
Less than once per month	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Never	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

Please indicate how frequently your agency or organization communicates with your partner IOU or IOUs regarding Strategic Plan project activities - In-person

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

**Aside from funding, what services, if any, does [IOU] provide to help [CITYNAME] conduct Strategic Plan projects?
Please select all that apply.**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Access to contracted resources (i.e., contractors)	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Technical support for conducting projects	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Marketing and outreach materials	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Opportunities to share best practices with other local governments	1 33.3	1 33.3	-	-	-	1 33.3	-	-
None. [IOU] provides no additional services	1 33.3	1 33.3	-	-	-	1 33.3	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

How important are these additional services to [CITYNAME]’s ability to implement Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	2 100.0	2 100.0	-	-	-	2 100.0	-	-
Not at all important-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	-	-	-	-	-	-	-	-
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

How important are these additional services to [CITYNAME]’s ability to implement Strategic Plan projects?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	-	-	-	-	-	-	-	-
8	-	-	-	-	-	-	-	-
9	-	-	-	-	-	-	-	-
Extremely Important-10	2 100.0	2 100.0	-	-	-	2 100.0	-	-
No Answer	97	58	39	47	39	6	33	45
Mean	10.00	10.00	-	-	-	10.00	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The transparency of the process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Very dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	1 33.3	1 33.3	-	-	-	1 33.3	-	-
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The transparency of the process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	-	-	-	-	-	-	-	-
8	-	-	-	-	-	-	-	-
9	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Very satisfied-10	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45
Mean	7.67	7.67	-	-	-	7.67	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Very dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	1 33.3	1 33.3	-	-	-	1 33.3	-	-
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The consistency of practices and procedures applied to determining funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	-	-	-	-	-	-	-	-
8	-	-	-	-	-	-	-	-
9	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Very satisfied-10	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45
Mean	7.67	7.67	-	-	-	7.67	-	-

LGP (Opinion Dynamics #8110)

**From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process
in terms of - The job the IOUs do in helping you to understand the process**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Very dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	-	-	-	-	-	-	-	-
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

**From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process
in terms of - The job the IOUs do in helping you to understand the process**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	1 33.3	1 33.3	-	-	-	1 33.3	-	-
8	1 33.3	1 33.3	-	-	-	1 33.3	-	-
9	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Very satisfied-10	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45
Mean	8.00	8.00	-	-	-	8.00	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Very dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	-	-	-	-	-	-	-	-
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

From your perspective, how would you rate your satisfaction of [IOU]’s Strategic Plan projects funding awards process in terms of - The expectations set by the IOUs for making funding awards

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	-	-	-	-	-	-	-	-
8	2 66.7	2 66.7	-	-	-	2 66.7	-	-
9	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Very satisfied-10	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45
Mean	8.33	8.33	-	-	-	8.33	-	-

LGP (Opinion Dynamics #8110)

**Has [CITYNAME] encountered any of the following challenges related to conducting Strategic Plan projects with [IOU]?
Please select all that apply.**

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Communicating with other [IOU] staff not directly involved with [CITYNAME]	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Delays in notification about Strategic Plan project approvals	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Delays in release of funds for Strategic Plan projects	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Delays in invoice payment	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Limited subject-matter expertise/knowledge	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Delays in obtaining needed data	1 33.3	1 33.3	-	-	-	1 33.3	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

We would like to ask you specifically about the following Strategic Plan project.[LG_NAME]

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
I am familiar with this project	3 100.0	3 100.0	-	-	-	3 100.0	-	-
I am not familiar with this project	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

How would you characterize this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Single Phase	1 33.3	1 33.3	-	-	-	1 33.3	-	-
Ongoing	-	-	-	-	-	-	-	-
Dual-phase	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

[LG_NAME]What is the status of this specific project?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	3 100.0	3 100.0	-	-	-	3 100.0	-	-
Completed	1 33.3	1 33.3	-	-	-	1 33.3	-	-
In-progress	2 66.7	2 66.7	-	-	-	2 66.7	-	-
Canceled after being started	-	-	-	-	-	-	-	-
Not started yet, but will be started	-	-	-	-	-	-	-	-
Will not be started	-	-	-	-	-	-	-	-
Don't know	-	-	-	-	-	-	-	-
No Answer	96	57	39	47	39	5	33	45

LGP (Opinion Dynamics #8110)

[LG_NAME]The Energy Division of the CPUC is also interested in knowing what challenges, if any, Strategic Plan projects face for their implementation. Please indicate this project’s implementation status.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	2 100.0	2 100.0	-	-	-	2 100.0	-	-
Adopted and implemented	-	-	-	-	-	-	-	-
Adopted and implementation in-progress	-	-	-	-	-	-	-	-
Adopted and implementation process has not yet begun	-	-	-	-	-	-	-	-
Not adopted	1 50.0	1 50.0	-	-	-	1 50.0	-	-
Don't know	1 50.0	1 50.0	-	-	-	1 50.0	-	-
No Answer	97	58	39	47	39	6	33	45

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your relationship with your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	1 3.4	-	1 8.3	-	1 7.7	-	-	1 5.3
6	2 6.9	1 5.9	1 8.3	1 8.3	-	-	1 8.3	2 10.5

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your relationship with your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	3 10.3	2 11.8	1 8.3	1 8.3	1 7.7	1 33.3	2 16.7	2 10.5
8	8 27.6	7 41.2 C	1 8.3	4 33.3	2 15.4	2 66.7	2 16.7	7 36.8 G
9	4 13.8	2 11.8	2 16.7	2 16.7	2 15.4	-	3 25.0	3 15.8
Very Satisfied-10	9 31.0	5 29.4	4 33.3	4 33.3	5 38.5	-	2 16.7	3 15.8
Not Applicable	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26
Mean	8.14	8.47	7.64	8.58	8.00	7.67	7.55	7.58

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - The capacity building provided by your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
4	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
5	4 13.8	2 11.8	2 16.7	-	2 15.4	1 33.3	-	3 15.8
6	3 10.3	2 11.8	1 8.3	1 8.3	1 7.7	1 33.3	1 8.3	3 15.8

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - The capacity building provided by your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	4 13.8	2 11.8	2 16.7	2 16.7	2 15.4	-	1 8.3	3 15.8
8	4 13.8	2 11.8	2 16.7	1 8.3	2 15.4	1 33.3	3 25.0	2 10.5
9	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	3 25.0	2 10.5
Very Satisfied-10	7 24.1	5 29.4	2 16.7	4 33.3	3 23.1	-	2 16.7	3 15.8
Not Applicable	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26
Mean	7.21	7.47	6.82	7.75	7.08	6.33	7.64	6.58

H

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	1 3.4	-	1 8.3	-	1 7.7	-	-	1 5.3
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with your partner IOU/ IOUs?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	4 13.8	3 17.6	1 8.3	-	2 15.4	2 66.7	1 8.3	2 10.5
8	7 24.1	3 17.6	4 33.3	3 25.0	3 23.1	-	3 25.0	6 31.6
9	7 24.1	5 29.4	2 16.7	4 33.3	2 15.4	1 33.3	4 33.3	5 26.3
Very Satisfied-10	8 27.6	6 35.3	2 16.7	5 41.7	3 23.1	-	2 16.7	4 21.1
Not Applicable	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26
Mean	8.29	8.82	7.45	9.17	7.58	7.67	7.91	8.00

E

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with the member/partner governments of your partnership?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 3.4	1 5.9	-	1 8.3	-	-	1 8.3	1 5.3
4	-	-	-	-	-	-	-	-
5	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	1 8.3	3 15.8
6	1 3.4	1 5.9	-	-	-	1 33.3	-	1 5.3

LGP (Opinion Dynamics #8110)

We will now ask you to indicate your level of satisfaction with various factors surrounding your partnership. How satisfied are you with - Your frequency of communication with the member/partner governments of your partnership?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	3 10.3	1 5.9	2 16.7	1 8.3	2 15.4	-	3 25.0	1 5.3
							H	
8	6 20.7	2 11.8	4 33.3	1 8.3	3 23.1	1 33.3	1 8.3	5 26.3
								G
9	6 20.7	6 35.3	-	4 33.3	1 7.7	1 33.3	2 16.7	5 26.3
				E				
Very Satisfied-10	8 27.6	4 23.5	4 33.3	3 25.0	5 38.5	-	3 25.0	3 15.8
Not Applicable	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26
Mean	8.11	8.00	8.27	7.83	8.50	7.67	7.73	7.68

LGP (Opinion Dynamics #8110)

Which best describes the support that the Energy Division of the CPUC provides to help local governments achieve their energy efficiency and climate change goals.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
They are moving in the right direction	14 48.3	7 41.2	7 58.3	4 33.3	9 69.2 D	1 33.3	3 25.0	6 31.6
There has been no change	7 24.1	4 23.5	3 25.0	3 25.0	2 15.4	1 33.3	3 25.0	6 31.6
They are moving in the wrong direction	4 13.8	3 17.6	1 8.3	2 16.7	1 7.7	1 33.3	2 16.7	4 21.1
Don't know	4 13.8	3 17.6	1 8.3	3 25.0	1 7.7	-	4 33.3 H	3 15.8
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors.

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
The frequency of communication offered by Energy Division staff as it pertains to supporting the efforts of the local government partnerships	5.90	5.47	6.50	5.67	6.54	4.67	5.92	5.37
Energy Division staff efforts to raise the profile of local government partnerships within the California energy efficiency community and the CPUC	5.97	5.71	6.33	6.25	6.38	3.67	6.33 H	5.42
Energy Division staff efforts to promote a transparent process	5.93	5.76	6.17	5.83	6.69	4.33	5.92	5.53
CPUC oversight of the IOUs' local government partnerships	6.32	6.06	6.73	6.00	7.50 D	3.67	6.82 H	5.56
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - The frequency of communication offered by Energy Division staff as it pertains to supporting the efforts of the local government partnerships

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	1 3.4	1 5.9	-	-	1 7.7	-	-	-
2	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
3	1 3.4	1 5.9	-	-	-	1 33.3	-	1 5.3
4	5 17.2	3 17.6	2 16.7	3 25.0	1 7.7	-	2 16.7	4 21.1
5	7 24.1	4 23.5	3 25.0	3 25.0	3 23.1	1 33.3	5 41.7	6 31.6
6	4 13.8	2 11.8	2 16.7	1 8.3	2 15.4	1 33.3	2 16.7	2 10.5

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - The frequency of communication offered by Energy Division staff as it pertains to supporting the efforts of the local government partnerships

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	2 6.9	1 5.9	1 8.3	1 8.3	1 7.7	-	-	2 10.5
8	3 10.3	1 5.9	2 16.7	1 8.3	2 15.4	-	2 16.7	2 10.5
9	2 6.9	2 11.8	-	2 16.7	-	-	-	1 5.3
Very Satisfied-10	3 10.3	1 5.9	2 16.7	-	3 23.1	-	1 8.3	-
No Answer	70	43	27	35	26	5	21	26
Mean	5.90	5.47	6.50	5.67	6.54	4.67	5.92	5.37

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to raise the profile of local government partnerships within the California energy efficiency community and the CPUC

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	1 3.4	1 5.9	-	-	1 7.7	-	-	-
2	-	-	-	-	-	-	-	-
3	4 13.8	4 23.5	-	2 16.7	-	2 66.7	-	4 21.1
4	2 6.9	1 5.9	1 8.3	1 8.3	-	-	-	2 10.5
5	10 34.5	5 29.4	5 41.7	4 33.3	5 38.5	1 33.3	7 58.3	8 42.1
6	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to raise the profile of local government partnerships within the California energy efficiency community and the CPUC

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	3 10.3	-	3 25.0	-	3 23.1	-	1 8.3	1 5.3
8	3 10.3	1 5.9	2 16.7	1 8.3	2 15.4	-	3 25.0 H	1 5.3
9	3 10.3	3 17.6	-	3 25.0	-	-	-	2 10.5
Very Satisfied-10	3 10.3	2 11.8	1 8.3	1 8.3	2 15.4	-	1 8.3	1 5.3
No Answer	70	43	27	35	26	5	21	26
Mean	5.97	5.71	6.33	6.25	6.38	3.67	6.33 H	5.42

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to promote a transparent process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	1 3.4	-	1 8.3	-	-	-	-	1 5.3
3	3 10.3	3 17.6	-	2 16.7	-	1 33.3	1 8.3	3 15.8
4	2 6.9	1 5.9	1 8.3	1 8.3	1 7.7	-	1 8.3	1 5.3
5	10 34.5	7 41.2	3 25.0	4 33.3	4 30.8	2 66.7	5 41.7	7 36.8
6	3 10.3	-	3 25.0	-	3 23.1	-	1 8.3	1 5.3

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - Energy Division staff efforts to promote a transparent process

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	2 6.9	2 11.8	-	2 16.7	-	-	-	2 10.5
8	3 10.3	1 5.9	2 16.7	1 8.3	2 15.4	-	3 25.0 H	1 5.3
9	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	1 8.3	3 15.8
Very Satisfied-10	2 6.9	1 5.9	1 8.3	-	2 15.4	-	-	-
No Answer	70	43	27	35	26	5	21	26
Mean	5.93	5.76	6.17	5.83	6.69	4.33	5.92	5.53

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - CPUC oversight of the IOUs' local government partnerships

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Very Dissatisfied-0	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	3 10.3	3 17.6	-	1 8.3	-	2 66.7	-	3 15.8
4	2 6.9	-	2 16.7	-	1 7.7	-	1 8.3	1 5.3
5	9 31.0	8 47.1 C	1 8.3	7 58.3 E	1 7.7	1 33.3	3 25.0	8 42.1 G

LGP (Opinion Dynamics #8110)

Please indicate your level of satisfaction with various factors. - CPUC oversight of the IOUs' local government partnerships

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
6	1 3.4	-	1 8.3	-	1 7.7	-	-	1 5.3
7	4 13.8	1 5.9	3 25.0	1 8.3	3 23.1	-	2 16.7	2 10.5
8	4 13.8	1 5.9	3 25.0	1 8.3	3 23.1	-	4 33.3 H	1 5.3
9	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
Very Satisfied-10	4 13.8	3 17.6	1 8.3	1 8.3	3 23.1	-	1 8.3	1 5.3
No Answer	70	43	27	35	26	5	21	26
Mean	6.10	6.06	6.17	6.00	6.92	3.67	6.25 H	5.26

LGP (Opinion Dynamics #8110)

How important is it for Energy Division staff to make visits to the field to engage local government partners and partnerships in their communities?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Not important	3 10.3	2 11.8	1 8.3	1 8.3	2 15.4	-	1 8.3	2 10.5
Moderately important	8 27.6	5 29.4	3 25.0	4 33.3	2 15.4	1 33.3	3 25.0	7 36.8
Important	4 13.8	3 17.6	1 8.3	1 8.3	2 15.4	1 33.3	2 16.7	2 10.5
Very important	13 44.8	6 35.3	7 58.3	5 41.7	7 53.8	1 33.3	6 50.0	7 36.8
Don't know	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

Considering the responses you have provided above, how would you rate the Energy Division’s effectiveness at overseeing the local government partnerships and administering the LGP sector of the EE portfolio?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Not effective	-	-	-	-	-	-	-	-
Moderately effective	11 37.9	8 47.1	3 25.0	6 50.0	2 15.4	2 66.7	4 33.3	10 52.6
Effective	12 41.4	6 35.3	6 50.0	4 33.3	8 61.5	-	5 41.7	6 31.6
Very effective	4 13.8	2 11.8	2 16.7	1 8.3	2 15.4	1 33.3	1 8.3	2 10.5
Don't know/no opinion	2 6.9	1 5.9	1 8.3	1 8.3	1 7.7	-	2 16.7	1 5.3
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

Now thinking broadly about the CPUC as a State regulatory body that oversees several industries, how would you rate the CPUC’s effectiveness?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Not effective	3 10.3	2 11.8	1 8.3	1 8.3	-	1 33.3	-	3 15.8
Moderately effective	9 31.0	6 35.3	3 25.0	5 41.7	3 23.1	1 33.3	3 25.0	7 36.8
Effective	12 41.4	6 35.3	6 50.0	3 25.0	8 61.5	1 33.3	6 50.0	5 26.3
Very effective	2 6.9	1 5.9	1 8.3	1 8.3	1 7.7	-	-	1 5.3
Don't know/no opinion	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	3 25.0	3 15.8
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC's activities (for example, rulemaking, stakeholder committees, workshops and seminars)?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Not at all engaged (0)	-	-	-	-	-	-	-	-
Somewhat Engaged (1-3)	5 17.2	3 17.6	2 16.7	2 16.7	3 23.1	-	2 16.7	4 21.1
Moderately Engaged (4-6)	6 20.7	5 29.4	1 8.3	3 25.0	1 7.7	2 66.7	1 8.3	6 31.6 G
Very Engaged (7-9)	13 44.8	6 35.3	7 58.3	5 41.7	7 53.8	1 33.3	7 58.3 H	7 36.8
Highly engaged (10)	5 17.2	3 17.6	2 16.7	2 16.7	2 15.4	-	2 16.7	2 10.5
Unaware of the Energy Division of the CPUC's activities	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC's activities (for example, rulemaking, stakeholder committees, workshops and seminars)?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
No Answer	70	43	27	35	26	5	21	26

LGP (Opinion Dynamics #8110)

How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC's activities (for example, rulemaking, stakeholder committees, workshops and seminars)?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	29 100.0	17 100.0	12 100.0	12 100.0	13 100.0	3 100.0	12 100.0	19 100.0
Not at all engaged-0	-	-	-	-	-	-	-	-
1	1 3.4	-	1 8.3	-	1 7.7	-	1 8.3	1 5.3
2	1 3.4	1 5.9	-	-	1 7.7	-	-	-
3	3 10.3	2 11.8	1 8.3	2 16.7	1 7.7	-	1 8.3	3 15.8
4	1 3.4	1 5.9	-	1 8.3	-	-	-	1 5.3
5	3 10.3	2 11.8	1 8.3	1 8.3	1 7.7	1 33.3	1 8.3	3 15.8
6	2 6.9	2 11.8	-	1 8.3	-	1 33.3	-	2 10.5

LGP (Opinion Dynamics #8110)

How engaged would you say your agency or organization is when it comes to following the Energy Division of the CPUC's activities (for example, rulemaking, stakeholder committees, workshops and seminars)?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	5 17.2	2 11.8	3 25.0	2 16.7	3 23.1	-	5 41.7 H	2 10.5
8	2 6.9	-	2 16.7	-	2 15.4	-	1 8.3	1 5.3
9	6 20.7	4 23.5	2 16.7	3 25.0	2 15.4	1 33.3	1 8.3	4 21.1
Highly engaged-10	5 17.2	3 17.6	2 16.7	2 16.7	2 15.4	-	2 16.7	2 10.5
Unaware of the Energy Division of the CPUC's activities	-	-	-	-	-	-	-	-
No Answer	70	43	27	35	26	5	21	26
Mean	6.83	6.71	7.00	6.83	6.62	6.67	6.75	6.26

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - Your relationship with partnership implementer ([LGP_R])?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 1.5	1 2.5	-	1 2.9	-	-	-	1 3.8
4	1 1.5	1 2.5	-	1 2.9	-	-	1 4.8	-
5	6 9.0	2 5.0	4 14.8	2 5.7	4 15.4	-	-	3 11.5
6	4 6.0	3 7.5	1 3.7	3 8.6	-	-	-	1 3.8

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - Your relationship with partnership implementer ([LGP_R])?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	7 10.4	5 12.5	2 7.4	4 11.4	2 7.7	1 50.0	4 19.0	1 3.8
8	8 11.9	4 10.0	4 14.8	4 11.4	4 15.4	-	2 9.5	2 7.7
9	12 17.9	7 17.5	5 18.5	4 11.4	7 26.9	1 50.0	2 9.5	4 15.4
Very Satisfied-10	26 38.8	16 40.0	10 37.0	15 42.9	9 34.6	-	11 52.4	12 46.2
Not applicable	2 3.0	1 2.5	1 3.7	1 2.9	-	-	1 4.8	2 7.7
No Answer	32	20	12	12	13	6	12	19
Mean	8.34	8.33	8.35	8.26	8.42	8.00	8.80	8.46

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - Your relationship with [IOU]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 1.5	1 2.5	-	1 2.9	-	-	-	1 3.8
4	-	-	-	-	-	-	-	-
5	8 11.9	6 15.0	2 7.4	6 17.1	2 7.7	-	1 4.8	4 15.4
6	3 4.5	2 5.0	1 3.7	2 5.7	1 3.8	-	1 4.8	2 7.7

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - Your relationship with [IOU]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	5 7.5	3 7.5	2 7.4	3 8.6	2 7.7	-	2 9.5	3 11.5
8	25 37.3	12 30.0	13 48.1	8 22.9	13 50.0 D	2 100.0	7 33.3	8 30.8
9	8 11.9	5 12.5	3 11.1	4 11.4	4 15.4	-	3 14.3	3 11.5
Very Satisfied-10	9 13.4	5 12.5	4 14.8	5 14.3	2 7.7	-	4 19.0	4 15.4
Not applicable	8 11.9	6 15.0	2 7.4	6 17.1	2 7.7	-	3 14.3	1 3.8
No Answer	32	20	12	12	13	6	12	19
Mean	7.76	7.56	8.04	7.45	7.92	8.00	8.22	7.48

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The capacity building provided by your partnership implementer ([LGP_R])?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	1 1.5	1 2.5	-	1 2.9	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 1.5	1 2.5	-	1 2.9	-	-	-	1 3.8
4	2 3.0	1 2.5	1 3.7	1 2.9	1 3.8	-	1 4.8	-
5	6 9.0	2 5.0	4 14.8	2 5.7	3 11.5	-	1 4.8	4 15.4
6	4 6.0	1 2.5	3 11.1	1 2.9	2 7.7	-	-	-

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The capacity building provided by your partnership implementer ([LGP_R])?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	8 11.9	6 15.0	2 7.4	4 11.4	3 11.5	1 50.0	4 19.0	1 3.8
8	13 19.4	8 20.0	5 18.5	7 20.0	6 23.1	-	4 19.0	6 23.1
9	8 11.9	3 7.5	5 18.5	2 5.7	5 19.2	1 50.0	2 9.5	4 15.4
Very Satisfied-10	15 22.4	10 25.0	5 18.5	10 28.6	3 11.5	-	7 33.3	7 26.9
Not applicable	9 13.4	7 17.5	2 7.4	6 17.1	3 11.5	-	2 9.5	3 11.5
No Answer	32	20	12	12	13	6	12	19
Mean	7.72	7.79	7.64	7.79	7.61	8.00	8.26	8.00

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The work product (e.g., CAP, EAP) provided by [LGP_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	1 1.5	-	1 3.7	-	1 3.8	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	7 10.4	4 10.0	3 11.1	4 11.4	2 7.7	-	3 14.3	5 19.2
6	4 6.0	2 5.0	2 7.4	2 5.7	1 3.8	-	2 9.5	-

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The work product (e.g., CAP, EAP) provided by [LGP_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	13 19.4	9 22.5	4 14.8	6 17.1	6 23.1	1 50.0	4 19.0	3 11.5
8	12 17.9	5 12.5	7 25.9	3 8.6	8 30.8 D	1 50.0	1 4.8	5 19.2
9	8 11.9	4 10.0	4 14.8	4 11.4	4 15.4	-	2 9.5	6 23.1 G
Very Satisfied-10	17 25.4	12 30.0	5 18.5	12 34.3 E	3 11.5	-	9 42.9 H	5 19.2
Not applicable	5 7.5	4 10.0	1 3.7	4 11.4	1 3.8	-	-	2 7.7
No Answer	32	20	12	12	13	6	12	19
Mean	7.90	8.08	7.65	8.19	7.60	7.50	8.14	7.92

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with -The frequency of your communication with [IOU]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	1 1.5	1 2.5	-	1 2.9	-	-	-	1 3.8
4	3 4.5	3 7.5	-	3 8.6	-	-	-	2 7.7
5	10 14.9	8 20.0	2 7.4	8 22.9	1 3.8	-	3 14.3	7 26.9
6	6 9.0	2 5.0	4 14.8	2 5.7	4 15.4	-	2 9.5	1 3.8

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with -The frequency of your communication with [IOU]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	8 11.9	4 10.0	4 14.8	4 11.4	4 15.4	-	3 14.3	2 7.7
8	17 25.4	7 17.5	10 37.0 B	3 8.6	11 42.3 D	2 100.0	3 14.3	6 23.1
9	3 4.5	2 5.0	1 3.7	1 2.9	2 7.7	-	2 9.5	1 3.8
Very Satisfied-10	11 16.4	6 15.0	5 18.5	6 17.1	3 11.5	-	4 19.0	5 19.2
Not applicable	8 11.9	7 17.5 C	1 3.7	7 20.0 E	1 3.8	-	4 19.0	1 3.8
No Answer	32	20	12	12	13	6	12	19
Mean	7.29	6.94	7.73	6.71	7.72 D	8.00	7.65	6.92

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The frequency of your communication with [LGP_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	67 100.0	40 100.0	27 100.0	35 100.0	26 100.0	2 100.0	21 100.0	26 100.0
Very Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	2 3.0	2 5.0	-	2 5.7	-	-	-	1 3.8
4	-	-	-	-	-	-	-	-
5	11 16.4	5 12.5	6 22.2	5 14.3	4 15.4	-	2 9.5	4 15.4
6	7 10.4	4 10.0	3 11.1	2 5.7	4 15.4	1 50.0	2 9.5	-

LGP (Opinion Dynamics #8110)

We will now ask you for your satisfaction rating with - The frequency of your communication with [LGP_R]?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	3 4.5	2 5.0	1 3.7	2 5.7	1 3.8	-	1 4.8	2 7.7
8	14 20.9	7 17.5	7 25.9	5 14.3	8 30.8	1 50.0	2 9.5	5 19.2
9	8 11.9	5 12.5	3 11.1	4 11.4	4 15.4	-	4 19.0	4 15.4
Very Satisfied-10	21 31.3	14 35.0	7 25.9	14 40.0	5 19.2	-	10 47.6	9 34.6
Not applicable	1 1.5	1 2.5	-	1 2.9	-	-	-	1 3.8
No Answer	32	20	12	12	13	6	12	19
Mean	7.85	7.95	7.70	8.03	7.73	7.00	8.62	8.12

LGP (Opinion Dynamics #8110)

How aware are you of the Regional Energy Networks?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	55 100.0	18 100.0	37 100.0	13 100.0	37 100.0	-	14 100.0	23 100.0
Very aware	27 49.1	10 55.6	17 45.9	9 69.2	17 45.9	-	9 64.3	13 56.5
Moderately aware	9 16.4	4 22.2	5 13.5	2 15.4	7 18.9	-	1 7.1	3 13.0
Slightly aware	9 16.4	3 16.7	6 16.2	2 15.4	5 13.5	-	4 28.6	3 13.0
Not aware	7 12.7	1 5.6	6 16.2	-	6 16.2	-	-	3 13.0
Don't know	3 5.5	-	3 8.1	-	2 5.4	-	-	1 4.3
No Answer	44	42	2	34	2	8	19	22

LGP (Opinion Dynamics #8110)

Which of the options below most accurately describes your level of engagement with SoCalREN (also called The Energy Network)?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	32 100.0	4 100.0	28 100.0	-	29 100.0	-	11 100.0	11 100.0
We frequently work with SoCalREN	8 25.0	-	8 28.6	-	8 27.6	-	3 27.3	3 27.3
We sometimes work with SoCalREN	11 34.4	2 50.0	9 32.1	-	11 37.9	-	4 36.4	2 18.2
We rarely work with SoCalREN	5 15.6	-	5 17.9	-	4 13.8	-	-	3 27.3
We do not work with SoCalREN at all	6 18.8	2 50.0	4 14.3	-	5 17.2	-	3 27.3	2 18.2
Don't know	2 6.2	-	2 7.1	-	1 3.4	-	1 9.1	1 9.1

LGP (Opinion Dynamics #8110)

Which of these options most accurately describes the frequency of your agency or organization’s engagement with SoCalREN compared to your engagement with SCE

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	2 100.0	22 100.0	-	23 100.0	-	7 100.0	8 100.0
Much more frequently	4 16.7	-	4 18.2	-	4 17.4	-	3 42.9	2 25.0
Somewhat more frequently	3 12.5	-	3 13.6	-	3 13.0	-	-	-
The same	3 12.5	1 50.0	2 9.1	-	3 13.0	-	-	1 12.5
Somewhat less frequently	6 25.0	-	6 27.3	-	6 26.1	-	3 42.9	1 12.5
Much less frequently	8 33.3	1 50.0	7 31.8	-	7 30.4	-	1 14.3	4 50.0 G
Don't Know	-	-	-	-	-	-	-	-
No Answer	75	58	17	47	16	8	26	37

LGP (Opinion Dynamics #8110)

Which of these options most accurately describes the frequency of your agency or organization’s engagement with SoCalREN compared to your engagement with SoCalGas

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	24 100.0	2 100.0	22 100.0	-	23 100.0	-	7 100.0	8 100.0
Much more frequently	5 20.8	-	5 22.7	-	5 21.7	-	3 42.9	2 25.0
Somewhat more frequently	2 8.3	1 50.0	1 4.5	-	2 8.7	-	-	-
The same	4 16.7	1 50.0	3 13.6	-	4 17.4	-	-	1 12.5
Somewhat less frequently	6 25.0	-	6 27.3	-	6 26.1	-	3 42.9	1 12.5
Much less frequently	7 29.2	-	7 31.8	-	6 26.1	-	1 14.3	4 50.0 G
Don't Know	-	-	-	-	-	-	-	-
No Answer	75	58	17	47	16	8	26	37

LGP (Opinion Dynamics #8110)

SoCalREN launched in September of 2013 and offers various energy efficiency services. Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization is...

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	32 100.0	4 100.0	28 100.0	-	29 100.0	-	11 100.0	11 100.0
Substantially fewer	-	-	-	-	-	-	-	-
Slightly fewer	-	-	-	-	-	-	-	-
No difference	10 31.2	2 50.0	8 28.6	-	9 31.0	-	3 27.3	3 27.3
Slightly more	10 31.2	2 50.0	8 28.6	-	10 34.5	-	1 9.1	1 9.1
Substantially more	8 25.0	-	8 28.6	-	8 27.6	-	5 45.5	4 36.4
Don't know	4 12.5	-	4 14.3	-	2 6.9	-	2 18.2	3 27.3
No Answer	67	56	11	47	10	8	22	34

LGP (Opinion Dynamics #8110)

SoCalREN launched in September of 2013 and offers various energy efficiency services. Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization is...

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	32 100.0	4 100.0	28 100.0	-	29 100.0	-	11 100.0	11 100.0
Substantially fewer	-	-	-	-	-	-	-	-
Slightly fewer	-	-	-	-	-	-	-	-
No difference	9 28.1	2 50.0	7 25.0	-	8 27.6	-	2 18.2	3 27.3
Slightly more	12 37.5	2 50.0	10 35.7	-	12 41.4	-	3 27.3	1 9.1
Substantially more	7 21.9	-	7 25.0	-	7 24.1	-	4 36.4	4 36.4
Don't know	4 12.5	-	4 14.3	-	2 6.9	-	2 18.2	3 27.3
No Answer	67	56	11	47	10	8	22	34

LGP (Opinion Dynamics #8110)

Does your organization work with any staff from SoCalREN (The Energy Network) to increase your staff knowledge so your staff are more able to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to local residents?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	32 100.0	4 100.0	28 100.0	-	29 100.0	-	11 100.0	11 100.0
Yes	16 50.0	-	16 57.1	-	16 55.2	-	7 63.6	6 54.5
No	11 34.4	3 75.0 C	8 28.6	-	10 34.5	-	2 18.2	4 36.4
Don't know	5 15.6	1 25.0	4 14.3	-	3 10.3	-	2 18.2	1 9.1
No Answer	67	56	11	47	10	8	22	34

LGP (Opinion Dynamics #8110)

What changes, if any, have you seen in your internal staff's ability to improve the efficiency of your municipal buildings?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	16 100.0	-	16 100.0	-	16 100.0	-	7 100.0	6 100.0
Unchanged	2 12.5	-	2 12.5	-	2 12.5	-	-	2 33.3
Increased slightly	7 43.8	-	7 43.8	-	7 43.8	-	4 57.1 H	1 16.7
Increased moderately	3 18.8	-	3 18.8	-	3 18.8	-	1 14.3	1 16.7
Increased substantially	4 25.0	-	4 25.0	-	4 25.0	-	2 28.6	2 33.3
Don't know	-	-	-	-	-	-	-	-
No Answer	83	60	23	47	23	8	26	39

LGP (Opinion Dynamics #8110)

What changes, if any, have you seen in your internal staff's ability to bring energy efficiency to your local residents?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	16 100.0	-	16 100.0	-	16 100.0	-	7 100.0	6 100.0
Unchanged	5 31.2	-	5 31.2	-	5 31.2	-	2 28.6	3 50.0
Increased slightly	5 31.2	-	5 31.2	-	5 31.2	-	2 28.6	1 16.7
Increased moderately	5 31.2	-	5 31.2	-	5 31.2	-	2 28.6	1 16.7
Increased substantially	1 6.2	-	1 6.2	-	1 6.2	-	1 14.3	1 16.7
Don't know	-	-	-	-	-	-	-	-
No Answer	83	60	23	47	23	8	26	39

LGP (Opinion Dynamics #8110)

How satisfied are you with the services SoCalREN provides?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	32 100.0	4 100.0	28 100.0	-	29 100.0	-	11 100.0	11 100.0
Extremely Dissatisfied-0	-	-	-	-	-	-	-	-
1	1 3.1	-	1 3.6	-	1 3.4	-	-	1 9.1
2	1 3.1	-	1 3.6	-	-	-	-	1 9.1
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	1 3.1	-	1 3.6	-	1 3.4	-	-	1 9.1
6	4 12.5	1 25.0	3 10.7	-	4 13.8	-	3 27.3	-

LGP (Opinion Dynamics #8110)

How satisfied are you with the services SoCalREN provides?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	2 6.2	-	2 7.1	-	2 6.9	-	1 9.1	-
8	4 12.5	-	4 14.3	-	4 13.8	-	-	2 18.2
9	6 18.8	1 25.0	5 17.9	-	6 20.7	-	1 9.1	1 9.1
Extremely Satisfied-10	3 9.4	-	3 10.7	-	3 10.3	-	2 18.2	1 9.1
Not Applicable	10 31.2	2 50.0	8 28.6	-	8 27.6	-	4 36.4	4 36.4
No Answer	67	56	11	47	10	8	22	34
Mean	7.36	7.50	7.35	-	7.62	-	7.71	6.14

LGP (Opinion Dynamics #8110)

Which of the below options most accurately describes your level of engagement with BayREN?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	13 100.0	13 100.0	-	13 100.0	-	-	3 100.0	8 100.0
We frequently work with BayREN	6 46.2	6 46.2	-	6 46.2	-	-	2 66.7 H	2 25.0
We sometimes work with BayREN	5 38.5	5 38.5	-	5 38.5	-	-	1 33.3	5 62.5 G
We rarely work with BayREN	1 7.7	1 7.7	-	1 7.7	-	-	-	-
We do not work with BayREN at all	1 7.7	1 7.7	-	1 7.7	-	-	-	1 12.5
Don't know	-	-	-	-	-	-	-	-
No Answer	86	47	39	34	39	8	30	37

LGP (Opinion Dynamics #8110)

Which of the following options most accurately describes the frequency of your agency or organization’s engagement with BayREN compared to your engagement with PG&E? Please complete this sentence: We interact with BayREN staff...

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	12 100.0	12 100.0	-	12 100.0	-	-	3 100.0	7 100.0
Much more frequently	3 25.0	3 25.0	-	3 25.0	-	-	1 33.3	-
Somewhat more frequently	3 25.0	3 25.0	-	3 25.0	-	-	1 33.3	1 14.3
The same	3 25.0	3 25.0	-	3 25.0	-	-	-	3 42.9
Somewhat less frequently	1 8.3	1 8.3	-	1 8.3	-	-	1 33.3	1 14.3
Much less frequently	2 16.7	2 16.7	-	2 16.7	-	-	-	2 28.6
Don't know	-	-	-	-	-	-	-	-
No Answer	87	48	39	35	39	8	30	38

LGP (Opinion Dynamics #8110)

BayREN launched in September 2013 and offers various energy efficiency services. Compared to Sept. 2013, the number of energy efficiency services and products available to my agency or organization are...

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	13 100.0	13 100.0	-	13 100.0	-	-	3 100.0	8 100.0
Substantially fewer	-	-	-	-	-	-	-	-
Slightly fewer	1 7.7	1 7.7	-	1 7.7	-	-	1 33.3	-
No difference	-	-	-	-	-	-	-	-
Slightly more	5 38.5	5 38.5	-	5 38.5	-	-	1 33.3	5 62.5 G
Substantially more	5 38.5	5 38.5	-	5 38.5	-	-	1 33.3	2 25.0
Don't know	2 15.4	2 15.4	-	2 15.4	-	-	-	1 12.5
No Answer	86	47	39	34	39	8	30	37

LGP (Opinion Dynamics #8110)

BayREN launched in September 2013 and offers various energy efficiency services. Compared to Sept. 2013, the type of energy efficiency services and products available to my agency or organization are...

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	13 100.0	13 100.0	-	13 100.0	-	-	3 100.0	8 100.0
Substantially fewer	-	-	-	-	-	-	-	-
Slightly fewer	-	-	-	-	-	-	-	-
No difference	1 7.7	1 7.7	-	1 7.7	-	-	1 33.3	-
Slightly more	4 30.8	4 30.8	-	4 30.8	-	-	1 33.3	4 50.0
Substantially more	6 46.2	6 46.2	-	6 46.2	-	-	1 33.3	3 37.5
Don't know	2 15.4	2 15.4	-	2 15.4	-	-	-	1 12.5
No Answer	86	47	39	34	39	8	30	37

LGP (Opinion Dynamics #8110)

Does your organization work with any staff from BayREN to increase your staff knowledge so your staff are more able to identify opportunities to improve the efficiency of your municipal buildings or bring energy efficiency to local residents?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	13 100.0	13 100.0	-	13 100.0	-	-	3 100.0	8 100.0
Yes	10 76.9	10 76.9	-	10 76.9	-	-	3 100.0 H	6 75.0
No	1 7.7	1 7.7	-	1 7.7	-	-	-	1 12.5
Don't know	2 15.4	2 15.4	-	2 15.4	-	-	-	1 12.5
No Answer	86	47	39	34	39	8	30	37

LGP (Opinion Dynamics #8110)

What changes, if any, have you seen in your internal staff’s ability to improve the efficiency of your municipal buildings?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	10 100.0	10 100.0	-	10 100.0	-	-	3 100.0	6 100.0
Unchanged	3 30.0	3 30.0	-	3 30.0	-	-	1 33.3	2 33.3
Increased slightly	4 40.0	4 40.0	-	4 40.0	-	-	1 33.3	2 33.3
Increased moderately	1 10.0	1 10.0	-	1 10.0	-	-	-	-
Increased substantially	1 10.0	1 10.0	-	1 10.0	-	-	1 33.3	1 16.7
Don't know	1 10.0	1 10.0	-	1 10.0	-	-	-	1 16.7
No Answer	89	50	39	37	39	8	30	39

LGP (Opinion Dynamics #8110)

What changes, if any, have you seen in your internal staff's ability to bring energy efficiency to your local residents?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	10 100.0	10 100.0	-	10 100.0	-	-	3 100.0	6 100.0
Unchanged	2 20.0	2 20.0	-	2 20.0	-	-	1 33.3	2 33.3
Increased slightly	3 30.0	3 30.0	-	3 30.0	-	-	1 33.3	2 33.3
Increased moderately	-	-	-	-	-	-	-	-
Increased substantially	5 50.0	5 50.0	-	5 50.0	-	-	1 33.3	2 33.3
Don't know	-	-	-	-	-	-	-	-
No Answer	89	50	39	37	39	8	30	39

LGP (Opinion Dynamics #8110)

How satisfied are you with the services BayRen provides?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	13 100.0	13 100.0	-	13 100.0	-	-	3 100.0	8 100.0
Extremely Dissatisfied-0	-	-	-	-	-	-	-	-
1	-	-	-	-	-	-	-	-
2	-	-	-	-	-	-	-	-
3	-	-	-	-	-	-	-	-
4	-	-	-	-	-	-	-	-
5	-	-	-	-	-	-	-	-
6	1 7.7	1 7.7	-	1 7.7	-	-	-	1 12.5

LGP (Opinion Dynamics #8110)

How satisfied are you with the services BayRen provides?

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
7	2 15.4	2 15.4	-	2 15.4	-	-	-	2 25.0
8	4 30.8	4 30.8	-	4 30.8	-	-	2 66.7	2 25.0
9	3 23.1	3 23.1	-	3 23.1	-	-	-	2 25.0
Extremely Satisfied-10	1 7.7	1 7.7	-	1 7.7	-	-	1 33.3	-
Not Applicable	2 15.4	2 15.4	-	2 15.4	-	-	-	1 12.5
No Answer	86	47	39	34	39	8	30	37
Mean	8.09	8.09	-	8.09	-	-	8.67	7.71

LGP (Opinion Dynamics #8110)

Summary of Frequencies for Imp and Mem Government Projects

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total Answering	66 100.0	43 100.0	23 100.0	38 100.0	19 100.0	5 100.0	33 100.0	45 100.0
Project Completed	33 50.0	21 48.8	12 52.2	19 50.0	10 52.6	2 40.0	33 100.0	12 26.7
Project In progress, canceled, not started, or will not be started	45 68.2	30 69.8	15 65.2	27 71.1	12 63.2	3 60.0	12 36.4	45 100.0
No Answer	33	17	16	9	20	3	-	-

LGP (Opinion Dynamics #8110)

LGPs by One or More than One IOU

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	99 100.0	60 100.0	39 100.0	47 100.0	39 100.0	8 100.0	33 100.0	45 100.0
One IOU	60 60.6	60 100.0	-	47 100.0 E	5 12.8	8 100.0	21 63.6	30 66.7
Two or Three IOUs	39 39.4	-	39 100.0	-	34 87.2	-	12 36.4	15 33.3
No Answer	-	-	-	-	-	-	-	-

LGP (Opinion Dynamics #8110)

flag if interviewed in IDIs

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	7 100.0	5 100.0	2 100.0	4 100.0	2 100.0	1 100.0	3 100.0	7 100.0
1	7 100.0	5 100.0	2 100.0	4 100.0	2 100.0	1 100.0	3 100.0	7 100.0
No Answer	92	55	37	43	37	7	30	38

LGP (Opinion Dynamics #8110)

Project Status for All Types

	Total	Single Administrator	Multi-IOU Administrator	PG&E	SCE and SCE/ SoCalGas	SDG&E	Completed Projects	In Progress, canceled, not begun
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
Total	69 100.0	45 100.0	24 100.0	37 100.0	20 100.0	8 100.0	33 100.0	41 100.0
Single Phase	34 49.3	24 53.3	10 41.7	21 56.8	7 35.0	3 37.5	29 87.9 H	14 34.1
Ongoing	32 46.4	19 42.2	13 54.2	15 40.5	10 50.0	4 50.0	8 24.2	28 68.3 G
Dual-Phase	21 30.4	13 28.9	8 33.3	11 29.7	7 35.0	2 25.0	10 30.3	20 48.8 G
Don't Know	13 18.8	12 26.7 C	1 4.2	10 27.0 E	1 5.0	2 25.0	4 12.1	6 14.6
No Answer	30	15	15	10	19	-	-	4